City of Fresno Employees Retirement System

Comprehensive Annual Financial Report For the Fiscal Years Ended June 30, 2020 and 2019



A Pension Trust Fund of the City of Fresno Fresno, CA

# City of Fresno Employees Retirement System

A Pension Trust Fund of the City of Fresno (California)

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

# FOR FISCAL YEARS ENDED JUNE 30, 2020 AND 2019

Issued by:

Robert T. Theller Retirement Administrator

Kathleen Riley Brown Assistant Retirement Administrator

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# City of Fresno Employees Retirement System

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## **MISSION STATEMENT**

To protect and provide System benefits through the highest quality delivery of service for our members and the employer, prudently fulfilling our fiduciary duties of investment and conservation of Trust assets.

## **BOARD AND STAFF COMMITMENT**

We promise to carry out our Mission through a competent, professional, impartial and open decision-making process. In providing benefits and services, all persons will be treated fairly, with courtesy and respect. Assets will be invested and administered to balance the need to control risk with superior performance. We expect excellence in all activities. We will also be accountable and act in accordance with the law.

## GOALS

- To create an environment in which Board Members can maximize their performance as trustees.
- To improve business processes and our delivery of services provided to members and retirees.
- To improve communications with members, retirees and the employer.
- To attract, develop and retain competent and professional staff.
- To achieve and maintain superior investment performance on a risk controlled basis measured by the Public Fund Universe.

The Employees Retirement System was established on June 1, 1939 and is maintained and governed by Article 5 of the Fresno Municipal Code.

The Employees Retirement System (the System) provides retirement benefits for all qualified non-sworn employees of the City of Fresno.

# INTRODUCTION

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# Letter of Transmittal



*Robert T. Theller, Esq.* RETIREMENT ADMINISTRATOR

Dear Board Members:

As Retirement Administrator of the City of Fresno Employees Retirement System (the System), it is with great pleasure that I submit the Comprehensive Annual Financial Report (CAFR) for the fiscal years ended June 30, 2020 and 2019.

During fiscal year 2020, we saw unprecedented fluctuations in the global financial markets. The world's economies and stock markets were shaken by the spread of COVID-19 with investors' fears prompting a major sell-off in February and March, plunging stocks well below their 2019 closing marks. The second quarter of 2020 saw stocks rebound from a dismal March by posting their best monthly returns since 1987 as investors were encouraged by the expectation of additional government stimulus programs and hope that the economy would be reopening soon. By the end of the quarter, a few states began easing lockdown restrictions and reopening a range of businesses. The U.S. economy started bouncing back from the pandemic lockdowns over the summer months and economists predicted a partial rebound in the third quarter. Many believe that the economy itself has further to go before it's back to normal as millions of people remain unemployed and rely on government benefits to make ends meet and employers have added back only about half of the 22 million jobs lost in March and April.

While the U.S. economic output increased at the fastest pace on record as businesses began to reopen and customers returned to stores, the economy has climbed only partway out of its pandemic-induced hole, and progress is slow. The rebound, fueled in part by trillions of dollars in federal assistance to households and businesses, and recovery remain far from complete, as aid has since dried up. The economy in the third quarter was 3.5 percent smaller than at the end of 2019, before the pandemic. By comparison, the Gross Domestic Product (G.D.P.) shrank 4 percent over the entire year and a half of the Great Recession a decade ago.

Despite these challenges, the System is at a fully funded status on both a fair value and actuarial basis at 105.3 percent and 109.9 percent, respectively. From a long-term perspective, the System is positioned to provide a solid rate of return that is equal to or better than the respective asset classes market indices even as we enter yet another year of uncertainties in the global economic and financial markets. The Retirement Board (the Board) carefully managed the investment portfolio through last year's global pandemic and we remain confident that new investment opportunities will arise and the Board, with the required amount of due diligence and vigilance, will position the System's investments for future long-term growth.

The System's returns for the last two years have been lower than anticipated at 1.62 percent and 5.60 percent for the fiscal years ended June 30, 2020 and 2019, respectively. Noticeably, for this two-year period the returns are both below the System's assumed rate of return of 7.00 percent effective June 30, 2020 and 2019.

In fiscal year 2020, the System's gross of fee returns provided by its custodian, Northern Trust, when compared to other institutional investors and weighted policy benchmarks, were somewhat favorable. The System's gross of fees one-year return was 1.62 percent, 0.96 percent above its policy benchmark return of 0.66 percent; and out performing its actual weighted benchmark by 0.50 percent; while under performing its actuarial interest rate assumption of 7.00 percent by 5.38 percent in Fiscal Year 2020. The five-year annualized gross of fees return of 6.23 percent was 0.67 percent below its actuarial interest rate assumption of 7.00 percent by 0.50 percent; the ten-year annualized gross of fees return at 8.76 percent exceeded its policy benchmarks of 8.26 percent by 0.50 percent and also exceeded its actuarial interest rate assumption for the same period.

The System remains highly funded and well positioned to serve our members and retirees. As illustrated by the System's 10, 15 and 25-year long-term gross of fees returns of 8.76 percent, 6.66 percent and 7.96 percent, respectively, as of June 30, 2020, the System has the ability to achieve its long-term objectives over extended periods. Meanwhile, the System's actuarial and fair value funding status continues to be the highest of any public non-safety pension defined benefit plan in California.

# The Comprehensive Annual Financial Report (CAFR)

The Comprehensive Annual Financial Report (CAFR) of the City of Fresno Employees Retirement System for fiscal years ended June 30, 2020 and 2019 is submitted herewith. Information contained in this report is designed to provide a complete and accurate review of the years' operations. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, rests with the management of the System. For a general overview of the City of Fresno Employees Retirement System's finances, please refer to the Management's Discussion and Analysis in the Financial Section of this report. The CAFR consists of six sections:

The Introduction Section contains our Mission Statement, a Letter of Transmittal, a description of the System's management and organizational structure, a listing of the professional services providers, and the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting.

The Financial Section contains the opinion of the independent auditor, Brown Armstrong Accountancy Corporation, Management's Discussion and Analysis, the Basic Financial Statements of the System, the Required Supplementary Information and the Other Supplementary Information.

The Investment Section includes an Investment Report from the Retirement Administrator, a letter from the System's Investment Consultant, NEPC, LLC, recapping the fiscal year investment results and activities, along with performance and asset allocation information. Investment Consultant returns may differ slightly from the custodian's book of record due to rounding methodology.

The Actuarial Section includes the certification letter produced by the independent actuary, The Segal Company, along with supporting schedules and information.

The Statistical Section contains significant detailed data pertaining to the System.

The Compliance Section contains the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance And Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*.

I trust that you and the members of the System will find this CAFR helpful in understanding the System, and our commitment to financial integrity and member services.

# THE EMPLOYEES RETIREMENT SYSTEM AND ITS SERVICES

The Employees Retirement System was established on June 1, 1939, under Charter Section 910 and is governed by Article 5 of Chapter 3 of the City of Fresno Municipal Code. The System provides retirement allowances to the non-safety members employed by the City of Fresno (the City). In accordance with the provisions of the City of Fresno Municipal Code, the System provides lifetime retirement, disability, and death benefits to its members.

The Employees Retirement Board is responsible for establishing policies governing the administration of the System, making benefit determinations, and managing the investment of the System's assets. The Board operates under the authority vested in Article 5 of Chapter 3 of the City of Fresno Municipal Code and the California Pension Protection Act of 1992. Article XVI, Section 17(b) of the Constitution of the State of California provides that "the members of the Retirement Board of a public retirement system shall discharge their duties ... solely in the interest of, and for the exclusive purpose of providing benefits to, participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the System. A Retirement Board's duty to its participants and their beneficiaries shall take precedence over any other duty." Section 17(a) further provides that the Board has ... "the sole and exclusive responsibility to administer the System in a manner that will assure prompt delivery of benefits and related services to the participants and their beneficiaries." The Retirement Board is also responsible for the prudent investment of member and employer contributions, and defraying reasonable expenses of administration.

The Retirement Board has five (5) members: two (2) management employees who are appointed by the Mayor and confirmed by the City Council, one (1) employee who is elected by the manual workers of the System, and one (1) employee who is elected by the clerical or supervisory workers of the System, both of which serve a four-year term. The fifth and final member of the Board is a qualified elector of the City, not connected with its government, appointed by the previously designated four members. The Board oversees the Retirement Administrator and staff in the performance of their duties in accordance with the Municipal Code and the Board's Rules, Regulations and Policies.

# **Major Initiatives**

The Board, jointly with the City of Fresno Fire & Police Retirement System Board (the Boards), continued evaluation and education related to Alternative investments.

In May 2019, the Boards reaffirmed their decision to terminate the Systems' REIT portfolios and to commence a Core Plus real estate manager search in Fiscal Year 2020. Reinvestment of a portion of the funds from terminated REIT portfolios was in the NTAM Russell 1000 index fund.

The Boards approved a new Core Plus Real Estate mandate and initiated its search for a manager during Fiscal Year 2020. Staff and NEPC completed onsite investment due diligence on August 19th at Carlyle in Washington, DC and August 20th at Brookfield in New York, recommending that the Boards commit up to \$120 million to the Carlyle Property Investors (CPI) fund pending legal review, background investigations and operational due diligence. Carlyle created an open-ended fund real estate vehicle, with a 2015 inception date, that seeks to generate core plus returns through income (cash flows) and price appreciation of real estate properties using demographic trends, themes, and analysis in gateway markets. Staff conducted an on-site Operational Due Diligence visit with Carlyle in October 2019. The Boards approved Staff's operational due diligence report and Background Investigations in November 2019, pending completion of legal review of pertinent documents. Carlyle account had an initial Capital Call of \$2,709,485.88, which was funded on July 1, 2020.

Effective June 22, 2020, the Systems liquidated their PIMCO Income Fund portfolio. The Boards authorized the liquidation of this temporary fund and reinvested funds in accordance with the Boards' rebalancing policy.

The Boards authorized a European direct lending manager search through its investment consultant, NEPC, during Fiscal Year 2020. As of June 30, 2020, the Boards had accepted the Staff/NEPC investment due diligence report and selected Arcmont Asset Management. The Boards will fund the new manager at the beginning of Fiscal Year 2021. The selection and funding will have occurred following full legal review of pertinent legal documents, investment due diligence, operational due diligence and background investigations of key personnel at each firm.

Effective January 1, 2017, the IRS eliminated its staggered five-year remedial amendment cycle system for individually designed qualified retirement plans and no longer accepts applications for determination letters. The System's letter of determination was effective through January 31, 2019. The IRS' current determination letter program, in general, provides that a plan sponsor that maintains a qualified plan, with a favorable determination letter, may continue to rely on the determination with respect to any plan provision, until such time that the plan provision subsequently is amended or affected by a change in law. The Boards retained the services of the law firm of Ice Miller, LLP to assist with a review of our plan documents and applicable statutes in effect through 2013, and any plan amendments or changes to provisions made after January 1, 2014. Based on their initial review, since the date of the plan's May 26, 2014 favorable determination letter, the plan has been timely amended to comply with the changes required in order to be tax qualified under Internal Revenue Code § 401 (a). Initial Ice Miller Comply Now reports for both Systems were presented to Staff in 2019, for follow-up on certain distribution provisions. Comply Now reports are undergoing additional review and update to include certain provisions required by the SECURE and CARES Acts. Final Comply Now reports are expected to be presented to the Boards during Fiscal Year 2021.

With the new challenges posed by COVID-19 during fiscal year 2020, the Retirement Benefits Staff continued to ramp up their communication efforts with both employees and retirees of the System. Aggressive efforts deployed helped to maximize enrollment in the Member Direct module initially implemented in January 2016. Participation in Member Direct increased dramatically over the previous fiscal year. In addition, Retirement Counselors successfully met and counseled Members regarding prospective retirements via Zoom. Although face-to-face in person meetings are preferable, Staff provided all the necessary information and support that the Members needed by answering individual questions to assist Members in making their retirement decisions to retire during the Fiscal Year.

With the assistance of its actuary and staff, the Board completed the annual actuarial valuations for June 30, 2020 and 2019, and Governmental Accounting Standards Board (GASB) Statement No. 67, which redefines pension liability and expense for financial reporting purposes only. In accordance with Actuarial Standards of Practice (ASOP) 51, the System's actuary has identified and assessed risks that may be reasonably anticipated to significantly affect the System's future financial condition, which helps intended users of the actuarial findings gain a better understanding of risks inherent in the measurements of pension obligations and actuarially determined pension plan contributions.

# **Professional Services**

Professional Services Consultants and Investment Portfolio Managers are retained by the Board to provide professional services essential to the effective and efficient operation of the System. See listings on pages xiii and xiv.

An opinion from the Independent Auditor and the Actuary are included in this report along with a summary investment report from the Board's Investment Consultant. The Consultants and Investment Managers retained by the Board are listed in the following section of this report.

## Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Fresno Employees Retirement System for its comprehensive annual financial report for the fiscal year ended June 30, 2019. The Certificate of Achievement is a prestigious national award recognizing excellence in the preparation of public employee retirement system comprehensive annual financial reports.

In order to be awarded a Certificate of Achievement for Excellence in Financial Reporting, a government entity must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. The System has received a Certificate of Achievement for the last twenty consecutive years. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate. For Fiscal Year 2019, the System submitted a Popular Annual Financial Report (PAFR) to the GFOA. The System received from the GFOA an Award for Outstanding Achievement in Popular Annual Financial Reporting. The PAFR provides System membership with condensed and concise information in an easier to read format than is presented in the CAFR.

# Actuarial Funding Status and Net Pension Liability

The System's funding objective is to meet long-term benefit promises by retaining a well-funded plan status and obtaining superior investment returns while minimizing employer contributions. The Board's objective for employer contributions is to establish a rate as a level percent of member payroll. The greater the level of overall plan funding, the larger the ratio of assets accumulated compared to the actuarial accrued liability and the greater the level of investment potential. The advantage of a well-funded plan is that the benefits earned by participants are funded during their working careers and not by future generations of taxpayers.

The June 30, 2020 actuarial valuation is presented in this CAFR. As of June 30, 2020, the funded ratio of the Employees Retirement System was 109.9 percent. The ratio of the valuation value of assets to actuarial accrued liabilities was 111.9 percent as of the June 30, 2019, valuation. The funding ratios as of June 30, 2020 and 2019, if measured using the fair value of assets instead of the actuarial valuation value of assets are 105.3 percent and 112.4 percent, respectively. The funded ratios were determined by using the actuarial value of the assets in accordance with actuarial standards.

The actuarial accrued liability of the System at June 30, 2020, for funding purposes, amounted to \$1,155,060,000; the actuarial valuation value of assets amounted to \$1,269,173,360 and the fair value of assets (including non-valuation reserves) amounted to \$1,360,836,903. At June 30, 2019, the actuarial valuation value of assets amounted to \$1,238,650,718; the fair value of assets (including non-valuation reserves) amounted to \$1,379,415,129.

Under the Governmental Accounting Standards Board (GASB) Statement No. 67 Financial Reporting methodology, the net pension liability of the System as of June 30, 2020 indicates a surplus of \$23,528,802; while on an actuarial funding basis the valuation value of assets basis reflects a surplus of \$114,113,360 and a funding ratio of 109.9 percent. At June 30, 2019, the net pension liability of the System indicated a surplus of \$101,319,007 and a funding ratio of 111.9 percent. For financial reporting purposes, the Plan Fiduciary Net Position as a percentage of the Total Pension Liability is 101.76% and 107.93% as of June 30, 2020 and 2019, respectively.

The Board engages an independent actuarial consulting firm to conduct annual actuarial valuations of the System. The purpose of the actuarial valuation is to reassess the magnitude of the benefit commitments. This is compared to the assets expected to be available to support those commitments. Recommendations are presented to the Board for consideration. The Segal Company is the System's independent actuarial consultant. The Actuarial Section of this report contains a more detailed discussion of funding.

# Accounting System & Reports

The management of the System is responsible for establishing and maintaining an internal control structure designed to ensure that System assets are protected from loss, theft, or misuse. Responsibility for the accuracy, completeness, and fair presentation of the information, and all disclosures, rests with the management of the System.

The accounting firm of Brown Armstrong Accountancy Corporation provides financial audit services. The financial audit ensures that the System's financial statements are presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and are free of material misstatement. The internal controls are designed to provide reasonable but not absolute assurance that these objectives are met. The System recognizes that even sound internal controls have their inherent limitations. Internal controls are reviewed to ensure that the System's operating policies and procedures are being adhered to and that the controls are adequate to ensure accurate and reliable financial reporting and to safeguard the System's assets. The objective is to provide a reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements given the prudent need to ensure that the cost of a control should not exceed the benefits to be derived. We believe that the System's internal controls adequately safeguard assets.

This report has been prepared in accordance with Generally Accepted Accounting Principles for State and Local Governments (GAAP) as established by the Governmental Accounting Standards Board (GASB).

The System's transactions are reported on the accrual basis of accounting. Revenues are taken into account when earned, regardless of the date of collection. Expenses are recorded when the corresponding liabilities are incurred, regardless of when the payment is made.

## Investments

Article XVI, Section 17(c) of the Constitution of the State of California, provides that "the members of the Retirement Board of a public pension or retirement system shall discharge their duties... with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with these matters would use in the conduct of an enterprise of a like character and with like aim." By permitting further diversification of investments within a fund, the prudent expert standard may enable a fund to reduce overall risk and increase returns. A summary of the asset allocation can be found in the investment section of this report and in Note 2 - Summary of Significant Accounting Policies (see section Investment).

The prudent expert rule permits the Board to establish an investment policy based upon professional advice and counsel and allows for delegation of investment authority to professional investment advisors. The Investment Objectives and Policy Statement of the Board outline the responsibility for the investment of the fund and the degree of risk that is deemed appropriate for the fund. Investment advisors are to execute the policy in accordance with the Board policy and guidelines.

For the fiscal years ended June 30, 2020 and 2019, the System's investments provided a 1.62 percent and 5.60 percent gross of fees rate of return, respectively, as reported by the custodian, Northern Trust.

# Acknowledgments

The compilation of this report reflects the combined effort of the System's staff under the leadership of the Board. It is intended to provide complete and reliable information as a basis for making management decisions, as a means of determining compliance with legal provisions, and as a means of determining responsible stewardship of the funds of the System.

On behalf of the Board, I would like to express my appreciation for the dedication and efforts of my staff members, Kathleen Riley Brown, Yvonne Timberlake, Chad Jacobs, Alberto Magallanes, Karen Espiritu, Cristina Jurado, Pattie Laygo, Andrea Ketch, Phillip Carbajal, Patricia Basquez, Joan Taketa, Ohn Viengsay, Stanton Perkins, Tracy Gonzales and the Board's consultants, for their assistance in the preparation of this report and for their ongoing commitment to serve the Board and the members of the System. I also would like to thank the Board members for their support in accomplishing the many tasks and goals over the past year.

Respectfully Submitted,

Robert Theffer

Robert T. Theller, Esq. Retirement Administrator

November 30, 2020

# **Retirement Board Members**

#### As of June 30, 2020



#### Chair

Phillip Hardcastle Re-Elected June 2016 Term Expires July 2020 Represents Clerical and Supervisory Members



#### Vice Chair

TJ Miller Appointed September 2013 Term Continuous Appointed by the Mayor and Confirmed by the Fresno City Council



David Cain Re-Elected June 2018 Term Expires July 2022 Represents Manual Worker Members



Marvell French Appointed July 2000 Term Continuous Outside Member Appointed by Retirement Board



Jane Sumpter Appointed December 2016 Term Continuous Appointed by the Mayor and Confirmed by the Fresno City Council

# **Retirement Administrative Staff**



Robert T. Theller, Esq. *Retirement Administrator* 

**Financial Services** 



Pattie Laygo Executive Asst. to Dept Director



Tracey Gonzales Senior Administrative Clerk



Chad Jacobs Investment Officer



Stanton Perkins Programmer/Analyst IV



(From left to right) Karen Espiritu Accountant-Auditor II Alberto Magallanes Retirement Accounting Manager Kathleen Riley-Brown Assistant Retirement Administrator Cristina Jurado Accounting Technician

**Benefit Services** 



(From left to right) Patti Basquez Retirement Counselor II Andrea Ketch Senior Retirement Counselor Yvonne Timberlake Assistant Retirement-Administrator Onh Viengsay Retirement Counselor II Phillip Carbajal Retirement Counselor II Joan Taketa Retirement Counselor II

# Administration of the System

# Administration

The Administrative Section is responsible for the administration of the City of Fresno Employees Retirement System, including the risk management of the investment activities in accordance with the policies, regulations, and general guidelines of the Retirement Board. It is also responsible for interfacing with the investment managers, the investment consultant, the actuary, legal counsel, custodial bank, and any other consultants authorized by the Board. (See pages xiii and xiv for professional services and consultants and investment portfolio managers and page 72 for a schedule of brokerage commissions.)

# **Member Services**

This section is responsible for providing all benefit services to the members of the System. This includes benefit calculations, investigation of claims for disability retirement, preparation of data to support applications for retirement, preparation of the retiree payroll, membership counseling, and membership training.

# **Financial Services**

This section is responsible for planning, organizing and directing all fiscal activities of the Retirement Systems. This includes the preparation and publication of the Annual Financial Reports, monthly or quarterly financial report and information to the Board, and all other financial records and reports including financial statements, control and balancing of payroll and members' contributions and reconciliation of investments.

# **Investment Officer**

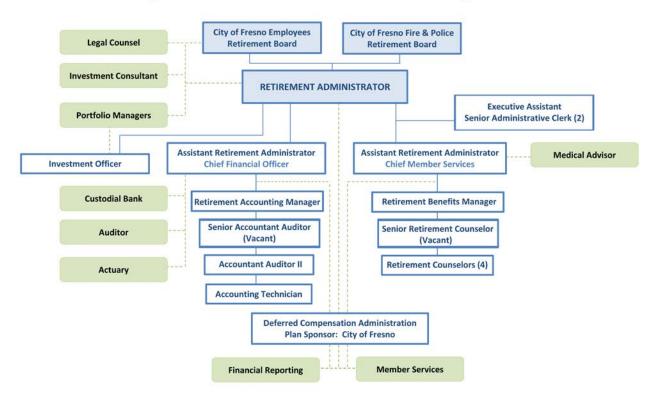
This position is responsible for monitoring compliance with the Board's Investment Objectives and Policy Statement and assists and coordinates in the management and administration of the System's investment program. This includes the planning and development of investment strategies.

# **Executive Assistant**

This position is responsible for providing administrative and clerical support services for the Board and the retirement staff.

# **Organizational Structure**

# **City of Fresno Retirement Systems**



# **Professional Services and Consultants**

Custodial Bank

#### NORTHERN TRUST Chicago, Illinois

General Legal Advisor

SALTZMAN and JOHNSON LAW CORPORATION San Francisco, California

Tax Counsel

ICE MILLER LLP Indianapolis, Indiana

Investment Legal Advisor

FOLEY & LARDNER LLP Boston, Massachusetts

Operational Due Diligence - Background Investigations

CHARLES LEVENBERG, LLC Boulder, Colorado

Investment Consultant

NEPC, LLC Boston, Massachusetts

Actuary

THE SEGAL COMPANY San Francisco, California

Medical Advisor

BENCHMARK, AN EXAMWORKS COMPANY, INC. Sacramento, California

Independent Auditor

BROWN ARMSTRONG ACCOUNTANCY CORPORATION Bakersfield, California

# **Investment Portfolio Managers**

# DOMESTIC EQUITY

Large Cap Northern Trust Asset Management, Denver, CO

# Small Cap

Eagle Asset Mgmt., Inc., St. Petersburg, FL Kennedy Capital Mgmt. Inc., St. Louis, MO

# INTERNATIONAL & EMERGING MARKETS

# International

BlackRock, San Francisco, CA Baillie Gifford & Co., Edinburgh, Scotland Principal Global Investors, DesMoines, IA

# Emerging Market

Acadian Asset Mgmt. LLC, Boston, MA Axiom Int'l Investors, LLC, Boston, MA

# **FIXED INCOME**

Core Fixed Income Dodge & Cox, San Francisco, CA Prudential Investment Mgmt., Inc., Newark, NJ

High Yield Loomis Sayles, Boston, MA

# REAL ESTATE

# Private Real Estate Investments Core JP Morgan Asset Mgmt., New York, NY The Carlyle Group, Washington, D.C.

# Value Add

Oaktree Capital Management, Los Angeles, CA PCCP, LLC, Los Angeles, CA PIMCO BRAVO III, Newport Beach, CA Blue Vista Capital Management, Chicago, IL Artemis Real Estate Partners, Chevy Chase, MD Brookfield Asset Management, New York, NY

# ALTERNATIVES

Private Debt/Credit Crescent Capital, Los Angeles, CA Monroe Capital, Chicago, IL PIMCO COF II, Newport Beach, CA

# Infrastructure

JP Morgan IIF, New York, NY Ullico UIF, Silver Spring, MD

*Private Equity* Pantheon Ventures, San Francisco, CA



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Fresno Employees Retirement System California

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

June 30, 2019

Christophen P. Morrill

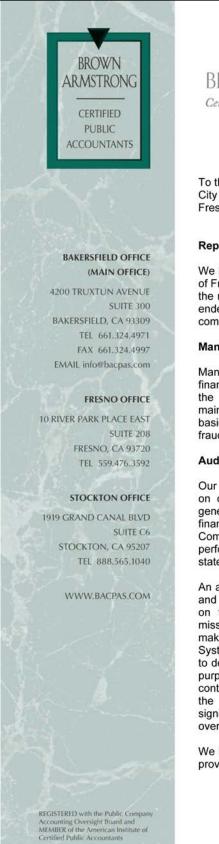
Executive Director/CEO

To protect and provide system benefits through the highest quality delivery of service for our members and the employer, prudently fulfilling our fiduciary duties of investment and conservation of Trust assets.

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# Independent Auditor's Report



# BROWN ARMSTRONG

Certified Public Accountants

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Retirement City of Fresno Employees Retirement System Fresno, California

#### **Report on the Financial Statements**

We have audited the accompanying Statements of Fiduciary Net Position of the City of Fresno Employees Retirement System (the System) as of June 30, 2020 and 2019, the related Statements of Changes in Fiduciary Net Position for the fiscal years then ended, and the related notes to the basic financial statements, which collectively comprise the System's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these basic financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of basic financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these basic financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the basic financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the System's preparation and fair presentation of the basic financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the System's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the basic financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

# Independent Auditor's Report Continued

#### Opinions

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective Fiduciary Net Position of the System as of June 30, 2020 and 2019, and the Changes in Fiduciary Net Position for the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information (RSI), as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the RSI in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the System's basic financial statements. The Other Supplementary Information and the Introduction, Investment, Actuarial, and Statistical Sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Other Supplementary Information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Other Supplementary Information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The Introduction, Investment, Actuarial, and Statistical Sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 30, 2020, on our consideration of the System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and agreements and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the System's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the System's internal control over financial reporting and compliance.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Bakersfield, California November 30, 2020

Brown Armstrong Secountancy Corporation

# Management's Discussion and Analysis

We are pleased to provide this overview and analysis of the financial activities of the City of Fresno Employees Retirement System (the System) for the fiscal years ended June 30, 2020 and 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the Letter of Transmittal beginning on page i of this report.

#### Financial Highlights

The System's net position restricted for pension benefits is for payment of pension benefits to participants and their beneficiaries and all of the net position is restricted to meet the System's ongoing obligations.

At the close of the fiscal year 2020, the assets of the System exceed its current liabilities by \$1,360,836,903; as of fiscal year-end 2019, the assets of the System exceeded its liabilities by \$1,379,415,130; as of fiscal year 2018, the assets of the System exceeded its liabilities by \$1,348,690,633.

The System's net position restricted for pension benefits decreased by \$18,578,227 or 1.35 percent for fiscal year 2020; increased by \$30,724,497 or 2.28 percent for fiscal year-end 2019; and increased by \$74,568,897 or 5.85 percent for fiscal year 2018, primarily as a result of the performance of the investment markets.

The System's funding objective is to meet long-term benefit obligations through contributions and investment income. As of June 30, 2020, the date of the last actuarial valuation, the funded ratio for the System was 109.9 percent reflecting that the System has a valuation value of assets which is in excess of the actuarial accrued liability. In general, this indicates that for every dollar of benefits due, we have approximately \$1.10 of assets available for payment as of that date. As of June 30, 2019, the date of the previous annual actuarial valuation, the funded ratio for the System was 111.9 percent; and as of June 30, 2018, the funded ratio for the System was 114.8 percent.

#### Additions to Fiduciary Net Position

Additions for the fiscal year 2020 decreased \$46,841,771 or 49.55 percent over the prior year from \$94,531,940 to \$47,690,169, which includes employee contributions of \$11,027,519, employer contributions of \$16,553,928, a net investment income gain of \$19,790,696 and net securities lending income of \$318,026.

Fiscal year 2019 additions decreased \$39,321,660 or 29.38 percent over the prior year from \$133,853,600 to \$94,531,940, which included member contributions of \$10,515,533, employer contributions of \$14,627,425, a net investment income gain of \$69,020,391 and net securities lending income of \$368,591.

For fiscal year 2018 additions decreased \$53,908,554 or 28.71 percent over the prior year from \$187,762,154 to \$133,853,600, which included member contributions of \$10,329,475, employer contributions of \$14,608,659, a net investment income gain of \$108,513,736 and net securities lending income of \$401,730.

#### Deductions from Fiduciary Net Position

Deductions from fiduciary net position for the fiscal year 2020 increased \$2,460,953 or 3.86 percent over the prior fiscal year from \$63,807,443 to \$66,268,396.

Fiscal year 2019 deductions increased \$4,522,740 or 7.63 percent over the prior fiscal year 2018 from \$59,284,703 to \$63,807,443.

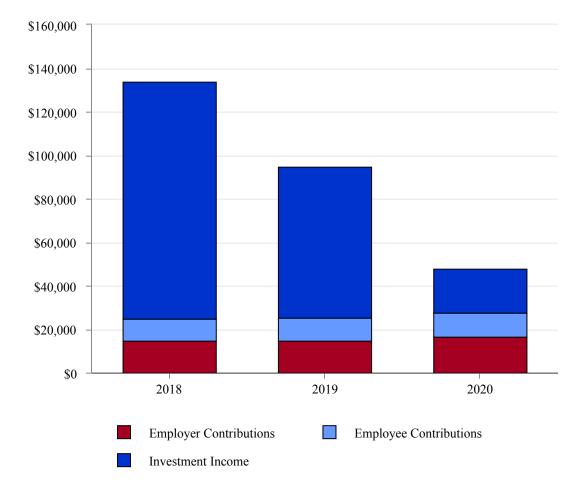
Fiscal year 2018 deductions increased \$2,345,266 or 4.12 percent over the prior fiscal year 2017 from \$56,939,437 to \$59,284,703.

The current year increase in deductions is due primarily to the increases in retirees and the respective retirement benefits paid in 2020 even though there were no Post Retirement Supplemental Benefits (PRSB) paid during calendar year 2020.

# Schedule and Graph of Additions By Source

For Fiscal Years Ended June 30, 2020, 2019 and 2018 (In Thousands)

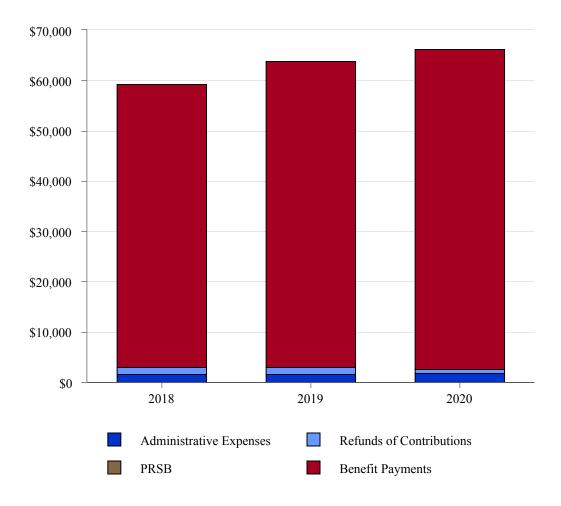
	2018	2019	2020
Employer Contributions	\$ 14,609 \$	14,627 \$	16,554
Employee Contributions	10,329	10,516	11,028
Investment Income	108,916	69,389	20,108
TOTAL	\$ 133,854 \$	94,532 \$	47,690



# Schedule and Graph of Deductions By Type

For Fiscal Years Ended June 30, 2020, 2019 and 2018 (In Thousands)

	2018	2019	2020
Benefit Payments	\$ 56,242	\$ 60,814	\$ 63,592
PRSB			
Refunds of Contributions	1,424	1,330	928
Administrative Expenses	1,619	1,663	1,748
TOTAL	\$ 59,285	\$ 63,807	\$ 66,268



#### **Overview of the Financial Statements**

The following discussion and analysis are intended to serve as an introduction to the System's financial statements, which are comprised of these components:

Statement of Fiduciary Net Position – The Statement of Fiduciary Net Position presents the major categories of assets and liabilities and their related value as of the System's fiscal years ended June 30, 2020 and 2019. "Net Position Restricted for Pension Benefits" represents funds available to pay benefits and it is a point in time or a snapshot of account balances as of the fiscal year-end. It indicates the assets available for future payments to retirees and any current liabilities. Increases and decreases in Net Position Restricted for Pension Benefits, when analyzed over time, may serve as an indicator of whether the System's financial position is improving or deteriorating. Other factors, such as market conditions, should also be considered in measuring the System's overall health.

#### Statement of Changes in Fiduciary Net Position

– This Statement of Changes in Fiduciary Net Position provides information about the financial activities during the reporting period that increased and decreased the Net Position Restricted for Pension Benefits.

The two statements above include all assets and liabilities, using the full accrual basis of accounting, which is similar to the accounting method used by most private sector companies. All of the current year's additions and deductions are taken into account regardless of when the cash is received or paid. All investment gains and losses are shown at trade date, not settlement date. In addition, both realized and unrealized gains and losses are shown on investments. Both statements are in compliance with Governmental Accounting Standards Board (GASB) Pronouncements.

These pronouncements require certain disclosures and require State and Local governments to report using the full accrual basis of accounting. The System complies with all material requirements of these pronouncements.

Notes to the Basic Financial Statements - The Notes to the Basic Financial Statements are an integral part of the basic financial statements and provide additional information that is essential to acquire a full understanding of the information and data provided in the two statements discussed above. The notes include further discussion and details regarding the System's key policies, programs, investments and activities that occurred during the year.

Required Supplementary Information – The Required Supplementary Information presents historical trend information concerning the changes in net pension liability, employer contributions and investment returns, and includes notes that explain factors that significantly affect trends in the amounts reported, such as changes of benefit terms, changes in the size or composition of the population covered by the benefit terms, or the use of different assumptions over time. The information is based on actuarial valuations prepared for the pension plan. The actuarial valuation report includes additional actuarial information that contributes to the understanding of the changes in the net pension liability of the defined benefit pension plan over the past ten years as presented in the schedule. The actuarial information is based upon assumptions made regarding future events at the time the valuations are performed and is derived for both financial reporting and funding purposes.

Other Supplementary Information – The Other Information, presented immediately Supplementary following the required supplementary information, includes schedules System's pertaining to the administrative expenses, investment management fees and other investment related expenses, and payments to consultants and other professional services providers.

The System's funding ratio at June 30, 2020, was 109.9 percent, which means the System's fund has approximately \$1.10 available for each \$1.00 of liability. The Statement of Fiduciary Net Position and the Statement of Changes in Fiduciary Net Position report information about the System's financial activities during the reporting periods that increased and decreased the Net Position Restricted for Pension Benefits.

#### Financial Analysis Net Position

As previously noted, net position restricted for pension benefits may serve over time as a useful indication of the System's financial position. The System's assets exceeded its liabilities at the close of the fiscal year 2020 by \$1,360,836,903. All of the net position is restricted to meet the System's ongoing obligations to plan participants and their beneficiaries.

In fiscal year 2020, the System's restricted fiduciary net position, representing assets available to pay current and future member pension benefits, decreased by 1.35 percent largely due to volatility and fluctuations lowering performance of the global investment markets; while in 2019 the System's restricted fiduciary net position increased by 2.28 percent due to strong performance of the global investment markets (See Table 1); and also, due to strong investment performance in 2018, the System's restricted fiduciary net position increased by 5.85 percent. In order to determine whether the \$1.361 billion in net position will be sufficient to meet future obligations, the System's independent actuary performed an actuarial valuation as of June 30, 2020. The result of this valuation determines what future contributions by plan members and the City of Fresno are needed to pay all expected future benefits. The valuation takes into account the Retirement Board's (the Board) funding policy which includes a provision to smooth the impact of market volatility by spreading each year's gains or losses over five years.

There has been extreme volatility in the various economies of the world and throughout the global financial markets over the past twenty to twenty-five years, therefore, it is of utmost importance to examine the System's investment returns with a long-term view rather than a short-term focus which tends to distort the perception of how well the investments have actually performed. As an example, you cannot isolate the high returns during the Tech Bubble in the 1990's without including the Tech Bubble corrections in the early 2000's.

Historical long-term performance rates of returns demonstrate that the System has been able to meet or exceed its actuarial assumed rate of return of 7.00 percent over long periods. As of June 30, 2020, the System's 25-year annualized return is 7.96 percent and its 20-year annualized return is 6.01 percent.

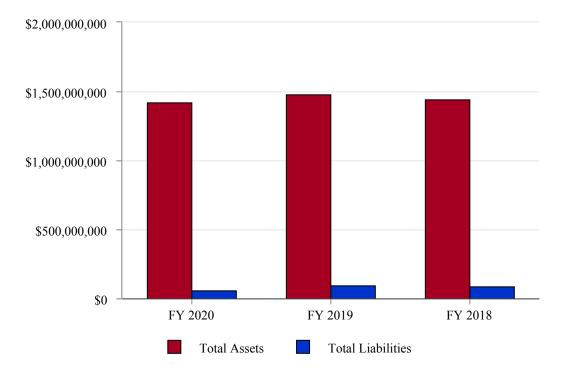
Despite volatility in the stock market, management and the System's actuary concur that the System remains in a very strong financial position to meet its obligations to the plan participants and beneficiaries. The System's current financial position is a result of a very sound and carefully managed investment and risk management program.

# Table 1 – Employees Retirement System Fiduciary Net PositionRestricted For Pension Benefits

# As of June 30, 2020, 2019 And 2018

			FY 2020	FY 2020
	FY 2020	FY 2019	Increase/ (Decrease) Amount	Increase/ (Decrease) Percent
Current and Other Assets	\$ 61,314,319	\$ 123,581,049	\$ (62,266,730)	(50.39%)
Investments at Fair Value	1,359,346,092	1,351,121,470	8,224,622	0.61%
Total Assets	\$1,420,660,411	\$1,474,702,519	\$ (54,042,108)	(3.66%)
Total Liabilities	59,823,508	95,287,389	(35,463,881)	(37.22%)
Net Position Restricted for Pension Benefits	\$1,360,836,903	\$1,379,415,130	\$ (18,578,227)	(1.35%)

			FY 2019	FY 2019
	FY 2019	FY 2018	Increase/ (Decrease) Amount	Increase/ (Decrease) Percent
Current and Other Assets	\$ 123,581,049	\$ 91,723,622	\$ 31,857,42	7 34.73%
Investments at Fair Value	1,351,121,470	1,346,977,080	4,144,39	0 0.31%
Total Assets	\$1,474,702,519	\$1,438,700,702	\$ 36,001,81	7 2.50%
Total Liabilities	95,287,389	90,010,069	5,277,320	0 5.86%
Net Position Restricted for Pension Benefits	\$1,379,415,130	\$1,348,690,633	\$ 30,724,49	7 2.28%



#### **Capital Assets**

The System's investment in capital assets decreased from \$828,412 to \$689,560 (net of accumulated depreciation) between fiscal years 2019 and 2020 after decreasing from \$966,652 to \$828,412 (net of accumulated depreciation) between fiscal years 2018 and 2019. This investment in capital assets includes office equipment, furniture, software, and technology infrastructure. The total change in the System's investment in capital and intangible assets as of June 30, 2020 and 2019 was \$(138,852) and \$(138,240), respectively. These changes in both fiscal years were primarily due to the costs incurred for the development of software to program and install an upgrade to our original pension administration system that was originally installed in 1997, which was implemented effective July 1, 2015.

#### Reserves

Reserves are not required, nor recognized, under accounting principles generally accepted in the United States of America (GAAP). The reserves are not shown separately on the Statement of Fiduciary Net Position, but they equate to and are accounts within the net position restricted for pension benefits and are vital to the System's operations. They are established from contributions and the accumulation of investment income, after satisfying investment and administrative expenses. Investments of the System are stated at fair value instead of at cost, which includes the recognition of unrealized gains and losses in the current period.

The System's major reserve accounts, described in Note 5 – Net Position Restricted for Pension Benefits, include Active Member (Employee) Reserves, Employer Advance/Retired Reserves, DROP Reserves, PRSB Reserves and City Surplus Reserves. Deferred Retirement Option Program (DROP) Reserve represents funds reserved for Deferred Retirement Option Program benefits accumulated by active members and DROP is an alternate method of receiving retirees. retirement benefits. It is a voluntary program as described by the conditions and requirements of the City of Fresno Municipal Code Section 3-566. A DROP account is a nominal, bookkeeping account established within the System for each DROP participant. Monthly amounts credited to DROP accounts include an amount which represents the service retirement allowance which the member would have received if the member had retired on the date the member commenced DROP participation and interest credited at the five year average interest rate as adopted by the Retirement Board (the Board) in accordance with the City of Fresno Municipal Code requirements.

Post Retirement Supplemental Benefit (PRSB) Reserve represents surplus earnings that have been allocated but not distributed to eligible participants in accordance with the City of Fresno Municipal Code Section 3-567. PRSB is a supplemental benefit distributed to eligible participants in accordance with the City of Fresno Municipal Code Section 3-567, if and only if distributable actuarial surplus is available to provide such a benefit. Actuarial surplus means the amount by which the actuarial value of the System's assets exceeds one hundred and ten percent (110%) of the System's actuarial accrued liabilities.

The PRSB Reserve Account was exhausted at the end of December 2013.

City Surplus Reserve represents that portion of distributable actuarial surplus that has been allocated but not used as a reduction to offset or eliminate the City of Fresno's (the City) pension contributions in accordance with the conditions and requirements of Municipal Code

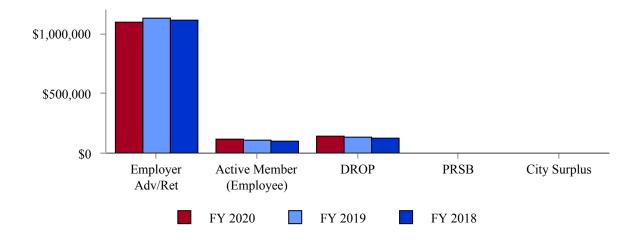
Section 3-567 Post Retirement Supplemental Benefits. The City Surplus Reserve Account accrues interest at the average gross rate of return earned by the System's entire investment portfolio for each of the three prior fiscal years, including realized and unrealized gains and losses and as reduced by all investment related expenses.

Table 2 shows that the vast majority of reserves are generated from Employer Advance/Retired reserves. DROP reserves represent funds credited for participants who elected to participate in the Deferred Retirement Option Program. PRSB Reserve presents that portion of distributable actuarial surplus that has been allocated for PRSB but not yet distributed to eligible participants. Additions to and deductions from PRSB occur when surpluses and allocations occur, respectively. The City Surplus reserve represents that portion of distributable actuarial surpluses and accrued interest, reduced by required City normal pension contributions. The City Surplus Reserve Account shall be drawn upon in subsequent years if needed to reduce or eliminate the City's annual pension contribution requirement.

The City Surplus Reserve Account shows a positive balance for the fiscal year 2020, while fiscal year 2019 showed a slightly negative balance. The City's normal contribution rate for fiscal years 2020 and 2019 included an adjustment for phase-in of assumption changes in the actuarial assumed rate of return.

	FY 2020		FY 2019		FY 2018	
Employer Advance/Retired Reserves	\$	1,100,905	\$	1,134,426	\$ 1,117,261	
Active Member (Employee) Reserves		115,238		109,263	104,834	
DROP Reserves		144,777		136,301	126,597	
PRSB Reserves		—			—	
City Surplus Reserves		(83)		(575)	(1)	
Net Position Restricted for Pension Benefits	\$	1,360,837	\$	1,379,415	\$ 1,348,691	

# Table 2 – Employees Retirement System's ReservesAs of June 30, 2020, 2019 and 2018 (In Thousands)



#### System's Activities

Attributable in part to the continued volatility in global economic and financial markets, the System's net position decreased \$18,578,227 for the fiscal year 2020 resulting in a 1.35 percent decrease in the fiduciary net position restricted for pension benefits for the fiscal year ended June 30, 2020. The System's fiduciary net position increased \$30,724,497 for the fiscal year 2019 resulting in a 2.28 percent increase in the fiduciary net position restricted for pension benefits for the fiscal year ended June 30, 2019, primarily attributable to the growth in the global financial markets. In fiscal year 2018, the System's fiduciary net position increased \$74,568,897 resulting in a 5.85 percent increase in the fiduciary net position restricted for pension benefits for the fiscal year ended June 30, 2018.

Key elements of the additions to and deductions from Fiduciary Net Position for fiscal years 2020, 2019 and 2018 are described in the sections below.

# Additions to the System's Fiduciary Net Position

The reserves needed to finance retirement benefits are normally accumulated through the collection of employer and employee contributions and through earnings on investment income net of investment expense. Total additions to the System's fiduciary net position for the fiscal year ended June 30, 2020 totaled \$47,690,169.

For the fiscal year ended June 30, 2020, overall additions had decreased by \$46,841,771 or 49.55 percent primarily due to lower than anticipated performance in the global investment markets. For fiscal year 2019, overall additions had decreased by \$39,321,660 or 29.38 percent from the prior year; and for fiscal year ended June 30, 2018, primarily due to the performance of the investment markets and changes in actuarial assumptions, overall additions had decreased by \$53,908,554 or 28.71 percent

from the prior fiscal year. The investment section of this report reviews the details of the results of investment activity for the fiscal year ended June 30, 2020.

#### Deductions from the System's Fiduciary Net Position

The System was created to provide lifetime retirement annuities, survivor benefits and permanent disability benefits to qualified members and their beneficiaries. The cost of such programs includes recurring benefit payments, as designated by the System, refunds of contributions to terminated employees, and the cost of administering the System.

Deductions from the fiduciary net position for the fiscal year ended June 30, 2020, totaled \$66,268,396 which was an increase of \$2,460,953 or 3.86 percent over the prior fiscal year 2019. Deductions from the fiduciary net position for the fiscal year ended June 30, 2019, totaled \$63,807,443 which was an increase of \$4,522,740 or 7.63 percent over the prior fiscal year 2018. The fiscal year ending June 30, 2018 had deductions from the fiduciary net position totaling \$59,284,703, which was an increase of \$2,345,266 or 4.12 percent over the prior fiscal year 2017. The increase in benefits paid resulted primarily from an increase in the amount of benefit payments due to the number of retirees from the prior year.

The System's increases in total deductions have closely paralleled inflation and are reflective of the membership and services provided. The System has consistently met its Administrative Budget. There are no material variances between planned expenses and actual expenses.

# Changes in Fiduciary Net Position (Condensed)

# For Fiscal Years Ended June 30, 2020, 2019 and 2018

					FY 2020	FY 2020
					Increase/ (Decrease)	Increase/ (Decrease)
		FY 2020		FY 2019	Amount	Percent
Additions						
Employer Contributions	\$	16,553,928	\$	14,627,425	\$ 1,926,503	13.17%
Employee Contributions		11,027,519		10,515,533	511,986	4.87%
Net Investment Income *		20,108,722		69,388,982	(49,280,260)	(71.02%)
Total Additions	\$	47,690,169	\$	94,531,940	\$ (46,841,771)	(49.55%)
Deductions						
Retiree Benefit Payments	\$	63,591,967	\$	60,814,434	\$ 2,777,533	4.57%
Post Retirement Supplemental Benefit (PRSB)						%
Refunds of Contributions		927,501		1,329,651	(402,150)	(30.24%)
Administrative Expenses		1,748,928		1,663,358	85,570	5.14%
Total Deductions	\$	66,268,396	\$	63,807,443	\$ 2,460,953	3.86%
Changes in Net Position		(18,578,227)		30,724,497	(49,302,724)	(160.47%)
Net Position Restricted for Pension Benefits						
Beginning of the Year	1	,379,415,130	1	,348,690,633	30,724,497	2.28%
End of the Year	\$1	,360,836,903	<b>\$</b> 1	,379,415,130	\$ (18,578,227)	(1.35%)

\* Net of investment expense of \$13,067,452 and \$13,449,271 for June 30, 2020 and 2019, respectively.

	FY 2019 FY 2018		FY 2019 Increase/ (Decrease) Amount		FY 2019 Increase/ (Decrease) Percent		
Additions							
Employer Contributions	\$	14,627,425	\$	14,608,659	\$	18,766	0.13%
Employee Contributions		10,515,533		10,329,475		186,058	1.80%
Net Investment Income *		69,388,982		108,915,466		(39,526,484)	(36.29%)
Total Additions	\$	94,531,940	\$	133,853,600	\$	(39,321,660)	(29.38%)
Deductions							
Retiree Benefit Payments	\$	60,814,434	\$	56,241,911	\$	4,572,523	8.13%
Post Retirement Supplemental Benefit (PRSB)							%
Refunds of Contributions		1,329,651		1,424,025		-94,374	(6.63%)
Administrative Expenses		1,663,358		1,618,767		44,591	2.75%
Total Deductions	\$	63,807,443	\$	59,284,703	\$	4,522,740	7.63%
Changes in Net Position		30,724,497		74,568,897		(43,844,400)	(58.80%)
Net Position Restricted for Pension Benefits							
Beginning of the Year	]	,348,690,633		1,274,121,736		74,568,897	5.85%
End of the Year	\$1	,379,415,130	\$1	,348,690,633	\$	30,724,497	2.28%

\* Net of investment expense of \$13,449,271 and \$9,733,398 for June 30, 2019 and 2018, respectively.

## System's Fiduciary Responsibilities

The System's Board and management staff are fiduciaries of the pension trust fund. Under the California Constitution, the assets must be used exclusively for the benefit of plan participants and their beneficiaries.

#### Requests for Information

This financial report is designed to provide the Retirement Board, our membership, taxpayers, investment managers, and creditors with a general overview of the City of Fresno Employees Retirement System's finances, and to show accountability for the funds it receives. Questions concerning any of the information provided in this report, or requests for additional financial information should be addressed to:

## **City of Fresno Employees Retirement System**

2828 Fresno Street Suite 201

Fresno, California 93721-1327

Respectfully submitted,

Robert Theffer

Robert T. Theller, Esq. Retirement Administrator

November 30, 2020

# **Basic Financial Statements**

# Statement of Fiduciary Net Position As of June 30, 2020 and 2019

	2020	2019
ASSETS		
Cash (Note 7)	\$ 1,403,574	\$ 3,106,392
Collateral Held for Securities Lent (Note 9)	54,554,346	82,249,052
Receivables		
Receivables for Investments Sold	1,333,335	30,714,811
Interest and Dividends	2,492,771	3,436,967
Other Receivables	673,269	3,122,732
Total Receivables	4,499,375	37,274,510
Prepaid Expenses	_	_
Total Current Assets	60,457,295	122,629,954
Investments at Fair Value (Note 6 and 7) and NAV		
Domestic Equity	498,544,872	389,901,484
International Developed Market Equities	231,930,494	248,931,712
Government Bonds	60,868,853	114,662,797
Corporate Bonds	149,340,231	172,123,525
Alternatives	221,914,503	141,222,173
Real Estate	135,019,443	216,908,223
International Emerging Market Equities	47,796,689	47,148,575
Short-Term Investments	 13,931,007	20,222,981
Total Investments	1,359,346,092	1,351,121,470
Capital Assets Net of Accumulated Depreciation (Note 12)	689,560	828,412
Other Assets	 167,464	122,683
Total Assets	 1,420,660,411	1,474,702,519
LIABILITIES		
Collateral Held for Securities Lent (Note 9)	54,554,346	82,249,052
Payable for Investments Purchased	3,374,798	8,332,615
Other Liabilities	1,220,719	1,593,399
Payable for Foreign Currency Purchased	673,645	3,112,323
Total Liabilities	 59,823,508	95,287,389
Net Position Restricted for Pension Benefits (Note 5)	\$ 1,360,836,903	\$ 1,379,415,130

The notes to the basic financial statements on pages 17 - 51 are an integral part of this statement.

Comprehensive Annual Financial Report For Fiscal Years Ended June 30, 2020 and 2019

	2020	2019
ADDITIONS		
Contributions (Note 3)		
Employer	\$ 16,553,928 \$	14,627,425
Employee	11,027,519	10,515,533
Total Contributions	 27,581,447	25,142,958
Investment Income		
Net Appreciation/(Depreciation) in Value of Investments	9,033,434	56,085,150
Interest	10,898,891	12,463,697
Dividends	11,924,182	11,920,503
Other Investment Related	72,874	61,797
Total Investment Income	 31,929,381	80,531,147
Less: Investment Expense	(12,138,685)	(11,510,756)
Total Net Investment Income	 19,790,696	69,020,391
Securities Lending Income		
Securities Lending Earnings (Note 9)	1,246,793	2,307,106
Less: Securities Lending Expense	(928,767)	(1,938,515)
Total Net Securities Lending Income	318,026	368,591
Total Additions	 47,690,169	94,531,940
DEDUCTIONS		
Benefit Payments	63,591,967	60,814,434
Post Retirement Supplemental Benefits (Note 11)	_	
Refunds of Contributions	927,501	1,329,651
Administrative Expense	 1,748,928	1,663,358
Total Deductions	 66,268,396	63,807,443
Changes in Net Position	 (18,578,227)	30,724,497
NET POSITION RESTRICTED FOR PENSION BENEFITS		
BEGINNING OF YEAR	 1,379,415,130	1,348,690,633
END OF THE YEAR	\$ 1,360,836,903 \$	1,379,415,130

## Statement of Changes in Fiduciary Net Position For Fiscal Years Ended June 30, 2020 and 2019

The notes to the basic financial statements on pages 16 - 51 are an integral part of this statement.

# Notes to the Basic Financial Statements

# **1** Significant Provisions of the Retirement System

The City of Fresno Employees Retirement System (the System) was established on June 1, 1939, under Charter Section 910 and is governed by Article 5 of Chapter 3 of the City of Fresno Municipal Code. The System is a single-employer, contributory, defined benefit plan. The System provides lifetime retirement, disability, and death benefits to the non-safety members employed by the City of Fresno (the City), including substantially all full-time employees, other than sworn officers of the Fire and Police Departments.

The System is administered by the Employees Retirement Board (Board) which operates under the authority vested in Article 5 of Chapter 3 of the City of Fresno Municipal Code and the California Pension Protection Act of 1992 which provides that "the members of the Retirement Board of a public retirement system shall discharge their duties...solely in the interest of, and for the exclusive purpose of providing benefits to participants and their beneficiaries, minimizing employer contribution thereto, and defraying reasonable expenses of administering the System."

The Employees Retirement Board does not operate under the control of the City Council. The Board has the sole and exclusive responsibility to administer the System in a manner that will assure prompt delivery of benefits and related services to the members and their beneficiaries.

Fiduciary oversight of the Employees Retirement System is vested with the Board, which consists of five (5) members: two (2) management employees who are appointed by the Mayor and confirmed by the City Council, one (1) employee who is elected by the manual workers of the System, and one (1) employee who is elected by the clerical or supervisory workers of the System; both elected members serve a four year term. The fifth and final member of the Board is a qualified elector of the County of Fresno, not connected with its government, elected by the previously designated four members and serves at the pleasure of the Board.

The Board, in conjunction with the Fire and Police Retirement Board, appoints, directs and oversees a Retirement Administrator. The Retirement Administrator is responsible for the overall management and administration of the Employees and Fire and Police Retirement Systems in accordance with the direction, policy and goals set by the Boards and for providing highly responsible and complex administrative support to the Boards. The Retirement Administrator serves at the pleasure of the Boards.

Working closely with the Boards, the Retirement Administrator and his staff develop investment and benefits policies, coordinate member services and programs, and develop long-term strategies that fulfill the Systems' mission and goals.

The Board oversees the Retirement Administrator and staff in the performance of their duties in accordance with the City of Fresno Municipal Code and the Board's Rules, Regulations and Policies.

## Membership and Benefit Eligibility

All permanent full-time employees of the City of Fresno, except sworn Fire and Police personnel, are eligible to participate in the plan. Employees become eligible for membership on their first day of regular employment, and members become fully vested after earning 5 years of service credit.

Total participants of the System were comprised as follows at June 30, 2020 and 2019:

	2020	2019
Active Members		
Vested	1,295	1,266
Non-Vested	993	965
Total Active Members	2,288	2,231
Retirees and Beneficiaries of Deceased		
Retirees, Currently Receiving Benefits	2,076	2,035

Inactive Vested Members	243	247
Total Retirees and Inactive Members	2,319	2,282
Grand Total	4,607	4,513

## **Benefit Provisions**

The System provides retirement allowances and other benefits such as disability and death benefits to the nonsafety members employed by the City of Fresno.

The retirement (pension) benefits the member will receive are based upon a combination of age at retirement, years of credited service, final average monthly salary, and the distribution option selected by the participant.

Members' contributions, including interest, are 100 percent vested at all times. Employer contributions do not become vested until completion of 5 years of credited service when the member becomes 100 percent vested, but are not payable until the member attains the age of 55.

Effective January 28, 2008, members may retire between age 50-55 with an actuarially equivalent service retirement benefit.

## Member Retirement Benefits

Members are eligible for service retirement benefits upon completion of at least five years of service, upon termination of service, if they have left contributions and interest with the System and are at least age 55. Or, Members may retire upon written application to the Retirement Board provided that the Member is credited with five years of continuous service and has attained age fifty and consents in writing to the early retirement benefit reduction. Members may also be eligible for service retirement benefit if they have less than five years of service with the City of Fresno, but have established reciprocity with a prior employer and are eligible to retire from that agency.

The service retirement benefit is calculated pursuant to the provisions of Section 3-541 of the City of Fresno Municipal Code. The monthly allowance for a member is equal to 2 percent of final compensation times each of the first 25 years of accrued retirement service credit plus 1 percent of final compensation times any years of accrued retirement service credit in excess of 25 years, multiplied by the age factor at retirement age.

Final average compensation consists of the highest average consecutive 36 months of compensation earnable calculated using the rate of pay in effect at the time of retirement.

The member may elect an unmodified retirement allowance, or choose an optional retirement allowance. The unmodified retirement allowance provides the highest monthly benefit and a 50% continuance to an eligible surviving spouse or domestic partner. An eligible surviving spouse is one married to the member one year

prior to the effective retirement date for members retiring on or before the effective date (February 10, 2000) of Ordinance No. 2000-5. For members retiring after the effective date of Ordinance 2000-5, an eligible surviving spouse or domestic partner is one married to or registered with the member on or before the date of retirement.

There are four optional retirement allowances the member may choose. Each of the optional retirement allowances requires a reduction in the unmodified retirement allowance in order to allow the member the ability to provide certain benefits to a surviving spouse, domestic partner, or named beneficiary having an insurable interest in the life of the member.

# Deferred Retirement Option Program (DROP)

DROP is an optional voluntary program that allows a member to have his or her retirement benefits deposited in a special account within the System while the member continues to work in his or her current position. It is a voluntary method of receiving a distribution of retirement benefits; it is not an additional retirement benefit.

DROP may not be beneficial to all members. Each member must determine how the DROP option will affect the member's retirement benefits prior to making an election to enter the DROP.

The member's retirement benefits are determined as of the date of entry into the DROP option and accumulate in the member's DROP account while the member continues to work. Members entering DROP, after January 27, 2011 in accordance with ordinances that amended sections of the City of Fresno Municipal Code, continue making employee contributions. Eligibility: Any member who is eligible for a service retirement, is age 55 (or age 50 for an early retirement reduced benefit) with a minimum of 5 years of service.

Participation Period: The maximum participation period is ten years. Because the participation period cannot be extended, the member must retire at its conclusion; however, the member may end participation in DROP and terminate employment with the City and begin retirement at any time prior to the end of the ten-year period.

DROP Account: A DROP account is set up for each participant; the monthly amount credited to DROP accounts include an amount which represents the service retirement allowance which the member would have received if the member had retired on the date the member commenced DROP participation. Interest is also credited to the DROP account monthly at a rate which is set annually by the Retirement Board. The rate is based on the prior five-year moving average of net market returns of the System's investments in accordance with the City of Fresno Municipal Code requirements. The Board is authorized to reduce the annual interest crediting rate up to 3 percent, if necessary, to maintain DROP's cost neutrality.

A DROP account is a nominal, bookkeeping account established within the System for each DROP participant.

Upon termination of DROP participation and retirement from the City, a member receives the amounts credited to their DROP account, including interest. In addition, the member will also begin receiving his or her monthly retirement allowance in the amount being credited to their DROP account. The member may select a method of withdrawing the money from their DROP account from the options provided.

DROP Reserves which represent funds reserved for DROP benefits accumulated by active members and retirees were \$144,777,235 and \$136,300,915 as of June 30, 2020 and 2019, respectively.

## Terminated Member Benefits

If a member terminates before earning five years of credited service, the member forfeits the right to receive his or her service retirement benefit and is entitled to withdraw refundable contributions made, together with accumulated interest. If the member enters a reciprocal retirement system within 180 days (6 months) of terminating employment with the City of Fresno and elects to leave their accumulated contributions on deposit with the System, then the member will receive a deferred retirement allowance when eligible.

#### Death and Disability Benefits

Death benefits are based upon whether the death occurred before or after retirement. Disability benefits are based upon whether the member has at least ten years of credited service, over or under age 55 and whether the permanent incapacity is found to be service or non service-connected.

#### Cost of Living Benefits

Cost-of-living adjustment (COLA) increases for retirees under the Employees Retirement System are provided for in the Municipal Code, and are determined by annual changes in the Consumer Price Index (CPI) for each of the two immediately preceding calendar years. Retirement staff research the percentage change in CPI (United States city average for urban wage earners and clerical workers – all items) and propose that percent to the Retirement Board as the COLA to be adopted for the following fiscal year. This procedure is completed by the end of April each year for implementation in July. The COLA is limited to a five percent (5.00%) maximum change per year and any excess over 5.00 percent is banked for the retiree for use in a year where the percent of CPI change is negative.

The Board adopted the annual COLA, pursuant to Section 3- 553(b) of 1.8 percent, effective July 1, 2019 for fiscal year 2020, and 2.2 percent, effective July 1, 2018 for fiscal year 2019.

## 2 Summary of Significant Accounting Policies

## Reporting Entity

The Retirement System, with its own governing board, is an independent governmental entity separate and distinct from the City of Fresno. The System's annual financial statements are included in the City of Fresno Annual Financial Report as a pension trust fund.

#### **Basis of Accounting**

The System's financial statements are prepared using the accrual basis of accounting and in accordance with accounting principles generally accepted in the United States of America (GAAP), under which revenues are recognized when earned and deductions are recorded when the liability is incurred. Employer and employee contributions are recognized as revenue when due. Contributions are recorded in the period the related salaries are earned and become measurable. Investment income is recognized when it is earned. The net appreciation in fair value of investments held by the System is recorded as an increase to investment income based on the valuation of investments at fiscal year-end, which includes both realized and unrealized gains and losses on investments. Retirement benefits and refunds are recognized when due and payable under the terms of the plan as defined in Sections 3-534 and 3-538 of the City of Fresno Municipal Code. Other expenses are

recognized when the corresponding liabilities are incurred.

Securities lending transactions are accounted for in accordance with Governmental Accounting Standards Board (GASB) Statement No. 28, *Accounting and Financial Reporting for Securities Lending Transactions*, which establishes reporting standards for securities lending transactions. In accordance with GASB Statement No. 28, cash received as collateral on securities lending transactions and investments made with that cash are reported as assets and liabilities, and the results from these transactions are reported in the Statement of Fiduciary Net Position. In addition, the costs of securities lending transactions are reported as an expense in the Statement of Changes in Fiduciary Net Position.

#### Investments

The System is authorized by the City of Fresno Municipal Code and the policies of the Retirement Board to invest in any form or type of investment deemed prudent by the Board and does so through its Investment Objectives and Policy Statement which establishes and outlines the responsibilities of the various parties that are associated with managing assets of the Retirement System, consistent with applicable sections of the Municipal Code, Federal laws and Article XVI, Section 17(c) of the Constitution of the State of California which provides that "the member of the Retirement Board of a public pension or retirement system shall discharge their duties...with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with these matters would use in the conduct of an enterprise of a like character and with like aim."

System investments are reported at fair value. Fair value is the amount that the System can reasonably expect to receive for an investment in a current sale between a willing seller, that is, other than in a forced or liquidation sale. Fair value for investments of publicly traded securities is stated at fair value based upon closing sales prices reported on recognized securities exchanges on the last business day of the period or for listed securities having no sales reported and for unlisted securities, based upon last reported bid prices. All purchases and sales of securities are accounted for on a trade date basis and dividends declared but not received are accrued on the exdividend date. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments in both bonds and mortgage-backed pass-through certificates are carried at fair value.

Cost values, as shown, are derived from Master Custodial Transaction Records. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

The asset allocation policy set by the Board, in conjunction with the Fire and Police Retirement Board, is outlined in the Boards' Investment Objectives and Policy Statement. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided by the System. The table on the following page provides the Boards' adopted asset allocation policy as of June 30, 2020 and 2019.

Asset Class	FY 2020	FY 2019
Domestic Equity		
Large Cap	15.8%	17.0%
Small Cap	7.2%	8.0%
International Equity		
Developed Markets	19.0%	20.0%
Emerging Markets	7.0%	7.0%
Fixed Income		
Core Fixed Income	10.0%	10.0%
High Yield Bonds	5.0%	5.0%
Real Estate		
Core Real Estate	11.0%	10.0%
Value Add Real Estate/REITs	4.0%	5.0%
Alternatives		
Infrastructure	4.0%	2.0%
Midstream Energy (MLP's)	5.0%	5.0%
Private Equity	4.0%	3.0%
Private Debt	8.0%	8.0%
Short Term Investments	0.0%	0.0%
	100%	100%

## Asset Allocation Policy

As of June 30, 2020 and 2019

## Estimates

The preparation of financial statements in accordance with generally accepted accounting principles (GAAP) requires the System administrator to make estimates and assumptions that affect certain amounts and disclosures. Accordingly, actual results may differ from those estimates.

## Reclassifications

Certain amounts presented in the prior year's data has been reclassified to be consistent with the current year's presentation. Such reclassifications had no effect on previously reported fiduciary net position.

# 3 Contributions

## Authority to Collect

The responsibility for both City and employee contributions to the System is mandated by the City of Fresno Municipal Code Sections 3-523 and 3-529.

Contributions are made by the members and the employer at rates recommended by the System's independent actuary and adopted by the Board.

Employee contribution rates vary according to age and are designed to provide funding for approximately one third of retirement benefit basic normal costs and one-half of the cost-of-living component. All active members are required to make contributions to the System. The average member contribution rate as of June 30, 2020 for 2019-2020 (based on the June 30, 2018 valuation) was 7.58 percent of compensation. The average member contribution rate as of June 30, 2019 for 2018-2019 (based on the June 30, 2017 valuation) was 7.80 percent of compensation.

The employer contribution rate is designed to provide funding for the remaining regular retirement and cost-ofliving benefits, as well as all regular disability and survivors' benefits. The average employer contribution rate as of June 30, 2020 for 2019-2020 (based on the June 30, 2018 valuation) was 11.11 percent of compensation. The average employer contribution rate as of June 30, 2019 for 2018-2019 (based on the June 30, 2017 valuation) was 10.58 percent of compensation.

One of the funding objectives of the System is to establish contribution rates which, over time, will remain level as a percentage of payroll unless the System benefit provisions are changed.

#### Funding Status & Method

Actuarial Funding Policy and Actuarial Cost Methodology for Funding Purposes.

The Board adopted a Comprehensive Actuarial Funding Policy on November 7, 2012. For the Employees Retirement System, that policy included a change in actuarial cost methodology from the Projected Unit Credit (PUC) method used for funding purposes to the Entry Age Normal (EAN) method as the EAN method is used by a substantial majority of the retirement systems in California and nationwide. More importantly, the Board made this change in actuarial cost methodology due to the adoption of GASB Statements No. 67 and No. 68 which substantially revised the financial reporting requirements for governmental pension plans and their sponsors.

#### Goals of the Actuarial Funding Policy:

- To achieve long-term full funding of the cost of benefits provided by the System;
- To seek reasonable and equitable allocation of the cost of benefits over time; and
- To minimize any volatility of the City's contribution to the extent reasonably possible, consistent with other policy goals.

# Funding Requirements and Policy Components

The System's annual funding requirement is comprised of a payment of the Normal Cost and a payment on the Unfunded Actuarial Accrued Liability (UAAL) if applicable. The Normal Cost and the amount of the payment on UAAL are determined by three components of the Board's funding policy: 1) Actuarial Cost Method the techniques used to allocate the cost/liability of retirement benefits to a given period; 2) Asset Smoothing Method - the techniques that spread the recognition of investment gains or losses over a period of time for the purposes of determining the Actuarial Value of Assets used in the actuarial valuation process; and 3) Amortization Policy - the decisions on how, in terms of duration and pattern, to fund the difference between the Actuarial Accrued Liability and the Actuarial Value of Assets in a systematic manner.

Using the Asset Smoothing Method, the investment gains or losses of each valuation period, as a result of comparing the actual market return to the expected market

return, are recognized in level amounts over five (5) years in calculating the Actuarial Value of Assets.

As of June 30, 2020, the System does not have an Unfunded Actuarial Accrued Liability (UAAL). The Board's Amortization Policy sets forth the amortization procedures for funding any UAAL or amortization and allocation of any available surplus in the System.

Any new UAAL as a result of actuarial gains or losses identified in the annual valuation as of June 30 will be amortized over a period of fifteen (15) years. Any new UAAL as a result of any change in actuarial assumptions or methods will be amortized over a period of twenty-five (25) years. The amortization period for any increase in UAAL as a result of any amendments to the System will be amortized over a period of fifteen (15) years, while any increase in UAAL resulting from a temporary retirement incentive will be funded over a period not to exceed five (5) years.

UAAL shall be amortized over "closed" (separate) amortization periods so that the amortization period for each layer decreases by one year with each actuarial valuation.

UAAL is amortized as a level percentage of payroll so that the amortization amount in each year during the amortization period shall be expected to be a level percentage of covered payroll, taking into consideration the current assumption for general payroll increase. If an overfunding status exists (i.e., the Valuation Value of Assets exceeds the Unfunded Actuarial Accrued Liability (UAAL), the System is considered to have a surplus in the System as of a point in time), such actuarial surplus and any subsequent surpluses will be amortized over an "open" amortization period of twenty-five (25) years. This amortization period of twenty-five years shall be applicable to the provisions in Fresno Municipal Code Sections relating to the amortization period used in the calculation of the Post Retirement Supplemental Benefit (PRSB). Any prior Unfunded Actuarial Accrued Liability (UAAL) amortization layers will be considered fully amortized, and any subsequent UAAL will be amortized over fifteen (15) years as the first of a new series of amortization layers.

The System uses a five year smoothing of market gains and losses to derive the actuarial value of assets. As of the fiscal year ended June 30, 2020, the actuarial value of assets was \$1.269 billion with a funded percentage of 109.9 percent on a valuation value of assets.

The progress being made towards meeting the System's funding objective through June 30, 2020 is illustrated in the Schedule of Funding Progress shown on the following page and Actuarial Section on page 84.

(1)	(2)	(3)	(4)	(5)	(6)		
Actuarial Valuation Value of Assets	Actuarial Accrued Liability (AAL)	Percentage Funded (1)/(2)	(Prefunded) / Unfunded AAL (2)–(1)	Annual Covered Payroll	(Prefunded) / Unfunded AAL Percentage of Covered Payroll (4)/(5)		
\$1,269	\$1,155	109.9%	\$(114)	\$156	73.0%		
\$1,239	\$1,107	111.9%	\$(132)	\$145	90.7%		
\$1,203	\$1,048	114.8%	\$(155)	\$135	114.9%		
	Actuarial Valuation Value of Assets \$1,269 \$1,239	Actuarial Valuation Value of AssetsActuarial Accrued Liability (AAL)\$1,269\$1,155 \$1,239\$1,239\$1,107	(1)(2)(3)Actuarial Valuation Value of AssetsActuarial Accrued Liability (AAL)Percentage Funded (1)/(2)\$1,269\$1,155109.9%\$1,239\$1,107111.9%	(1)(2)(3)(4)Actuarial Valuation Value of AssetsActuarial Accrued Liability (AAL)Percentage Funded (1)/(2)(Prefunded) / Unfunded AAL (2)-(1)\$1,269\$1,155109.9%\$(114)\$1,239\$1,107111.9%\$(132)	(1)(2)(3)(4)(5)Actuarial Valuation Value of AssetsActuarial Accrued Liability (AAL)Percentage Funded (1)/(2)(Prefunded) / Unfunded AAL (2)-(1)Annual Covered Payroll\$1,269\$1,155109.9%\$(114)\$156\$1,239\$1,107111.9%\$(132)\$145		

## Schedule of Funding Progress For The Three Years Ending June 30, 2020

(Dollars in Millions)

## Funding Policy

The City (Employer) currently funds, at a minimum, the amounts recommended by the actuary and approved by the Retirement Board. Such amounts are determined using the individual entry age normal funding method applied to the projected benefits in determining the Normal Cost and Actuarial Accrued Liability. The Normal Cost is determined on an individual basis for each active member. If there is a positive (Surplus) or negative (Unfunded) difference between the Valuation of Assets and the Actuarial Accrued Liability (AAL), the amortization policy determines the amortization of the Unfunded Actuarial Accrued Liability (UAAL) on a level percentage of payroll needed to fund the UAAL or the amount of available surplus which would be distributable in any given year. This method produces an employer contribution rate consisting of amounts for (a) normal cost and (b) amortization of any unfunded (UAAL) or prefunded (PAAL) actuarial accrued liability.

These minimum contributions are recognized currently in the Statement of Changes in Fiduciary Net Position.

Employees' contributions are funded and recognized currently through payroll deductions in amounts

recommended by the actuary. Costs of administering the System are charged against System assets.

Total contributions (basic and cost-of-living adjustments (COLA)) to the System for fiscal year 2020 totaled \$27,581,447. Employees contributed \$11,027,519 and the City made contributions of \$16,553,928.

Contributions aggregating \$27,581,447 (\$16,553,928 employer contributions and \$11,027,519 employee contributions) were made in fiscal year 2020, based on an actuarial valuation determined as of June 30, 2018, which became effective for the year ended June 30, 2020. During fiscal year 2020, the Employer normal contribution rate was set at 11.70 percent. However, due to an adjustment for an excess contribution from the prior year Employer and System member basic and COLA contributions represented 11.11 percent and 7.58 percent, respectively, of the fiscal year 2020 covered payroll.

Contributions aggregating \$25,142,958 (\$14,627,425 employer contributions and \$10,515,533 employee contributions) were made in fiscal year 2019, based on an actuarial valuation determined as of June 30, 2017, which became effective for the year ended June 30, 2019.

During fiscal year 2019, the Employer normal contribution rate was set at 11.66 percent. Employer and System member contributions represented 10.58 percent and 7.80 percent, respectively, of the fiscal year 2019 covered payroll.

## Contributions Required and Contributions Made

The employer's required normal contributions to the System has two components: basic and COLA. For fiscal year 2020 and 2019, the employer's required normal contributions (basic and COLA) to the System were as follows:

## **Normal Cost**

	FY2020	FY2019
Employee Contributions	\$ 11,027,519	\$ 10,515,533
Employer Contribution Rate	11.70%	11.66%
Employer Contributions	\$ 17,480,115	\$ 16,136,949
Prior Year Contribution (Surplus)/Shortfall	(926,187)	(1,509,524)
Net Employer Contributions	\$ 16,553,928	\$ 14,627,425
Pensionable Payroll	\$ 149,402,670	\$ 138,395,785

# 4 Net Pension Liability

The components of the net pension liability of the System are as follows:

## Schedules of Changes in the System's Net Pension Liability (GASB 67) As of June 30, 2020 and 2019

(In Thousands)

	As of	As of	
	June 30, 2020	June 30, 2019	
Total Pension Liability	\$1,337,308	\$1,278,096	
Plan Fiduciary Net Position	(\$1,360,837)	(\$1,379,415)	
Net Pension Liability/(Surplus)	(\$23,529)	(\$101,319)	
Plan Fiduciary Net Position as a percentage of the total pension liability	101.76%	107.93%	

The net pension liability was measured as of June 30, 2020 and 2019, and determined based upon the total pension liability (on a GASB 67 basis) from actuarial valuations as of June 30, 2020 and 2019, respectively.

# Actuarial Assumptions Key Methods and Assumptions Used in Valuation of Total Pension Liability

The total pension liability as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Valuation Date	June 30, 2020 <sup>1</sup>
Actuarial Experience Study	3 Year Period Ending June 30, 2018
Actuarial Cost Method	Entry Age Normal Actuarial Cost Method
	Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are based on costs allocated as a level percentage of compensation.

## **Actuarial Assumptions**

Inflation	2.75%
Salary Increases	3.75% to 11.25%, varying by service, including inflation
Discount Rate	7.00%, net of pension plan investment expense, including inflation
Other Assumptions	See June 30, 2020 funding valuation for the service retirement rates after they have been adjusted to treat DROP participation as service retirement.
Mortality Rates	<i>Healthy Members and Beneficiaries</i> • Pub-2010 General Healthy Retiree Amount- Weighted Mortality Table (separate tables for males and females) times 105%, projected generationally with the two-dimensional mortality improvement scale MP-2018. <i>Disabled Members</i> • Pub-2010 Non-Safety Disabled Retiree Amount-Weighted Mortality Table (separate tables for males and females), projected generationally with the two- dimensional mortality improvement scale MP-2018.

<sup>&</sup>lt;sup>1</sup>Actuarially determined contribution rates are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported. As such, the actuarial valuations dated, June 30, 2020 and 2019, will impact the contribution rates for the fiscal years ended June 30, 2022 and 2021.

The valuation interest rate is 7.00 percent; total salary scale increases range between 3.75% to 11.25% (include 2.75 percent for inflation plus 0.50 percent across the board salary increase plus merit and promotion increases based on completed years of service) were based on the June 30, 2018 Experience Analysis and Economic Assumptions Reports.

Actuarial valuations of an ongoing plan involve estimates of the fair value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, inflation and investment returns. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future.

GASB Statement No. 67 addresses accounting and financial reporting requirements for pension plans and redefines pension liability and expense for financial reporting purposes, and does not apply to contribution amounts for pension funding purposes.

When measuring pension liability under GASB Statement No. 67, the actuary uses the same actuarial cost method (Entry Age method) and the same type of discount rate (expected return on assets) as the System uses for funding. Note that, unrelated to the investment return assumption, the new rules use a version of the Entry Age method where the Total Pension Liability (TPL) for financial reporting purposes must be fully accrued by the time a member either enters DROP or is expected to elect the DROP. This is in contrast to the version of the Entry Age method used for funding, where the Actuarial Accrued Liability (AAL) does not have to be fully accrued until members retire from employment after participation in the DROP. Under GASB Statement No. 67, active members who are expected to enroll in the DROP in the future would report a Service Cost that is higher than the Normal Cost used for funding, while members already in the DROP would report no Service Cost even though their Normal Cost continues to accrue.

## Long-Term Expected Real Rate of Return

The long-term expected rate of return on the System's investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and net of inflation) are developed for each major asset class. This information is combined to produce the longterm expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and deducting expected investment expenses and a risk margin. The target allocation and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before deducting investment expenses, used in the derivation of the long-term expected investment rate of return assumption are summarized in the following table.

The actual asset class target allocations from the Board's prior adopted Asset Allocation Target Policy were utilized in the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018 and for the Review of Economic Actuarial Assumptions used for the June 30, 2020 Actuarial Valuation.

The actual asset class target allocations from the Board's prior adopted Asset Allocation Target Policy were utilized in the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018 and for the Review of Economic Actuarial Assumptions used for the June 30, 2019 Actuarial Valuation.

	As of June 30, 2020		As c	of June 30, 2019
Asset Class	Target Asset Allocation	Weighted Average Long-Term Expected Real Rate of Return* (Arithmetic)	Target Asset Allocation	Weighted Average Long-Term Expected Real Rate of Return* (Arithmetic)
Large Cap U.S. Equity	15.8%	5.44%	15.8%	5.44%
Small Cap U.S. Equity	7.2%	6.18%	7.2%	6.18%
Developed International Equity	19.0%	6.54%	19.0%	6.54%
Emerging Market Equity	6.0%	8.73%	6.0%	8.73%
Private Equity	5.0%	9.27%	5.00%	9.27%
Domestic Fixed Income	10.0%	1.42%	10.00%	1.42%
High Yield Bonds	5.0%	3.64%	5.00%	3.64%
Private Debt/Direct Lending	8.0%	5.54%	8.00%	5.54%
Midstream Energy	5.0%	6.24%	5.00%	6.24%
Real Estate	15.0%	4.60%	15.00%	4.60%
Private Real Assets - Infrastructure/Land	4.0%	4.89%	4.00%	4.89%
Total	100.0%	_	100.0%	_

## Asset Class/Target Allocation/Long-term Expected Real Rate of Return Table

\*Based on June 30, 2018 Economic Study of Assumptions.

## Mortality Rates

Mortality rates used in the latest actuarial valuation are based on the Pub-2010 mortality tables. For healthy members and beneficiaries the Pub-2010 General Healthy Retiree Amount-Weighted Mortality Table (separate tables for males and females) times 105% is used, projected generationally with the two-dimensional mortality improvement scale MP-2018. For members that are disabled, the Pub-2010 Non-Safety Disabled Retiree Amount-Weighted Mortality Table (separate tables for males and females) is used, projected generationally with the two-dimensional mortality improvement scale MP-2018.

## **Discount Rate**

The discount rate used to measure the total pension liability was 7.00 percent as of June 30, 2020 and 2019.

The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rates. For this purpose, only employer contributions that are intended to fund benefits for current plan members and their beneficiaries are Projected employer contributions that are included. intended to fund the service costs for future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on the System's investments was applied to all periods of projected benefit payments to determine the total pension liability as of both June 30, 2020 and June 30, 2019.

The table below presents the net pension liability of the Retirement System calculated using the discount rate of 7.00 percent, as of June 30, 2020 and 2019, as well as

what the System's net pension liability would be if it were calculated using a discount rate that is 1.00 percent lower or 1.00 percent higher than the current rate:

## Sensitivity of Net Pension Liability to Changes in the Discount Rate As of June 30, 2020 and 2019 (In Thousands)

1%	Current	1%
Decrease	<b>Discount Rate</b>	Increase
6.00%	7.00%	8.00%
\$132,560	(\$23,529)	(\$151,412)
1%	Current	1%
Decrease	<b>Discount Rate</b>	Increase
6.00%	7.00%	8.00%
(\$48,132)	(\$101,319)	(\$223,778)
	Decrease 6.00% \$132,560 1% Decrease 6.00%	Decrease         Discount Rate           6.00%         7.00%           \$132,560         (\$23,529)           1%         Current           Decrease         Discount Rate           6.00%         7.00%

# 5 Net Position Restricted for Pension Benefits

Net position restricted for pension benefits is segregated into Active Members Reserve (members' accumulated contributions) and reserves established by the Board for various benefit payments.

Reserves are established by the System from member and employer contributions and the accumulation of investment income after satisfying investment and administrative expenses. Note: The reserves do not represent the present value of assets needed, as determined by actuarial valuation, to satisfy retirements and other benefits as they become due.

#### The System's major reserves are as follows:

ACTIVE MEMBER (EMPLOYEE) RESERVES represent the total accumulated member contributions. Additions include member contributions and investment earnings; deductions include refunds of member contributions and transfers to Employer Advance/Retired Reserves.

EMPLOYER ADVANCE/RETIRED RESERVES represent the total accumulated employer contributions for future retirement payments to current active and vested terminated members and the total accumulated transfers from Active Member Reserves and investment earnings, less payments to retirees and transfers to the DROP Reserve. Additions include contributions from the employer, transfers from Active Member Reserve and investment earnings; deductions include payments to retirees and transfers to the DROP Reserve.

DEFERRED RETIREMENT OPTION PROGRAM (DROP) RESERVE represents funds reserved for Deferred Retirement Option Benefits accumulated by members and retirees.

POST RETIREMENT SUPPLEMENTAL BENEFIT (PRSB) RESERVE represents surplus earnings that have been allocated but not distributed to eligible retirees in accordance with the City of Fresno Municipal Code Section 3-567 "Post Retirement Supplemental Benefit." The PRSB Reserve Account was exhausted at the end of calendar year 2013.

CITY SURPLUS RESERVE represents surplus earnings that have been allocated but not used as a reduction to offset or eliminate the City's pension contributions in accordance with the conditions and requirements of Municipal Code Section 3-567 "Post Retirement Supplemental Benefit." The City Surplus Reserve Account was slightly negative for fiscal years 2020 and 2019 due to the differences between the actual and estimated surplus allocation for the City for offsetting the City's contributions for those years. The City's normal contribution rate for fiscal year 2019 included funding of the fiscal year 2018 deficit City Surplus Reserve balance. Interest is allocated at an actuarially determined interest rate as approved by the Board and is credited monthly to the Active Member Reserves and the Employer Advance/ Retired Reserves. Active members in the Deferred Retirement Option Program accrue interest on their accumulated DROP accounts monthly at an interest rate annually adopted by the Board.

The amount of reserves for the years ended June 30, 2020 and 2019, consisted of the following:

## Reserves Table as of FY 2020 and FY 2019

	2020	2019
Employer Advance/Retired Reserves	\$ 1,100,905 \$	1,134,426
Active Member (Employee) Reserves	115,238	109,263
DROP Reserves	144,777	136,301
PRSB Reserves		_
City Surplus Reserves	(83)	(575)
Net Position Restricted for Pension Benefits	\$ 1,360,837 \$	1,379,415

#### (In Thousands)

# **6** Fair Value Measurements

In accordance with GASB Statement No. 72, Fair Value Measurement and Application, which addresses accounting and financial reporting issues related to fair The System's value measurements and disclosures. investments are measured and reported within the fair value hierarchy established by generally accepted accounting principles. The fair value hierarchy, which has three levels, is based on the valuation inputs used to measure an asset's fair value and gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are as follows:

Level 1: Inputs are based on quoted prices for identical assets or liabilities in an active market that the System can access. An active market for the asset or liability is one in which transactions for the asset or liability occurs with sufficient frequency and volume to provide pricing information on an ongoing basis. A quoted price in an active market usually provides the most reliable evidence of fair value and is generally used without adjustment if available. This classification includes public equities with observable market prices.

Level 2: Inputs that are observable either directly or indirectly but are not Level 1 inputs. Level 2 inputs include quoted prices for similar instruments, broker quotes, or observable inputs that directly impact value such as interest rates, prepayment speeds, and credit risk. Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, and fair values are determined through the use of models or other valuation methodologies. For investments in funds where there is an ability to redeem such investments at the Net Asset Value (NAV) per share (or its equivalent) at the measurement date or in the near term, the fair value of the investment is generally categorized as Level 2.

Level 3: Inputs that are unobservable. Level 3 inputs are generally used in situations where there is little, if any, market activity for the investment. These inputs into the determination of fair value require significant management judgment or estimation. Due to the inherent uncertainty of these estimates, these values may differ significantly from the values that would have been used had a ready market for these investments existed. Investments that are included in this category generally include public entities and other fixed income securities where there is an inability to redeem such investments at the NAV per share (or its equivalent) at the measurement date or in the near term.

The tables on the following pages show the fair value leveling of the System's investments as of June 30, 2020 and 2019.

			Fair Val	ue N	Measurements Us	sing	
Л	ıne 30. 2020	Ā	Active Markets Identical Assets	Si	Observable Inputs	Und	gnificant bservable Inputs Level 3)
			(20101)		(10,012)	(	
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					4,486,543		
\$							
	, ,						
\$	398,844,500						
<b>\$1</b>							
\$	3,432.708	\$	3,432,708	\$	_	\$	
		•		*			
	3.668		5,008				
	3,668 4,670		3,668		4,670		_
	\$  \$	8,618,485         8,618,485         118,995,915         2,178,185         2,619,141         8,908,484         38,741,239         5,852,948         1,562,469         3,184,572         792,738         204,903,831         62,927,193         18,786,993         61,797,050         65,384,148         40,562,175         57,333,415         62,248,539         21,588,089         8,681,835         31,893,860         5,394,978         436,598,275         54,554,346         13,926,337         3,358,395         \$ 713,341,184         \$ 398,844,500         81,442,709         57,192,273         50,218,339         96,641,211         12,779,176         697,118,208         \$1,410,459,392	June 30, 2020         \$ 13,449,655       \$         8,618,485       118,995,915         2,178,185       2,619,141         8,908,484       38,741,239         5,852,948       1,562,469         3,184,572       792,738         204,903,831       62,927,193         18,786,993       61,797,050         65,384,148       40,562,175         57,333,415       62,248,539         21,588,089       8,681,835         31,893,860       5,394,978         436,598,275       54,554,346         13,926,337       3,358,395         \$ 713,341,184       \$         \$ 398,844,500       81,442,709         \$ 7,192,273       50,218,339         96,641,211       12,779,176         697,118,208       \$1,410,459,392	Quoted Prices in Active Markets for Identical Assets (Level 1)           \$ 13,449,655         \$           \$ 13,449,655         \$           \$ 8,618,485            118,995,915            2,178,185            2,619,141            8,908,484            38,741,239            5,852,948            1,562,469            792,738            792,738            204,903,831            62,927,193         62,927,193           62,927,193         62,927,193           65,384,148         65,384,148           40,562,175         40,562,175           57,333,415         57,333,415           62,248,539         62,248,539           21,588,089         21,588,089           21,588,089         21,588,089           21,588,089         21,588,089           21,588,089         21,588,089           5,394,978         5,394,978           5,394,978         5,394,978           5,394,978         5,394,978           5,394,978         5,394,978 <t< td=""><td>Quoted Prices in Active Markets for Identical Assets (Level 1)         Si           \$ 13,449,655         \$</td><td>Quoted Prices in Active Markets for Identical Assets (Level 1)Significant Other Observable Inputs (Level 2)\$ 13,449,655\$<math>-</math>\$13,449,655\$ 8,618,485<math>-</math>8,618,485<math>-</math>\$ 13,49,655\$<math>-</math>\$13,449,655\$ 8,618,485<math>-</math>8,618,485<math>-</math>\$ 118,995,915<math>-</math>118,995,9152,178,185<math>-</math>2,178,1852,619,141<math>-</math>2,619,141<math>8,908,484</math><math>-</math>8,908,48438,741,239<math>-</math>38,741,2395,852,948<math>-</math>5,852,9481,562,469<math>-</math>1,562,4693,184,572<math>-</math>3,184,572792,738<math>-</math>792,738204,903,831<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,927,193<math>-</math>204,903,83162,248,539<math>-</math>204,903,83162,248,539<math>-</math>204,903,83162,248,539<math>-</math>21,588,08921,588,08921,588,089<math>-</math>21,588,08921,588,089<math>-</math>21,588,08921,588,089<math>-</math>3,893,86031,893,860<math>-</math>3,358,395<math>-</math>3,358,3955713,341,184\$ 398,844,50081,442,70981,442,70957,192,273&lt;</td><td>Active Markets for Identical Assets (Level 1)Observable Inputs (Level 2)Uno (0)\$ 13,449,655\$<math>-</math>\$13,449,655\$\$ 8,618,485<math>-</math>8,618,485<math>-</math>8,618,485118,995,915<math>-</math>118,995,915<math>-</math>2,178,1852,178,185<math>-</math>2,178,185<math>-</math>2,619,1418,908,484<math>-</math>8,908,48438,741,239<math>-</math>38,741,2395,852,948<math>-</math>5,852,9481,562,469<math>-</math>1,562,4693,184,572<math>-</math>3,184,572792,738<math>-</math>792,738204,903,831<math>-</math>204,903,83162,927,19362,927,193<math>-</math>61,797,05061,797,0331765,384,14865,384,148<math>-</math>40,562,175<math>-</math>57,333,41562,248,539<math>-</math>21,588,08921,588,08921,588,089<math>-</math>31,893,86031,893,860<math>-</math>31,893,86031,893,860<math>-</math>31,893,86031,893,860<math>-</math>31,893,858,681,835<math>-</math>31,893,86031,893,860<math>-</math>31,893,855<math> -</math>33,358,395<math> -</math>338,341,184<math>-</math>\$ 398,844,50081,442,709\$ 7,192,273<math>-</math>\$ 398,844,50081,442,709\$ 1,410,459,392<math>-</math>\$ 1,410,459,392<math>-</math></td></t<>	Quoted Prices in Active Markets for Identical Assets (Level 1)         Si           \$ 13,449,655         \$	Quoted Prices in Active Markets for Identical Assets (Level 1)Significant Other Observable Inputs (Level 2)\$ 13,449,655\$ $-$ \$13,449,655\$ 8,618,485 $-$ 8,618,485 $-$ \$ 13,49,655\$ $-$ \$13,449,655\$ 8,618,485 $-$ 8,618,485 $-$ \$ 118,995,915 $-$ 118,995,9152,178,185 $-$ 2,178,1852,619,141 $-$ 2,619,141 $8,908,484$ $-$ 8,908,48438,741,239 $-$ 38,741,2395,852,948 $-$ 5,852,9481,562,469 $-$ 1,562,4693,184,572 $-$ 3,184,572792,738 $-$ 792,738204,903,831 $-$ 204,903,83162,927,193 $-$ 204,903,83162,927,193 $-$ 204,903,83162,927,193 $-$ 204,903,83162,927,193 $-$ 204,903,83162,927,193 $-$ 204,903,83162,927,193 $-$ 204,903,83162,248,539 $-$ 204,903,83162,248,539 $-$ 204,903,83162,248,539 $-$ 21,588,08921,588,08921,588,089 $-$ 21,588,08921,588,089 $-$ 21,588,08921,588,089 $-$ 3,893,86031,893,860 $-$ 3,358,395 $-$ 3,358,3955713,341,184\$ 398,844,50081,442,70981,442,70957,192,273<	Active Markets for Identical Assets (Level 1)Observable Inputs (Level 2)Uno (0)\$ 13,449,655\$ $-$ \$13,449,655\$\$ 8,618,485 $-$ 8,618,485 $-$ 8,618,485118,995,915 $-$ 118,995,915 $-$ 2,178,1852,178,185 $-$ 2,178,185 $-$ 2,619,1418,908,484 $-$ 8,908,48438,741,239 $-$ 38,741,2395,852,948 $-$ 5,852,9481,562,469 $-$ 1,562,4693,184,572 $-$ 3,184,572792,738 $-$ 792,738204,903,831 $-$ 204,903,83162,927,19362,927,193 $-$ 61,797,05061,797,0331765,384,14865,384,148 $-$ 40,562,175 $-$ 57,333,41562,248,539 $-$ 21,588,08921,588,08921,588,089 $-$ 31,893,86031,893,860 $-$ 31,893,86031,893,860 $-$ 31,893,86031,893,860 $-$ 31,893,858,681,835 $-$ 31,893,86031,893,860 $-$ 31,893,855 $ -$ 33,358,395 $ -$ 338,341,184 $-$ \$ 398,844,50081,442,709\$ 7,192,273 $-$ \$ 398,844,50081,442,709\$ 1,410,459,392 $-$ \$ 1,410,459,392 $-$

\* Short-term derivative instruments included on page 46 are excluded here.

			Fair Value Measurements Using					
Investment Type	Jur	ne 30, 2019	Ā	Duoted Prices in Active Markets • Identical Assets (Level 1)	\$	Significant Other Observable Inputs (Level 2)	Und	gnificant bservable Inputs Level 3)
Investments by Fair Value Level								,
Debt Securities								
Asset Backed Securities	\$	6,529,589	\$	_	\$	6,529,589	\$	
Commercial Mortgage-Backed		3,749,633				3,749,633		
Corporate Bonds	1	29,086,185		_		129,086,185		_
Corporate Convertible Bonds		5,727,113				5,461,544		265,569
Government Agencies		1,679,781		_		1,679,781		
Government Bonds		44,517,799		_		44,517,799		_
Government Mortgage Backed Securities		62,853,177		_		62,853,177		_
Gov't-issued Commercial Mortgage-Backed		643,700				643,700		_
Index Linked Government Bonds		_				—		_
Municipal/Provincial Bonds		4,968,340				4,968,340		_
Non-Government Backed C.M.O.s		405,510				405,510		_
<b>Total Debt Securities</b>		260,160,827				259,895,258		265,569
Equity Securities		, ,				, ,		,
Consumer Discretionary		59,287,356		59,283,986		3,370		_
Consumer Staples		26,626,997		25,830,479		796,518		_
Energy		12,481,405		12,361,147		120,258		
Financials		90,543,797		90,543,797		, 		
Health Care		34,740,103		34,740,103		_		
Industrials		71,497,060		71,497,060		_		
Information Technology		51,199,801		51,199,801		_		
Materials		22,407,448		22,407,448		_		
Real Estate		72,679,910		72,679,910		_		
Telecommunication Services		21,359,735		21,359,735		_		
Utilities		6,719,628		6,719,628		_		
<b>Total Equity Securities</b>		469,543,240		468,623,094		920,146		
Securities Lending		82,249,052		82,249,052				
Short-Term Investments		20,222,981		10,988,153		9,234,828		
Private Real Estate Holdings		3,358,395				3,358,395		
Total Investments by Fair Value Level	\$ 8					, ,		
Investments Measured at the Net Asset Value (NAV)								
Commingled Fund - Equities		79,796,233						
Commingled Fund - Real Estate		16,347,231						
Commingled Fund - Fixed Income		24,464,349						
Commingled Fund - Infrastructure		56,430,181						
Private Real Estate Funds		35,965,557						
Private Debt/Private Credit		76,611,202						
Private Equity		8,180,791						
Total Investments Measured at NAV	4	597,795,544						
Total Investments Measured at Fair Value and NAV								
Investment Derivative Instruments*								
Deb Securities - Futures	\$	40,483	\$	40,478	\$	5	\$	
Deb Securities - Options	~		¥		φ		*	_
Short Term Investments - Swaps		_		_		_		_
Total Investment Derivative Instruments		40,483	\$	40,478	\$	5	\$	

\* Short-term derivative instruments included on page 46 are excluded here.

Commingled equity and real estate funds are valued based on NAV reported by the investment manager, which are generally calculated based on the last reported sale price of the underlying assets held by such funds. Direct lending funds are typically structured as limited partnerships and limited liability companies. Since there is no readily available market for these investments in limited partnerships and limited liability companies, such investments are stated at fair value as estimated in an inactive market. These investments include securities of companies that may not be immediately liquid, such as private debt securities, real estate or other assets. The valuations of these investments are based upon values provided by the investment managers, based on the guidelines established with the investment managers and in consideration of other factors related to the System's interests in these investments.

Investments that are measured at fair value using the net asset value per share (NAV or its equivalent) as a practical expedient are not classified in the fair value hierarchy. In these instances where inputs used to measure fair value fall into different levels in the fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The System's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset or liability.

Equity and derivative securities classified in Level 1 are valued using prices quoted in active markets for those securities. Equity and debt securities classified in Level 2 and Level 3 are using either a bid evaluation or a matrix pricing technique. Bid evaluations may include market quotations, observable market based inputs and unobservable inputs (i.e., extrapolated data, proprietary models, and indicative quotes). Matrix pricing is used to value securities based on the securities relationship to benchmark quoted prices. Investment derivative instruments classified as Level 2 and 3 are valued using market approaches that consider, as applicable, benchmark interest rates or foreign exchange rates.

Real estate assets classified in Level 2 are the System's private real estate investments which are valued using independent external appraisers. The System's policy is to perform independent appraisals of the property every three years. The appraisals include a complete property and market inspection and analysis by designated Members of the Appraisal Institute (MAI). The appraisals are performed using generally accepted valuation approaches applicable to the property type. Calculations used in the System's independent appraisals are generally based on a discounted cash flow analysis.

# Investments in Entities That Calculate Net Asset Value Per Share

The fair value measurement of investments in commingled equity, real estate and direct lending funds are valued based on the investments' net asset value (NAV) per share (or its equivalent) reported by the investment manager, which are generally calculated based on the last reported sale price of the underlying assets held by such funds. These include funds that are structured as limited partnerships and limited liability companies.

Since there is no readily available market for investments in limited partnerships and limited liability companies, such investments are stated at fair value as estimated in an inactive market. These investments include securities of companies that may not be immediately liquid, such as private debt securities and real estate or other assets.

The valuations of these investments are based upon values provided by the investment managers, and in consideration of other factors, including guidelines established with those investment managers, related to the System's interests in these investments. Such fair value measurements are shown in the tables below as of June 30, 2020 and 2019.

# City Of Fresno Employees Retirement System Investments Measured at the NAV As of June 30, 2020

Investment Type	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Commingled Fund - Equities	\$ 398,844,500	\$	Daily	None
Commingled Fund - Real Estate	81,442,709	54,491,988	Quarterly	45-90 Days
Commingled Fund - Fixed Income			Daily	None
Commingled Fund - Infrastructure	57,192,273		Not Eligible	N/A
Private Real Estate Funds	50,218,339	35,883,283	Not Eligible	N/A
Private Debt/Private Credit	96,641,211	45,100,630	Not Eligible	N/A
Private Equity	12,779,176	69,130,564	Not Eligible	N/A
Total investments measured at the NAV	\$ 697,118,208	\$ 204,606,465		

## City Of Fresno Employees Retirement System Investments Measured at the NAV As of June 30, 2019

Investment Type	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Commingled Fund - Equities	\$ 279,796,233	\$	Daily	None
Commingled Fund - Real Estate	116,347,231	_	Quarterly	45-90 Days
Commingled Fund - Fixed Income	24,464,349	_	Daily	None
Commingled Fund - Infrastructure	56,430,181		Not Eligible	N/A
Private Real Estate Funds	35,965,557	41,345,972	Not Eligible	N/A
Private Debt/Private Credit	76,611,202	42,686,179	Not Eligible	N/A
Private Equity	8,180,791	73,820,531	Not Eligible	N/A
Total investments measured at the NAV	\$ 597,795,544	\$ 157,852,682		

On the following page is an explanation of the investment types listed above.

The investment types listed in the tables on the preceding page were measured at the NAV as follows.

(1) Commingled equity funds are highly liquid and can be redeemed within short-term periods of time. The System's investments of this type consist of institutional investment funds - one international ACWIexUS equity fund that is diversified across developed and emerging market countries and sectors and two domestic large cap equity index funds (S&P 500 Index and Russell 1000 Index). The fair value of these investment types has been determined using the NAV per share of the investments.

(2) Commingled real estate fund: The System's two commingled real estate funds are a core investment strategy designed to deliver a relatively high level of current income combined with moderate appreciation potential. It is comprised of institutional quality office, retail, residential and industrial investments in major markets throughout the U.S. The redemption frequency of the real estate fund is quarterly, if liquidity is available, with a notice of redemption 45 days before the end of a quarter.

(3) Commingled fixed income funds: The System's commingled fixed income fund is fairly liquid and can be redeemed within short periods of time. This is an institutional quality fund that invests in high, medium, and low grade instruments such as US treasuries, investment grade corporates, securitized products, and derivatives. The fund is designed to provide current income through tactical positioning. The fair value of these investment types has been determined using the NAV per share of the investments.

(4) Private real estate funds: The System's six private real estate funds are designed to act as a diversifier and alpha generator to the core real estate portfolio. Investments are made in middle-market assets across various domestic and international regions and sectors such as industrial, multifamily, office, and retail. The strategies focus on identifying investments with pricing dislocations that can be renovated, repurposed, and exited at opportunistic levels. The investment period is generally 3-5 years with a lifespan of 10-12 years.

(5) Private Debt/Private Credit - direct lending funds: The System's three direct lending funds are each invested through a master-feeder structure, on a leveraged basis primarily in senior secured loans of private U.S. lower-middle-market companies. Strategies employ a capital preservation focus and structured investments with strong covenant provisions to reduce associated risks, underwriting multiple cushions to provide downside protections. Investment period is generally 3-5 years with reinvestment of committed capital.

(6) Commingled infrastructure funds: The System's two infrastructure funds invest in core assets that generate long-term stable cash yields, have modest price appreciation, and provide inflation protection. Types of assets include energy (water, wind, and solar, etc.), transportation (toll roads and bridges, airports, and seaports, etc.), and social (hospitals, prisons, and schools, etc.). Investments are located domestically as well as in the Organization for Economic Co-operation and Development (OECD) countries internationally. Each fund has lockup periods of 4 years and, after that initial period, redemptions can be requested on a quarterly basis, if liquidity is available.

(7) Private Equity Funds: The System's private equity fund represents investments in privately owned companies that are not listed on public market exchanges. They are typically accessed through partnerships and managed by external general partners. The system's one private equity fund is composed of primaries, secondaries, and co-investments, split between North America and international markets. Most investments are sourced from the small-to-mid market investment universe

# 7 Deposits and Investments

The System's investment guidelines reflect the duties imposed by an investment standard known as the "prudent expert rule." The prudent expert rule establishes a standard for all fiduciaries which includes anyone who has discretionary authority with respect to the System's investments.

Northern Trust serves as custodian of the System's investments. The System's asset classes include U.S. Equity, International Equity, Emerging Market Equity, U.S. Fixed Income, and Real Estate. Any class may be held in direct form, pooled form, or both. The System has fifteen external investment managers, managing eighteen individual portfolios. Investments as of June 30, 2020 and 2019, consist of the following:

## Investments at Fair Value as of June 30, 2020 and 2019 (In Thousands)

	2020	2019
Investments at Fair Value		
Domestic Equity	\$ 498,545	\$ 389,901
International Developed Market Equities	231,930	248,932
International Emerging Market Equities	47,797	47,149
Government Bonds	60,869	114,663
Corporate Bonds	149,340	172,123
Alternatives	221,915	141,222
Real Estate	135,019	216,908
Short-Term Investments	13,931	20,223
Total Investments at Fair Value	\$ 1,359,346	\$ 1,351,121

The Board, through its Investment Objectives and Policy Statement, provides guidelines for investments and established the following target allocations with a minimum and maximum range for each of the asset classes:

		FY 2020			FY 2019	
Asset Class	Minimum	Target	Maximum	Minimum	Target	Maximum
Domestic Equities						
Large Cap	10.0%	15.8%	26.0%	13.0%	17.0%	27.0%
Small Cap	2.0%	7.2%	12.0%	2.0%	8.0%	9.0%
International Equities						
Developed Markets	14.0%	19.0%	24.0%	13.0%	20.0%	27.0%
Emerging Markets	3.0%	7.0%	9.0%	0.0%	7.0%	10.0%
Fixed Income						
Core Fixed Income	7.0%	10.0%	15.0%	4.0%	10.0%	19.0%
High Yield Bonds	4.0%	5.0%	12.0%	3.0%	5.0%	12.0%
Real Estate						
Core Real Estate	7.0%	11.0%	15.0%	5.0%	10.0%	20.0%
Value Add Real Estate/REITs	2.0%	4.0%	6.0%	1.0%	5.0%	9.0%
Alternatives						
Infrastructure	2.0%	4.0%	6.0%	0.0%	2.0%	10.0%
MLPs	2.0%	5.0%	8.0%	0.0%	5.0%	10.0%
Private Equity	0.0%	4.0%	10.0%	0.0%	3.0%	10.0%
Private Debt	4.0%	8.0%	12.0%	0.0%	8.0%	10.0%
Short-Term Investments	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100%			100%	

## Asset Class Minimum Target and Maximum Allocations

Allowable securities must meet the reporting requirements of the Securities and Exchange Commission and must meet a "prudent expert" standard for investing. In no case may the System have five percent (5%) or more of System net position invested in any one organization.

The Board's investment policies and guidelines permit investment in numerous specified asset classes to take advantage of the non-correlated economic behavior of diverse asset classes. The result is a well-diversified portfolio.

#### Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the System will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Retirement System's investment securities are not exposed to custodial credit risk since all securities are registered in the System's name and held by the System's custodial bank.

Custodial credit risk for deposits is the risk that, in the event of the failure of the depository financial institution, the System will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Any cash associated with the System's investment portfolios not invested at the end of a day is temporarily swept overnight to the Northern Trust Collective Short-Term Investment Fund.

That portion of the System's cash held by the City in a Trust account as part of the City's cash investment pool totaled \$1,131,821 and \$2,144,968 at June 30, 2020 and 2019, respectively. Accordingly, the System's

investments in the pool are held in the name of the City and are not specifically identifiable.

Disclosure of the legal and contractual provisions of the City's investment policy and carrying amounts by type of investments may be found in the notes to the City's separate Comprehensive Annual Financial Report for the fiscal year ended June 30, 2020.

## Credit and Interest Rate Risk

Credit risk associated with the System's debt securities is identified by their ratings in the table below. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. The System has no general policy on credit and interest rate risk. The System limits its investments in below investment grade bonds and monitors the interest rate risk inherent in its portfolio by measuring the duration of its portfolio.

The average duration of the System's debt portfolios in years is also listed in the following table:

		2020			2019	
Type of Investment	Fair Value	Credit Quality	Duration	Fair Value	Credit Quality	Duration
Asset Backed Securities	\$ 13,449,655	AA+	2.07	\$ 6,529,589	AA+	0.18
Commercial Mortgage-Backed	8,618,485	A-	6.58	3,749,633	A+	5.42
Corporate Bonds	118,995,915	BB+	6.71	129,086,185	BB+	5.11
Corporate Convertible Bonds	2,178,185	CC	4.43	5,727,113	CC	3.54
Fixed Income Derivatives - Futures	3,432,708		_	_		_
Fixed Income Derivatives - Options	3,668		_	_		_
Funds - Corporate Bond	_	_	_	24,464,349	_	_
Non-Government backed C.M.O.s	792,738	B-	1.64	405,511	CC	2.91
Rights & Warrants	_	_	_	5	CC	_
Convertible Equity	1,071,458	BB+	14.92	916,776	BBB-	5.05
Common Stock	41,705		_	122,540	BB-	_
Preferred Stock	755,714	BB+	_	1,121,824	BB+	0.14
Government Agencies	2,619,141	AAA	7.88	1,679,781	AAA	8.00
Government Bonds	8,908,484	AAA	12.33	44,517,799	AAA	6.31
Gov't Issued Commercial Mortgage Backed Securities	5,852,948	AAA	7.30	643,700	AAA	7.42
Government Mortgage Backed Securities	38,741,239	AAA	2.44	62,853,177	AAA	2.60
Municipal/Provincial Bonds	3,184,572	A+	10.21	4,968,340	А	10.17
Index Linked Government Bonds	1,562,469	AAA	1.34			
Total Credit Risk Fixed Income	\$210,209,084			\$286,786,322		

Per Section 3.5.f.i. of the System's Investment Policy Statement, no more than 15 percent of an investment manager's fixed income portfolio may be invested in below investment grade rated securities (BB or B rated bonds). Therefore, at least 85 percent of the manager's fixed income portfolio must be invested in investment grade securities. Intermediate Bond portfolios shall maintain an average credit quality of A+ or better.

High yield fixed income portfolios, in accordance with Section 3.5.f.ii. of the System's Investment Policy Statement, shall maintain an average credit quality rating equal to or higher than that of the Barclays US Corporate High Yield Index. Based on the Barclays US Corporate High Yield Index, a high yield manager's portfolio shall have a constraint of the benchmark weight plus five percent (5%) in bonds rated Caa1/CCC+ or lower with non-rated bonds being limited to five percent (5%) of the portfolio with both limits subject to maintaining the average portfolio credit quality requirement of the Barclays US Corporate High Yield index. No more than 25 percent of a high yield manager's portfolio may be invested in foreign securities; within this limit, a manager may allocate up to 20 percent in emerging market government securities including both on-US dollar denominated securities and US dollar denominated Yankee securities and up to 15 percent of the portfolio may be invested in non-US dollar denominated securities.

High yield bond portfolios may hold up to the benchmark weight plus five percent (5%) of assets in Rule 144A bond issues with or without registration rights. No more than 10 percent of the high yield manager's portfolio may be invested in convertibles or preferreds, and no more than 20 percent may be invested in securitized bank debt. No single security and/or issuer can represent more than five percent (5%) of the fair value of a portfolio at the time of purchase, and no single industry can represent more than 25 percent of the fair value of the account at the time of purchase. Firms that manage fixed income portfolios will continually monitor the risk associated with their fixed income investments. They will be expected to report, as a component of their quarterly report, a risk/reward analysis of the management decisions relative to their benchmarks. Statistics that relate performance variance to effective duration decisions will be included in each quarterly report.

#### **Concentration Risk**

The investment portfolio as of June 30, 2020 and 2019, contained no concentration of investments in any one entity (other than those issued or guaranteed by the U.S. Government) that represented five percent (5%) or more of the total investment portfolio or fiduciary net position.

#### Foreign Currency Risk

Foreign Currency Risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment or deposit. The System has no general investment policy with respect to foreign currency risk. The System's investment policy guidelines allow international developed and emerging equity managers to hedge their currency risks in foreign countries through the purchase of derivatives. Used as a defensive measure and in an effort to control the risks associated with international portfolios, international equity investment managers are permitted to invest in forward currency contracts, swaps, currency futures, and exchanged-traded index futures that represent broad equity exposure to countries represented in their respective benchmark index.

The positions shown on the following page represent the System's exposure to foreign currency risk as of June 30, 2020 and 2019.

# Foreign Currency Risk Exposure

As of June 30, 2020

	Base Currency	Country	Equities / Fixed Income	Futures - Domestic Fixed Income	Options & Swaps	Cash & Cash Equivalents	Total
AED	United Arab Emirates Dirham	United Arab Emirates	\$ 33,481	\$	s —	\$ —	\$ 33,481
ARS	Argentine Peso	Argentina	¢ 53,530	•	•	¢ 4,550	58,080
AUD	Australian Dollar	Australia	5,541,179		_		5,541,179
BRL	Brazilian Real	Brazil	3,102,981	_	_	85	3,103,066
CAD	Canadian Dollar	Canada	9,446,338		_		9,446,338
CHF	Swiss Franc	Switzerland	15,457,680	_	_	_	15,457,680
CLP	Chilean Peso	Chile	338,545	_	_		338,545
CNY	Chinese Yuan Renminbi	China	3,055,193	_	_	31,900	3,087,093
CZK	Czech Koruna	Czech Republic	3,332		_	103	3,435
DKK	Danish Krone	Denmark	7,918,811		_		7,918,811
EGP	Egyptian Pound	Egypt	19,338		_	1,155	20,493
EUR	Euro	Europe	53,516,792	_	_	(38,517)	53,478,275
GBP	British Pound Sterling	United Kingdom	20,622,702		_		20,622,702
HKD	Hong Kong Dollar	Hong Kong	35,948,142	_	_	181,867	36,130,009
HUF	Hungarian Forint	Hungary	163,821	_	_	28,657	192,478
IDR	Indonesian Rupiah	Indonesia	1,040,990		_		1,040,990
ILS	New Israeli Shekel	Israel	378,861	_	_	_	378,861
INR	Indian Rupee	India	7,893,446	_	_	3,234	7,896,680
JPY	Japanese Yen	Japan	32,901,548	_	_	_	32,901,548
KRW	South Korean Won	South Korea	14,190,769		_	1,831	14,192,600
MXN	Mexican Peso	Mexico	1,397,561		_	14,802	1,412,363
MYR	Malaysian Ringgit	Malaysia	201,459	_	_	573	202,032
NOK	Norwegian Krone	Norway	499,103	_	_	_	499,103
PEN	Peruvian Nuevo Sol	Peru	3,304		_	971	4,275
PHP	Philippine Peso	Philippines	374,540	_	_	8	374,548
PLN	Polish Zloty	Poland	184,537	_	_	_	184,537
QAR	Qatari Rial	Qatar	161,955	_	_	_	161,955
SEK	Swedish Krona	Sweden	6,003,263	_	_	_	6,003,263
SGD	Singapore Dollar	Singapore	2,079,411	_	_	_	2,079,411
THB	Thai Baht	Thailand	557,061	_	_	_	557,061
TRY	Turkish Lira	Turkey	1,064,921	_	_	_	1,064,921
TWD	New Taiwan Dollar	Taiwan	13,445,223	_	_	423	13,445,646
USD	United States Dollar	United States	826,462,139	3,432,708	8,338	12,366,555	842,269,740
ZAR	South African Rand	South Africa	4,764,869				4,764,869
Total	Equities (In USD)		1,068,826,825	3,432,708	8,338	12,598,197	1,084,866,068
Total	Non-USD Equities (In USD)		\$242,364,686	<b>\$</b> —	<b>\$</b> —	\$231,642	\$242,596,328

## Foreign Currency Risk Exposure As of June 30, 2019

AEDUnited Arab Emirates DirhamEmARSArgentine PesoArgAUDAustralian DollarAusBRLBrazilian RealBraCADCanadian DollarCar	nada itzerland	5 11	123,607 88,812 9,095,477 5,096,989 ,712,075	\$		\$	_	\$	1,265	\$	124,872
ARSArgentine PesoArgAUDAustralian DollarAusBRLBrazilian RealBraCADCanadian DollarCar	gentina stralia izil nada itzerland	9 5 11	88,812 9,095,477 5,096,989	\$	_	\$	_	\$	1,265	\$	
AUDAustralian DollarAusBRLBrazilian RealBraCADCanadian DollarCar	stralia nzil nada itzerland	5 11	9,095,477 5,096,989		_		_				
BRLBrazilian RealBraCADCanadian DollarCar	ızil nada itzerland	5 11	5,096,989								88,812
CAD Canadian Dollar Car	nada itzerland	11			4 4 800		_				9,095,477
	itzerland		,712,075		16,582		_	(1	0,125)		5,103,446
CHE Swiss Franc Swi		18			_						11,712,075
	ile		3,895,042		_			(13)	9,700)		18,755,342
CLP Chilean Peso Chi			332,340				6,552		38		338,930
CNY Chinese Yuan Renminbi Chi		2	2,133,383		—		_	6	4,835		2,198,218
CZK Czech Koruna Cze	ech Republic		3,788		_		—		—		3,788
DKK Danish Krone Der	nmark	6	5,721,439		—		—				6,721,439
EGP Egyptian Pound Egy	ypt		115,529		_		_				115,529
EUR Euro Eur	rope	65	5,197,582		—	3	3,925	(31	7,843)		64,913,664
GBP British Pound Sterling Uni	ited Kingdom	36	5,944,496		_		—	(9	7,181)		36,847,315
HKD Hong Kong Dollar Hor	ng Kong	22	2,473,969		—		—	1	0,468		22,484,437
HUF Hungarian Forint Hun	ngary		406,158								406,158
IDR Indonesian Rupiah Indo	onesia		989,924		_		—	2	5,202		1,015,126
ILS New Israeli Shekel Isra	nel	1	,172,434		_		_		—		1,172,434
INR Indian Rupee Ind	ia	6	5,093,119		_			1	3,453		6,106,572
JPY Japanese Yen Japa	an	37	7,077,657		_		_		_		37,077,657
KRW South Korean Won Sou	1th Korea	10	),647,527		_		_	(38	7,352)		10,260,175
MXN Mexican Peso Mex	xico		801,039		_				_		801,039
MYR Malaysian Ringgit Ma	laysia		674,110		_				1,785		675,895
NOK Norwegian Krone Nor	rway	1	,230,186		_		_				1,230,186
PEN Peruvian Nuevo Sol Per	u		7,099				_		970		8,069
PHP Philippine Peso Phi	lippines		435,059		_				166		435,225
	and	1	,113,632						_		1,113,632
QAR Qatari Rial Qat	ar		309,906		_						309,906
	eden	8	3,008,120		_						8,008,120
SGD Singapore Dollar Sing	gapore	3	3,977,770		_						3,977,770
	ailand		,295,725		_		_		_		1,295,725
TRY Turkish Lira Tur	key	1	,426,185		_		_		_		1,426,185
	wan		7,622,239		_		_		701		7,622,940
	ited States		3,573,558	ç	976,091		5	44,10		:	838,655,112
	th Africa		5,851,354		767,208		_		7,208)		5,851,354
Total Equities (In USD)			,647,329		759,881	4	0,482	42,50		1.	105,952,624
Total Non-USD Equities (In USD)			3,073,771		783,790		0,477	(\$1,60			267,297,512

Per Section 3.5.e. of the System's Investment Objectives and Policy Statement, assets in international equity portfolios shall consist of liquid, publicly traded equity and equity like securities traded on major stock exchanges as well as cash and cash equivalents as necessary. Securities will be primarily composed of foreign ordinary shares and depository receipts (American Depository Receipts (ADR's) and Global Depository Receipts (GDR's) including ADR's and GDR's that are 144A securities). Securities that are 144A securities, including ADR and GDR 144A securities are authorized investments which in aggregate cannot exceed 10 percent of the portfolio. Primarily large capitalization securities may be held, although investments in small and mid capitalization securities are also allowed. Firms will continually monitor their country, currency, sector and security selection risks associated with their international portfolios. All of the risks will be included in the manager's quarterly reports and performance attribution based on these factors will also be included.

The System's complete Investment Objectives and Policy Statement can be found on the System's website at www.CFRS-CA.org or by contacting the Retirement Office at 2828 Fresno Street, Suite 201, Fresno, CA 93721.

## Rate of Return

For the fiscal years ended June 30, 2020 and 2019, the annual money-weighted rate of return on the assets of the System, net of investment expense, was 1.26 percent and 5.2 percent, respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for timing of cash flows and the changing amounts actually invested.

## 8 Derivatives

The Retirement Board has authorized certain investment managers to invest in or otherwise enter into transactions involving derivative financial instruments when, in the judgment of management, such transactions are consistent with the investment objectives established for a specific investment manager's assignment. The acceptable investment purposes for the use of derivatives are as follows:

- a. Mitigation of risk (or risk reduction).
- b. A useful substitute for an existing, traditional investment. In certain circumstances it may be cheaper, quicker or easier to invest in a derivative instrument or security rather than transacting in cash or in the traditional security market.
- c. To provide investment value to the portfolio while being consistent with the System's overall and specific investment policies.
- d. To obtain investment exposure which is appropriate for the manager's investment strategy and the System's investment guidelines, but could not be made through traditional investment securities.

The Retirement Board monitors and reviews each investment manager's securities and derivative position as well as the manager's performance relative to established benchmark rates of return and risk measures. In management's opinion, derivative activities must be evaluated within the context of the overall portfolio performance and cannot be evaluated in isolation.

Allowable derivative financial instruments held by the System include stable and well-structured collateralized obligations (CMOs); mortgage centrally cleared instruments including, but not limited to, futures, swaps and options; and forwards including currency forwards. Derivative investments with allocation limits include mortgage derivatives (interest only and principal only CMOs); non centrally cleared derivatives; caps and floors; and inverse floating rate notes and bonds. Allocation limits will be determined and specified in portfolio guidelines with individual investment managers based on the objectives and risk tolerances of a given strategy.

Cash securities containing derivative features include callable bonds, structural notes, and collateralized mortgage obligations (CMOs). These instruments are generally traded in over-the-counter bond markets.

Financial instruments whose value is dependent upon a contractual price or rate relative to one or more reference prices or rates, applied to a notional amount, including interest rate futures, options, swaps and caps, and foreign currency futures and forward contracts. Some of these instruments are exchange-traded and others are traded over-the-counter (OTC).

## Market Risk

Market risk is the risk of change in fair value of an instrument in response to changes in a market price or index. While all investments are subject to market risk, derivatives often have a higher degree of market risk than other types of investment instruments. Values of cash securities containing derivative features are often more susceptible to market risk than other types of fixed income securities because the amounts and/or timing of their scheduled cash flows may fluctuate under changing market conditions, according to their contractual terms. For other types of derivatives, amounts of contractual cash flows may be either positive or negative depending upon prevailing market conditions relative to the reference prices or rates, and thus the values of such instruments may be positive or negative, despite the fact that little or no cash is initially exchanged to enter into such contracts.

## Credit Risk

Credit risk of cash securities containing derivative features is based upon the credit worthiness of the issuers of such securities. The Retirement Board establishes minimum credit requirements for such securities. The other derivative instruments described above are subject to credit risk to the extent their value is a positive market fair value, and the counterparty to such contract fails to perform under the terms of the instrument.

Exchange traded derivatives are generally considered to be of lower credit risk than OTC derivatives due to the exchange margin requirements. Equity Index Swaps are derivatives and represent an agreement between two parties to swap two sets of equity values. Equity Futures are contracts used to replicate an underlying stock or stock market index. These futures can be used for hedging against an existing equity position, or for speculating on future movement of the index.

As of June 30, 2020 and 2019, the System held a total fair value of \$4,628,050 and \$3,205,420, respectively, in derivative holdings. These holdings consisted of Rights/ Warrants, and Foreign Currency Forwards and Futures designed to synthetically create equity returns and are held as components of the System's international equity investments, and a variety of ACWIexUS index related futures as components of the System's investments in

ACWIexUS Index Funds. Holdings also consist of futures – interest rate contracts, options and swaps held as components of the System's absolute return fixed income strategy. These derivatives are used for the purpose of synthetically creating equity returns, synthetically creating floating rates and to buy or sell credit protection on the assets.

There is no net counterparty exposure for which there is a positive replacement cost to the fund. The details of these derivative holdings are as follows:

Derivative Type:	FY 20	20	FY 2019	FY 2020 - FY 2019		
-	Notional			- Change in Fair		
-	Amount	Fair Value	Fair Value	Value		
Foreign Currency Forward	\$—	\$—	\$1,759,881	\$ (1,759,881)		
Future Contracts - Domestic Fixed Income	(3,432,708)	3,432,708	—	3,432,708		
Future Contracts - International Equity Index	—	1,177,640	1,397,419	(219,779)		
Options/Swaption	—	3,668		3,668		
Rights & Warrants	_	9,364	48,120	(38,756)		
Swaps	—	4,670		4,670		
	Total	\$4,628,050	\$3,205,420	-		

Derivative Type:	FY 20	19	FY 2018	FY 2019 - FY 2018
	Notional			Change in Fair
-	Amount	Fair Value	Fair Value	Value
Foreign Currency Forward	\$(1,749,799)	\$1,759,881	\$1,124,072	\$ 635,809
Future Contracts - International Equity Index		1,397,419	1,257,208	140,211
Rights & Warrants	—	48,120	18,954	29,166
	Total	\$3,205,420	\$2,400,234	-

## 9 Securities Lending

The City of Fresno Municipal Code and the Board's policies permit the Retirement Board of the City of Fresno Fire and Police Retirement System and the City of Fresno Employees Retirement System (the Systems) to use investments of both Systems to enter into securities lending transactions, i.e., loans of securities to brokerdealers and other entities for collateral with a simultaneous agreement to return the collateral for the same securities in the future. The Systems have contracted with Northern Trust, their custodian, to manage the securities lending program for the Systems and all securities held in a separately managed account are available for lending. As the securities lending agent, Northern Trust calculates collateral margins and accepts collateral in the form of cash or marketable securities and irrevocable bank letters of credit for all securities lending transactions Transactions are collateralized at 102 percent of fair value (contract value) for domestic securities and 105 percent of fair value (contract value) for international securities. Collateral is marked to market daily. When a loan is secured by cash, a rebate is negotiated and the cash collateral is invested according to the guidelines in the collateral pool.

As designated by the Board, cash collateral is invested in Northern Trust's Core U.S.A. Collateral Section (shortterm investment pool), which, as of June 30, 2020 and 2019, had a weighted average duration of 65 days and 95 days, respectively, an average maturity of 31 days and 35 days, respectively, and an average monthly yield of 0.49 percent and 2.62 percent, respectively. The relationship between the maturities of the investment pool and the System's loans is affected by the maturities of the security loans made by other entities that use the Northern Trust Core U.S.A. Collateral Section and a definitive statement of that relationship cannot be formulated by the System. As of June 30, 2020 and 2019, the Northern Trust CORE U.S.A. Cash Collateral Fund had zero exposure in below investment grade long-term securities and there were no known credit risks related to the securities lending transactions.

As of June 30, 2020, the fair value of the securities on loan was \$63.4 million. The fair value of associated collateral was \$64.5 million (\$54.6 million of cash collateral and \$9.9 of non-cash collateral). Non-cash collateral, the collateral which the System does not have the ability to sell unless the borrower defaults, is not reported in the Statement of Fiduciary Net Position. As of June 30, 2019, the fair value of the securities on loan was \$90.0 million. The fair value of associated collateral was \$91.9 million (\$82.2 million of cash collateral and \$9.7 of non-cash collateral). Non-cash collateral, the collateral which the System does not have the ability to sell unless the borrower defaults, is not reported in the Statement of Fiduciary Net Position.

Northern Trust will ensure that, in any agreement with a borrower, it retains its absolute right to terminate the agreement without cause, upon short notice and without any penalty. The System cannot pledge or sell collateral securities received unless the borrower defaults. In the event of a borrower default, Northern Trust indemnifies the System against losses and will replace or reimburse the System for any borrowed securities not replaced. In general, the average term of all System loans is overnight or "on demand." All securities loans can be terminated on demand by either the lender or the borrower, although the average term of the System's loans were approximately 65 days and 85 days, respectively, as of June 30, 2020 and 2019.

The System's securities lending income is as follows:

## Securities Lending Income

For Fiscal Years Ended June 30, 2020 and 2019

	2020	2019
Gross Income	\$1,246,793	\$2,307,106
Expenses:		
Bank Fees	928,767	1,938,515
Total Expenses	928,767	1,938,515
Net Income from Securities Lending	\$318,026	\$368,591

## Fair Value of Loaned Securities

	FY 2020		FY 2019			
Collateralized by	Cash	Securities	Total	Cash	Securities	Total
U.S. Government & Agency	\$ 5,894,230	\$ 1,741,271	\$ 7,635,501	\$ 15,567,283	\$ 3,461,284	\$19,028,567
Domestic Equities	36,126,535	7,255,007	43,381,542	45,215,735	2,987,484	48,203,219
Domestic Fixed	9,958,371	_	9,958,371	19,313,485	707,211	20,020,696
International Equities	378,635	—	378,635	474,457	2,300,794	2,775,251
International Fixed	1,213,157	827,624	2,040,781			
Total Value	\$ 53,570,928	\$ 9,823,902	\$ 63,394,830	\$ 80,570,960	\$ 9,456,773	\$90,027,733

As of June 30, 2020 and 2019

## Fair Value of Collateral Received for Loaned Securities As of June 30, 2020 and 2019

	FY 2020			FY 2019		
Collateralized by	Cash	Securities	Total	Cash	Securities	Total
U.S. Government & Agency	\$ 6,035,558	\$ 1,779,889	\$ 7,815,447	\$ 15,877,751	\$ 3,527,545	\$ 19,405,296
Domestic Equities	36,704,141	7,319,345	44,023,486	45,947,159	3,025,254	48,972,413
Domestic Fixed	10,133,726	—	10,133,726	19,698,166	720,369	20,418,535
International Equities	400,572	—	400,572	499,734	2,405,045	2,904,779
International Fixed	1,280,349	876,228	2,156,577	226,242		226,242
Total Value	\$ 54,554,346	\$ 9,975,462	\$ 64,529,808	\$ 82,249,052	\$ 9,678,213	\$ 91,927,265

# **10** Administrative Expenses

Section 3-325 of the City of Fresno Municipal Code provides that all administrative costs of the System shall be a charge against the assets of the System. Per the City of Fresno Municipal Code, the Administrative expenses are a component of the City's contribution calculation.

## 11 Post Retirement Supplemental Benefit (PRSB)

The System is not obligated to provide for or fund any other post-employment benefits as retirees do not receive paid healthcare benefits from the System. The Post Retirement Supplemental Benefit (PRSB) Program was created as a contingent program to provide supplemental distributions to eligible retirees which they could use to pay for various post retirement expenses. The Retirement Board will annually review the actuarial valuation report and declare an actuarial surplus, if available, in accordance with the procedures in the City of Fresno Municipal Code Section 3-567.

If an actuarial surplus is declared by the Board, the surplus is allocated into two components. One component composed of two-thirds of the declared surplus shall be used to reduce or eliminate the City's pension contributions. Any unused portion shall be reserved in the City Surplus Reserve and drawn upon in subsequent years if needed. The remaining one-third component shall be distributed among eligible post retirement supplemental benefit recipients in accordance with procedures in the City of Fresno Municipal Code Section 3-567(f)(4). Any unused portion shall be reserved in the PRSB Reserve and drawn upon in subsequent years if needed.

For the fiscal years ended June 30, 2020 and 2019, there was a surplus (or prefunded actuarial accrued liability) as

the System had a valuation value of assets which was in excess of the actuarial accrued liability. The System's funded ratio was 109.9 percent and 111.9 percent, for fiscal years 2020 and 2019, respectively. For fiscal year 2020, the 109.9 percent funded ratio was below the 110 percent requirement for declaration of a surplus. For fiscal year 2019, the 111.9 percent funded ratio was above the required 110 percent for declaration of a surplus, therefore, there was an actuarial surplus available to reduce a portion of the City's and members' COLA contributions for Fiscal Year 2020 but not enough surplus to fund new PRSB benefits.

As of June 30, 2020 and 2019, the City Surplus Reserve balances were \$(82,754) and \$(575,489), respectively. The City's normal rate in fiscal year 2020 included an adjustment of 0.59% which represented an actuarial surplus allocated in the June 30, 2018 actuarial report. In fiscal year 2019, the City's normal rate included an adjustment of 1.08% which represented an actuarial surplus allocated in the June 30, 2017 actuarial report.

# **12** Capital Assets

Capital assets are carried at historical cost, net of accumulated depreciation. Capital assets are any items of equipment or furnishings purchased with a value of or an initial cost of \$500 or greater and \$5,000 for land, buildings and infrastructure and an estimated useful life in excess of two years.

Accumulated depreciation shall be summarized and reflected on the System's annual financial statements. Capital assets shall be depreciated over their estimated useful lives using the straight-line depreciation method. Intangible assets with limited useful lives (e.g., by legal or contractual provisions) should be depreciated over their estimated useful lives. Depreciation of computer software begins when the program is placed into service.

The System's major two-year project to program and install an upgrade to our original pension administration system that was installed in 1997 (the LRS Pension Gold Retirement Solutions' Version 3 project) includes software costs of \$664,797 and \$797,756 which were capitalized as of June 30, 2020 and 2019, respectively, and are amortized over a ten-year useful life period commencing July 1, 2015.

As of June 30, 2020, other capital assets consisting of office furniture and equipment for the System's Retirement Offices located at 2828 Fresno Street, Fresno, California, in the amount of \$24,762 are capitalized and depreciated over remaining estimated useful lives of 2-15 years.

As of June 30, 2019, capital assets consisting of office furniture and equipment for the System's Retirement Offices in the amount of \$30,656 were capitalized and depreciated over remaining estimated useful lives of 2-15 years.

## 13 Leases

Under the lease agreement with CFRS Realty Holding Corporation, the holding corporation formed jointly by the Retirement Boards to take ownership of the building, effective September 19, 2005, the City of Fresno Employees and City of Fresno Fire and Police Retirement Boards and their staff occupy approximately 7,900 square feet of the second floor of the renovated building at 2828 Fresno Street, Fresno, California. The term of the lease is ten years with an option for two additional five year The first five (5) year extension was extensions. exercised effective September 1, 2015. On March 1, 2020, the Corporation amended the lease with the Retirement Boards. The amended lease agreement establishes the Retirement Boards as the sole tenant of the second floor, approximately 10,760 square feet. The

amendment also exercises the second five (5) year lease extension. As of June 30, 2020, the Systems share equally a base rent of \$18,846 per month, which is \$1.75 per square foot per month, triple net. For the fiscal year ended June 30, 2019, the Systems equally shared a base rent of \$13,635 per month, which is \$1.73 per square foot per month, triple net.

## **14** Related Party Transactions

The Retirement System is involved in various business transactions with the City of Fresno, the primary plan sponsor. These include reimbursement to the City for the salary and benefits of the System's Retirement Staff members paid through the City, reimbursement to the City Personnel Department for personnel consulting services, and reimbursement to the City Information Services Department for computer and telephone support.

The Retirement Systems lease office space from the CFRS Realty Holding Corporation, a title holding company controlled jointly by the City of Fresno Employees and City of Fresno Fire and Police Retirement Systems. See note 13 for a description of this arrangement.

# **15** Commitments and Contingencies

The Board, in accordance with its Asset Allocation Plan, has committed capital for investment in Private Debt/ Private Credit, Private Real Estate and Infrastructure Funds. The following table details the outstanding capital commitments in these investments as of June 30, 2020 and 2019.

	Unfunded			
	Comm	itments		
Investment Type	FY 2020	FY 2019		
Commingled Fund - Real				
The Carlyle Group	\$ 54,491,988	_		
Total	\$ 54,491,988	\$		
Private Real Estate Funds				
Artemis	\$ 7,046,846	\$ 8,113,900		
Blue Vista	5,812,479	_		
Brookfield	13,919,978	17,677,388		
Oaktree Capital Mgt.	2,254,606	1,421,356		
PIMCO BRAVO III	1,160,999	8,178,238		
PCCP, LLC	5,688,375	5,955,090		
Total	\$ 35,883,283	\$ 41,345,972		
Private Debt/Private Cred				
Monroe Capital	\$ 11,413,737	\$ 15,879,820		
Crescent Capital	6,304,669	18,059,551		
PIMCO COF II	27,382,224	8,746,808		
Total	\$ 45,100,630	\$ 42,686,179		
Private Equity				
Pantheon	\$ 69,130,564	\$ 73,820,531		
Total	\$ 69,130,564	\$ 73,820,531		
T- (-1 II) ( 1- 1				
Total Unfunded Commitments	\$204,606,465	\$157,852,682		

## **16** Date of Management Review

The date to which events occurring after June 30, 2020, have been evaluated for possible adjustments to the financial statements or disclosures is November 30, 2020, which is the date the financial statements were available to be issued.

Management identified the following subsequent financial events that require disclosure:

Carlyle Core Real Estate, a new investment account added during FY2020, issued an initial capital call of \$1,230,377 that was funded on July 1, 2020.

As a result of the spread of the coronavirus (COVID-19) economic uncertainties arose which have the potential to impact the Net Position of the Retirement System. While it is the opinion of the management of the System and the System's actuary that the System remains strong, well funded and well positioned to serve our members, the value of the System's assets have been affected by this turbulent global market environment as a result of COVID-19. However, the amount of losses and potential gains, if any, that the System may recognize in its future financial statements cannot be determined now. Market fluctuations are a normal investment risk for a pension fund and the System is a long-term investor.

From a staffing perspective, the System has equipped and enabled staff to work from home where at all possible and productivity has remained extremely high.

## **Required Supplementary Information**

## Schedule of Changes in the Net Pension Liability

(Dollars in Thousands)

#### For Fiscal Years Ended June 30, 2013-2020

GASB 67 Basis*				
Financial Reporting				
2020	2019	2018	2017	
\$28,762	\$23,509	\$21,275	\$18,885	
89,222	86,110	82,833	79,266	
_	_	_	_	
5,748	(446)	(4,164)	5,263	
_	35,773	2,939		
(64,520)	(62,144)	(57,666)	(55,550)	
\$59,212	\$82,802	\$45,217	\$47,864	
\$1,278,096	\$1,195,294	\$1,150,077	\$1,102,213	
\$1,337,308	\$1,278,096	\$1,195,294	\$1,150,077	
\$11,028	\$10,515	\$10,330	\$10,181	
16,554	14,627	14,609	15,205	
20,109	69,389	108,916	162,373	
(64,520)	(62,144)	(57,666)	(55,550)	
(1,749)	(1,663)	(1,619)	(1,387)	
\$(18,578)	\$30,724	\$74,570	\$130,822	
\$1,379,415	\$1,348,691	\$1,274,121	\$1,143,299	
\$1,360,837	\$1,379,415	\$1,348,691	\$1,274,121	
\$(23,529)	\$(101,319)	\$(153,397)	\$(124,044)	
101.76%	107.93%	112.83%	110.79%	
149,403	138,396	128,461	119,007	
	\$28,762 89,222  5,748  (64,520) <b>\$59,212</b> <b>\$1,278,096</b> <b>\$1,337,308</b> \$11,028 16,554 20,109 (64,520) (1,749) <b>\$(18,578)</b> <b>\$1,379,415</b> <b>\$1,360,837</b> <b>\$(23,529)</b> 101.76%	Financial           2020         2019           \$28,762         \$23,509           \$9,222         \$6,110               5,748         (446)            35,773           (64,520)         (62,144)           \$59,212         \$82,802           \$1,278,096         \$1,195,294           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,337,308         \$1,278,096           \$1,379,405         \$1,348,691           \$1,379,415         \$1,348,691           \$1,379,415         \$1,348,691           \$1,379,415         \$1,379,415           \$(23,529)         \$(101,319)           101.76%         107.93%	Financial Reporting202020192018\$28,762\$23,509\$21,275\$9,222\$6,110\$2,8335,748(446)(4,164)35,7732,939(64,520)(62,144)(57,666)\$59,212\$82,802\$45,217\$1,278,096\$1,195,294\$1,150,077\$1,337,308\$1,278,096\$1,195,294\$11,028\$10,515\$10,33016,55414,62714,60920,10969,389108,916(64,520)(62,144)(57,666)(1,749)(1,663)(1,619)\$(18,578)\$30,724\$74,570\$1,379,415\$1,348,691\$1,274,121\$1,360,837\$1,379,415\$1,348,691\$(23,529)\$(101,319)\$(153,397)101.76%107.93%112.83%	

\* In accordance with provisions of GASB 67, the data on the next two pages show Total Pension Liability for the reporting periods from June 30, 2013 through June 30, 2020. Ten years of data in this format is not yet available, the System will provide 10 years in the format required by GASB 67 as information becomes available.

#### Note to Schedule:

Changes of Assumptions: The calculations above reflect various assumption changes, including the modification of the Board's assumed rate of return to 7.00 percent for use in preparing the June 30, 2019 annual actuarial valuation and other assumption changes based on the triennial experience study for the period from July 1, 2015 through June 30, 2018. The calculations above also reflect the assumed rate of return of 7.25 percent for use in preparing the June 30, 2016, 2017 and 2018 annual actuarial valuation and other assumption changes based on the triennial experience study for the period from July 1, 2015 use in preparing the June 30, 2013, 2014 and 2015 annual actuarial valuation and other assumption changes based on the triennial experience study for the period from July 1, 2012 through June 30, 2013, 2014 and 2015 annual actuarial valuation and other assumption changes based on the triennial experience study for the period from July 1, 2019 through June 30, 2012 which included changes in assumptions for retirement from active employment, pre-retirement mortality, healthy life post-retirement mortality, vested termination, disability DROP election, percentage of members married, spouse age difference and salary increases.

## **Required Supplementary Information Continued**

## Schedule of Changes in the Net Pension Liability Continued

(Dollars in Thousands)

For Fiscal Years Ended June 30, 2013-2020

	GASB 67 Basis*					
		Financial Reporting				
Change in Net Pension Liability	2016	2015	2014	2013		
Total Pension Liability						
Service cost	\$18,687	\$18,476	\$19,342	\$18,903		
Interest	79,762	78,212	77,009	76,279		
Change of benefit terms	_	_	_	_		
Differences between expected and actual experience	(24,394)	(24,691)	(29,889)	(11,346)		
Changes of assumptions	9,612	_	_	36,845		
Benefit Payments (including refunds, excluding PRSB)	(52,528)	(50,546)	(48,580)	(47,040)		
Net Change in Total Pension Liability	\$31,139	\$21,451	\$17,882	\$73,641		
Total Pension Liability - Beginning	\$1,071,074	\$1,049,623	\$1,031,741	\$958,100		
Total Pension Liability - Ending (a)*	\$1,102,213	\$1,071,074	\$1,049,623	\$1,031,741		
Plan Fiduciary Net Position						
Employee Contributions	\$9,098	\$8,750	\$7,946	\$7,995		
Employer Contributions	13,060	12,327	11,440	13,330		
Net Investment Income	5,089	33,309	172,773	121,116		
Actual Benefit Payments (including Refunds, PRSB)	(52,529)	(50,546)	(48,581)	(47,040)		
Administrative & Professional Expense	(1,346)	(1,071)	(1,086)	(1,138)		
Net Change in Plan Fiduciary Net Position	\$(26,628)	\$2,769	\$142,492	\$94,263		
Plan Fiduciary Net Position - Beginning	\$1,169,927	\$1,167,158	\$1,024,666	\$930,403		
Plan Fiduciary Net Position - Ending (b)	\$1,143,299	\$1,169,927	\$1,167,158	\$1,024,666		
System Net Pension Liability (Surplus) - (a)-(b)	\$(41,086)	\$(98,853)	\$(117,535)	\$7,075		
Plan fiduciary net position as a percentage of						
total pension liability	103.73%	109.23%	111.20%	99.31%		
Covered Payroll	108,541	105,820	103,597	105,509		
Net Pension Liability (Surplus) as a percentage of covered payroll	(37.85)%	(93.42)%	(113.45)%	6.71%		

## **Required Supplementary Information Continued**

## Schedule of Employer Contributions Last Ten Fiscal Years

#### (Dollars in Thousands)

Fiscal Year Ended June 30	Actuarially Determined Contribution (ADC)	Contributions in Relation to the ADC	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
2020	\$16,554	\$16,554	\$—	\$149,403	11.08%
2019	14,627	14,627		138,396	10.57%
2018	14,609	14,609		128,461	11.37%
2017	15,205	15,205		119,007	12.78%
2016	13,060	13,060		108,541	12.03%
2015	12,327	12,327		105,820	11.65%
2014	11,440	11,440		103,597	11.04%
2013	13,330	13,330	_	105,509	12.63%
2012	11,374	11,374	_	110,492	10.29%
2011	8,215	8,215	—	119,260	6.89%

# Schedule of Investment Returns Last Ten Fiscal Years

Fiscal Year	Annual Money-Weighted Rate of Return	Annual Money-Weighted Rate of Return
Ending June 30	Gross of Investment Expenses	Net of Investment Expense
2020	1.61%	1.26%
2019	5.54%	5.20%
2018	8.93%	8.57%
2017	14.73%	14.35%
2016	0.82%	0.53%
2015	3.32%	2.93%
2014	17.61%	17.16%
2013	13.65%	13.20%
2012	(0.20%)	(0.57%)
2011	24.42%	23.88%

The Schedule of Investment Returns above shows the annual money-weighted rate of return on the assets of the System, both gross and net of investment expense for ten fiscal years (2011 – 2020). The money-weighted rate of return expresses investment performance adjusted for timing of cash flows and the changing amounts actually invested. These returns differ slightly from the time-weighted rate of returns calculated and reported by the System's custodian, Northern Trust (shown in the Transmittal Letter on page i and within the Investment Section beginning on page 60) and as independently reported by the System's investment consulting firm, NEPC, LLC (shown in the Investment Section on pages 65-66). The System's custodian and investment consulting firm must use time-weighted returns as opposed to money-weighted returns in order to meet Global Investment Performance Standards for the purposes of effectively evaluating and reporting the performance of the System's investment managers.

The time-weighted return method is a measure of the compound rate of return of a portfolio over a stated period of time. It requires a set of sub-period returns to be calculated whenever there is an external cash flow, such as a deposit or withdrawal from the portfolio. In essence, it calculates the geometric total and mean return as opposed to the arithmetic total and mean return. This method does not include or have any distortions created when money is deposited or withdrawn from a portfolio. This is in contrast to the money-weighted returns.

## Notes to the Required Supplementary Information

For Fiscal Years Ended June 30, 2020 and 2019

#### Actuarial Assumptions

The Segal Company, the System's actuary, performed the most recent annual actuarial valuation as of June 30, 2020, which computes the contribution requirements (employee and employer contributions rates for fiscal year 2022), and determines the funding status of the plan. The fiscal year 2020 contribution rates and assumptions were based on the actuarial valuation as of June 30, 2018, these assumptions are detailed below.

Valuation Date:	Actuarially determined contribution rates are calculated as of June 30,
	two years prior to the end of the fiscal year in which contributions are reported.
Actuarial Cost Method:	Entry Age Actuarial Cost Method
Amortization Method:	Level percent of payroll for total Unfunded or Prefunded Actuarial Accrued Liability (UAAL or PAAL)
Remaining Amortization Period:	Effective with the June 30, 2013 valuation, any new UAAL established on each subsequent valuation as a result of actuarial gains or losses or plan amendments are amortized over separate 15-year declining periods (with the exception of temporary retirement incentives which are amortized over its own declining period of up to 5 years). Any new UAAL established as a result of changes in actuarial assumptions or methods at each valuation is amortized over separate 25-year declining periods. Any actuarial surplus (when the funded ratio is over 110%) will be amortized over a non-declining 30-year period.
Asset Valuation Method:	Fair value of assets less unrecognized returns from each of the last five years. Unrecognized returns are equal to the difference between the actual market return and the expected return on a fair value basis and are recognized over a five-year period. The Actuarial Value of Assets is reduced by the value of the non-valuation reserves.

# Notes to the Required Supplementary Information Continued

## Actuarial Assumptions Continued:

Investment Rate of Return:	7.25%
Inflation Rate:	3.00%
Real Across-the-Board Salary Increase:	0.50%
Projected Salary Increases:	Ranges from 3.75 percent to 11.50 percent based on years of service. Includes inflation at 2.75% plus real across-the-board salary increase of 0.50% plus merit and promotion increases.
Cost of Living Adjustments:	3.00 percent of retirement income
Other Assumptions:	See June 30, 2018 funding valuation report and Section 4 for the service retirement rates after they have been adjusted to treat DROP participation as service retirement.
	Post-Retirement Mortality Rates: For healthy members, Headcount- Weighted RP-2014 Healthy Annuitant Mortality Table (separate tables for males and females), projected 20 years with the two-dimensional scale MP-2015, set forward one year; set forward four years for disabled members; For beneficiaries, set forward one year, weighted 65% male and 35% female.

# Other Supplementary Information

# Schedule of Administrative Expenses

For Fiscal Years Ended June 30, 2020 and 2019

	 2020	2019
Personnel Services		
Staff Salaries	\$ 657,358	\$ 583,469
Fringe Benefits	172,586	151,130
Total Personnel Services	\$ 829,944	\$ 734,599
Professional Services		
Actuarial	\$ 58,180	\$ 94,595
Legal Counsel	105,730	107,847
Information Systems Services	183,882	153,013
Specialized Services	115,702	54,776
Total Professional Services	\$ 463,494	\$ 410,231
Communication		
Telephone	\$ 5,451	\$ 5,000
Postage	1,736	938
Total Communication	\$ 7,187	\$ 5,938
Rentals		
Office Rent	\$ 93,049	\$ 81,540
Common Area Maintenance (CAM) Charges	48,837	54,375
Total Rentals	\$ 141,886	\$ 135,915
Other		
Education and Conference	\$ 42,751	\$ 89,040
Membership & Dues	6,565	5,808
Subscriptions & Publications	2,046	1,940
Office Supplies	3,393	6,457
Computer Equipment	316	4,782
Equipment Lease	11,737	18,740
Insurance	37,753	37,808
Miscellaneous	8,429	8,610
Reimbursement to City for Inter-Dept Services	54,130	63,777
Depreciation	139,297	139,713
Total Other	\$ 306,417	\$ 376,675
Total Administrative Expenses	\$ 1,748,928	\$ 1,663,358

## Other Supplementary Information Continued

## Schedule of Investment Management Expenses

For Fiscal Years Ended June 30, 2020 and 2019

	2020	2019
Investment Manager Fees		
Equity		
Domestic	\$ 811,142	\$ 890,369
International	1,474,065	1,481,689
Fixed Income	689,461	758,945
Alternatives	4,161,213	3,184,474
Real Estate	3,300,136	4,084,232
Total Investment Manager Fees	10,436,017	10,399,709
Other Investment Expenses		
Foreign Income Taxes & Related Services, Charges	1,341,779	690,947
Custodial Services	161,605	150,903
Investment Consultant	144,399	159,441
Investment Legal Counsel	31,698	65,741
Analytical Database Service	23,187	44,015
Total Other Investment Expenses	1,702,668	1,111,047
Total Fees & Other Investment Expenses	12,138,685	11,510,756
Securities Lending Expenses		
Agent Fees	928,767	1,938,515
Total Securities Lending Expenses	928,767	1,938,515
Total Investment Expenses	\$ 13,067,452	\$ 13,449,271

## Schedule of Payments To Consultants

For Fiscal Years Ended June 30, 2020 and 2019

	2020	0 2019
Actuarial Services	\$ 5	58,180 \$ 94,595
Audit Services	2	22,081 21,392
City Information Services	18	33,882 153,013
Legal Services	10	05,730 107,847
Medical Consultant	8	33,762 20,648
Miscellaneous		9,859 12,736
Total Payments to Consultants	\$ 46	53,494 \$ 410,231

We promise to carry out our Mission through a competent, professional, impartial and open decisionmaking process. In providing benefits and services, all persons will be treated fairly, with courtesy and respect.

#### INVESTMENT

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For the Years June 30, 2020 and 2019

#### Analysis of Our Portfolio in Fiscal Year 2020

The Board's responsibility, as a long-term investor, is to manage in and through the global financial market environments as they unfold. Our Board understands the System's portfolio requires a sound and stable strategy for meeting investment goals over the long-term with appropriate risk levels and controls.

The COVID-19 pandemic disrupted global markets to a degree rarely seen before. In an unprecedented act, most countries closed their borders in a coordinated effort which caused investors to take a risk-off (flight to quality) approach in their portfolios. Governments around the world enacted monetary and fiscal policies in order to minimize a prolonged negative economic impact. Liquidity in most fixed income instruments became almost non-existent during March which forced allocators to reexamine how their portfolios should be constructed going forward.

From an economic perspective, most regional equity markets recovered back to their pre-crisis levels while central banks reduced their discount rates close to zero. While these events benefitted investors globally, asset returns were still far below their pre-pandemic levels. The System has employed a robust asset allocation that attempts to diversify as much risk as possible while still generating consistent returns over the long-term. The System generated a net return of 1.3% and outperformed its policy benchmark by 0.6% in Fiscal Year 2020, as reported by its custodian Northern Trust. The System underperformed its assumed rate of return by 5.7%. Across longer investment horizons, the System has outperformed its assumed rate of return and policy benchmark.

The public market (equity and fixed income) portfolios remain over-allocated by nearly 11% while capital drawdowns in Private Real Estate, Private Debt, and Private Equity continue to be funded. Core fixed income was the dominant driver of total portfolio performance with certain equity sub-strategies performing strongly as well. A completed search for Core Plus Real Estate continues to diversify the System's asset allocation.

Small Cap Growth, International Developed equities, and Core Fixed Income produced the largest relative excess returns for the portfolio while Midstream Energy experienced the largest relative under performance. In spite of those setbacks, the portfolio reached a new high water mark in terms of market value.

## Investment Performance

The table below highlights the gross and net of fees performance of each major asset class provided by the System's custodian, Northern Trust, for Fiscal Year 2020. These returns may differ slightly from the performance reported by the System's investment consultant due to round methodology:

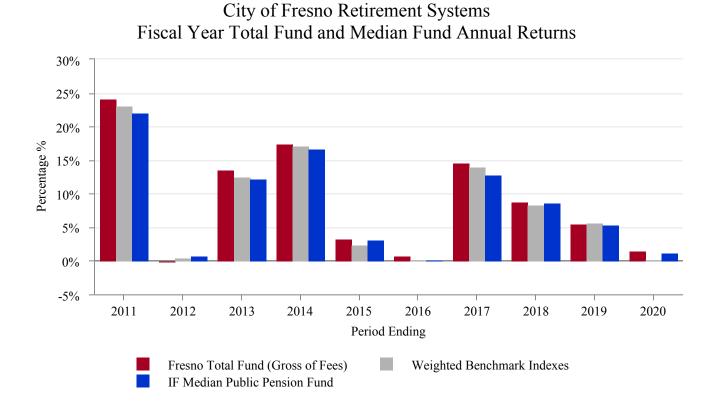
Asset Class	Gross Return	Net Return	
Total Fund	1.62%	1.26%	
Domestic Equity	4.81%	4.58%	
International Equity	2.27%	1.85%	
Fixed Income	5.57%	5.31%	
Real Estate	(0.75)%	(1.34)%	
Alternatives	(8.11)%	(8.52)%	
Fiscal Year End Fund Value	\$1,360,836,903		

The System's 15 and 25-year long-term gross returns of 6.66 percent and 7.96 percent, respectively, illustrate the System's ability to achieve our long-term objectives over extended periods. Meanwhile, the System remains highly funded and well positioned to serve our members and retirees.

The principal goals of the System's Board in managing the System's Investment Portfolio are the following:

- 1) To fund the System's benefit payments;
- To assume a prudent risk posture to minimize the cost of meeting the obligations of the System;
- 3) To comply with legal statutes and regulations; and
- 4) To maintain a fully funded pension status.

Presented in the graph below are the System's Total Fund returns versus NEPC, LLC's InvestorForce (IF) Public Funds Universe (Gross of Fee), for plans with \$1 billion or more in assets:



#### Summary of Portfolio Results

The fiscal year ended June 30, 2020, marked yet another extraordinarily volatile year which ended with a decline from its peak fiscal year performance for the System. The System experienced a total investment gain of 1.62 percent for the fiscal year ended June 30, 2020, under performing the System's actuarial interest rate assumption of 7.00 percent by 5.38 percent and outperforming the System's policy benchmark (a weighted average of the fund's target allocation to the various asset classes and their respective benchmarks) return of 0.66 percent by 0.96 percent. The System's ten-year annualized returns averaged 8.76 percent, outperforming its policy benchmarks return of 8.26 percent for the period by 0.50 percent. Over the longer term, our investment results remain sound with annualized returns of 6.01 percent and 7.96 percent, respectively, over the past twenty and twenty-five years. After paying all benefits and expenses of the System, the year-end value of the System reached \$1 361 billion

#### **General Information**

The System's investment assets are managed by external investment management firms. Professional investment consultants, along with staff, closely monitor the activity of these managers and assist the Board with the implementation of investment policies and long-term strategies. The System's goal is to fund benefit payments, while assuming a risk posture that is consistent with the Board's risk tolerance, protecting against loss of purchasing power by achieving rates of return above inflation, and to maintain a fully funded pension status.

#### Summary of General Investment Guidelines, Policies and Procedures

The Board, having the sole and exclusive authority and fiduciary responsibility for the administration of the System and its assets, has adopted an Investment Policy Statement which reflects the Board's policies for management of the System's investments. The Board reserves the right to amend, supplement or rescind this statement at any time. This Investment Policy Statement establishes the investment program goals and policies, asset allocation policies, and beliefs. It also defines the principal duties of the Board, staff, investment managers, master custodian and consultants.

An integral part of the overall investment policy is the strategic asset allocation policy. This allocation mix is designed to provide an optimal mix of asset categories with return expectations that reflect expected risk. This emphasizes a maximum diversification of the portfolio that protects the System from declines that a particular asset class may experience in a given period. Both traditional assets (equities and fixed income) and non-traditional assets (real estate, infrastructure, midstream energy, private equity, and private debt) are included in the mix.

Total portfolio return, over the long-term, is directed toward achieving and maintaining a fully funded status for the System. Prudent risk taking is warranted within the context of overall portfolio diversification to meet this objective. All activities will be conducted so as to serve the best interests of the System's members and beneficiaries.

# Summary of Proxy Voting Guidelines and Procedures

In recognition of its duty to manage retirement plan assets in the best interest of the plan participants, the Board has established proxy voting guidelines and procedures which are intended to assist in the faithful discharge of the Board's duty to vote proxies on behalf of plan participants. These guidelines consist of preferences with respect to specific, recurring proxy-voting issues followed by a general statement of voting policies. The System will at all times strive to cast proxy votes so as to advance the overall good of the System.

# Specific Investment Results by Asset Classification

As of June 30, 2020, the System's portfolio was slightly over-weight in total equities, with 58.1 percent in total equities versus the target of 49.0 percent. Domestic equities were slightly over-weight with 30.2 percent versus the target of 23.0 percent, and international equity with 18.0 percent developed and 9.9 percent emerging markets was slightly over-weight total international equity with 27.9 percent versus the target of 26.0 percent. Fixed income with 15.8 percent was 0.8 percent over-weight its target of 15.0 percent and real estate at 9.7 percent was 5.3 percent under-weight its target of 15.0 percent. Alternative investments represented 16.4 percent of the System's portfolio, which is 4.6 percent under-weight of its target of 21.0 percent.

The investments were further diversified into the following asset classes and target percentages:

Asset Classification	Actual	Target
Domestic Equities:		
Large-Cap	22.7%	15.8%
Small-Cap	7.5%	7.2%
International Equities:		
Developed Markets	18.0%	19.0%
Emerging Markets	9.9%	7.0%
Fixed Income:		
Domestic Fixed Income	10.5%	10.0%
High Yield Fixed Income	5.3%	5.0%
Real Estate:		
Core Real Estate	6.1%	11.0%
Value Add Real Estate/REITs	3.6%	4.0%
Alternatives:		
Infrastructure	4.2%	4.0%
Midstream Energy (MLP's)	4.2%	5.0%
Private Equity	1.0%	4.0%
Private Debt	7.0%	8.0%
Short-Term Investments	0.0%	0.0%
Total	100.0%	100.0%

This asset class diversification allows the Retirement Board to monitor and adjust its risk in accordance with its Investment Policy Statement. The investment returns presented herein are based on a time-weighted rate of return methodology based upon market values. As Fiscal Year 2020 came to a close, countries, and their respective economies, were determining how to re-open their economies in a safe and prudent manner due to the COVID-19 pandemic. While their approaches differed, most countries implemented a combination of monetary and fiscal policies to assist affected citizens and businesses. The drawdown in March 2020 had a negative impact to the portfolio but the subsequent reflation trade during the 2nd quarter allowed the System to recoup the majority of its market value losses.

Respectfully submitted,

Robert Theffer

Robert T. Theller, Esq. Retirement Administrator

November 30, 2020

# **Investment Consultant's Report**

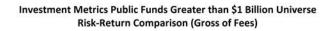


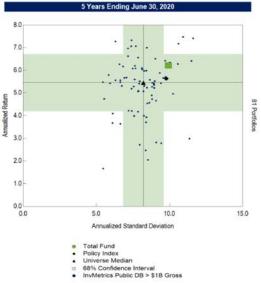
## Investment Consultant's Report Continued



For the five-year period ending June 30, 2020, the Systems returned 6.2% gross of fees per annum. As you can see in the chart below, this was an above average return but with a higher level of volatility than the average public fund.

Data as of 6/30/2020	1 Yr(%)	3 Yrs(%)	5 Yrs(%)	10 Yrs(%)	15 Yrs(%)
Systems' Total Return (Gross of Fees)	1.6	5.3	6.2	8.8	6.7
Systems' Total Return (Net of Fees)	1.3	5.0	5.9	8.4	6.2
Policy Index	0.3	4.8	5.6	8.2	6.4





NEPC provides the Systems with quarterly economic and investment market updates, performance reviews, investment manager monitoring and selection advice, and related investment services for traditional and nontraditional asset classes. In preparing our performance analysis for the Systems, we rely on the accuracy of financial data provided by the Systems' custodian bank and investment managers. CFRS's custodian, The Northern Trust Company, independently prepared the underlying performance data used in this report. The Systems' goals are measured against stated policy objectives, appropriate benchmarks and comparative universes over multiple time periods. This review process allows the Boards to evaluate whether established goals are being achieved on an absolute, relative and risk-adjusted basis.

Dan Strate Sincerely, Don Stracke

## **Investment Results**

	Market Value (\$)	% of Portfolio		s of Fees En 3 Yrs (%)	0	
Total Fund	2,978,080,751	100.00	1.60	5.31	6.21	8.76
Policy Index	2,770,000,751	100.00	0.28	4.76	5.63	8.21
InvMetrics Public DB > \$1B Gross Median			1.20	4.92	5.45	7.77
Total Equity Composite	1,728,273,088	58.03	3.55	6.54	7.18	10.42
MSCI ACWI	1,720,275,000	20.05	2.11	6.14	6.46	9.16
InvMetrics Public DB Glbl Eq Gross Median			0.77	5.76	6.19	6.43
Domestic Equity Composite	899,141,273	30.19	4.82	8.84	9.33	13.53
Domestic Equity Index	0,0,111,275	50.17	2.73	7.78	8.70	12.94
InvMetrics Public DB US Eq Gross Median			2.88	8.37	8.93	12.89
Large Cap Equity Composite	676,609,518	22.72	7.46	10.69	10.44	14.32
Large Cap Equity Index	070,009,510	22.72	7.48	10.64	10.67	13.96
eV US Large Cap Equity Gross Median			4.54	9.22	9.24	13.40
Small Cap Equity Composite	222,531,755	7.47	-0.57	5.59	7.31	11.94
Russell 2000	,001,700		-6.63	2.01	4.29	10.50
eV US Small Cap Equity Gross Median			-8.35	1.94	4.56	11.09
International Equity Composite	829,131,815	27.84	2.12	4.44	5.08	7.42
International Equity Index	02,101,010	27.01	-3.82	1.44	2.68	5.57
InvMetrics Public DB ex-US Eq Gross Median			-3.60	1.30	2.83	6.01
ACWI ex US Equity Composite	722,479,281	24.26	2.72	4.93	5.55	7.55
MSCI ACWI ex USA Gross	,,	0	-4.39	1.61	2.74	5.45
eV ACWI ex-US All Cap Equity Gross Median			-1.02	3.65	4.28	7.70
International Emerging Markets Equity Composite	106,652,532	3.58	1.73	3.82	5.30	4.18
MSCI Emerging Markets Gross			-3.05	2.27	3.24	3.63
InvMetrics Public DB Emg Mkt Eq Gross Median			-5.30	0.26	1.65	2.66
Total Fixed Income Composite	472,036,019	15.85	5.66	5.12	4.93	5.13
Fixed Income Index	, ,		5.80	4.87	4.67	4.65
BBgBarc US Aggregate TR			8.74	5.32	4.30	3.82
InvMetrics Public DB Total Fix Inc Gross Median			6.88	4.59	3.99	4.38
Core Fixed Composite	314,112,093	10.55	7.77	5.47	4.84	4.47
BBgBarc US Aggregate TR			8.74	5.32	4.30	3.82
InvMetrics Public DB US Fix Inc Gross Median			7.07	4.55	3.66	3.32
High Yield Composite	157,923,926	5.30	0.59	3.49	4.91	7.08
BBgBarc US High Yield TR			0.03	3.33	4.79	6.68
InvMetrics Public DB US Fix Inc Gross Median			7.07	4.55	3.66	3.32
Alternatives	486,858,165	16.35	-8.33	0.00	0.00	0.00
Alternatives Index			-4.15	0.00	0.00	0.00
Private Credit	205,432,991	6.90	0.62	5.68	0.00	0.00
Private Credit Index			5.57	7.18	0.00	0.00
Infrastructure	126,032,832	4.23	4.12	0.00	0.00	0.00
CPI + 4% (Unadjusted)			4.67	5.78	5.61	5.75
Midstream Energy	125,480,584	4.21	-33.78	0.00	0.00	0.00
Alerian Midstream Energy Index			-29.45	-8.91	-6.55	0.00
Private Equity	29,911,758	1.00	4.39	0.00	0.00	0.00
Private Equity Index			-9.91	0.00	0.00	0.00
Real Estate Composite	289,759,007	9.73	-0.75	5.09	7.21	11.06
Real Estate Index			1.60	4.48	6.73	10.74
InvMetrics Public DB Real Estate Pub+Priv Gross Median			0.93	5.21	7.15	11.09
Private Real Estate Composite	289,746,563	9.73	0.10	4.95	6.81	10.59
NCREIF ODCE			2.23	5.66	7.31	10.80
Public Real Estate Composite	12,444	0.00	-9.11	3.08	6.41	11.05
Wilshire RESI			-12.39	0.21	4.20	9.34
eV US REIT Gross Median			-7.29	2.89	5.84	10.46
Cash & Equivalents Composite	1,154,472	0.04	1.39	1.68	1.22	0.68
91 Day T-Bills			1.30	1.66	1.13	0.59

Calculations are prepared by NEPC, LLC using a time-weighted rate of return based on market values.

# Investment Results (Continued)

	<b></b>	0/ 07 12 1		of Fees End	0	<i>·</i>
	Market Value (\$)		1 Yr (%)		5 Yrs (%)	
Total Fund	2,978,080,751	100.00	1.26	4.97	5.86	8.36
Policy Index			0.28	4.76	5.63	8.21
InvMetrics Public DB > \$1B Net Median	1 720 272 000	59.02	1.26	4.97	5.39	7.78
Total Equity Composite	1,728,273,088	58.03	3.24	6.22	6.85	10.03
MSCI ACWI			2.11	6.14 5.76	6.46	9.16
InvMetrics Public DB Glbl Eq Net Median	200 141 272	20.10	0.77	5.76	6.19	6.43
Domestic Equity Composite	899,141,273	30.19	4.58	8.59	9.07	13.23
Domestic Equity Index			2.73	7.78	8.70	12.94
InvMetrics Public DB US Eq Net Median	(7( (00 510	22.72	2.72	8.35	8.84	12.70
Large Cap Equity Composite	676,609,518	22.72	7.47 7.48	10.69 10.64	10.40 10.67	14.23 13.96
Large Cap Equity Index			7.48 3.52	10.64 8.14		13.96
eV US Large Cap Equity Net Median	222 521 755	7 47			8.41	
Small Cap Equity Composite	222,531,755	7.47	-1.30	4.81	6.51	11.09
Russell 2000			-6.63	2.01	4.29	10.50
eV US Small Cap Equity Net Median	920 121 915	27.94	-9.83	0.93	3.68	10.09
International Equity Composite	829,131,815	27.84	1.84	4.08	4.71	6.97
International Equity Index			-3.82	1.44	2.68	5.57
InvMetrics Public DB ex-US Eq Net Median	722 470 201	24.26	-3.69	1.06	2.61	5.66
ACWI ex US Equity Composite MSCI ACWI ex USA Gross	722,479,281	24.26	2.53 -4.39	4.69	5.29 2.74	7.25
eV ACWI ex-US All Cap Equity Net Median			-4.39 -0.04	1.61 3.85	2.74 3.95	5.45 7.25
International Emerging Markets Equity Composite	106,652,532	3.58	-0.04	2.93	4.40	7.25 3.24
	100,032,332	5.58	-3.05	2.93	4.40 3.24	3.63
MSCI Emerging Markets Gross InvMetrics Public DB Emg Mkt Eq Net Median			-5.05 -5.49	-0.70	5.24 1.14	3.03 2.37
Total Fixed Income Composite	472,036,019	15.85	5.39	4.88	4.68	4.88
Fixed Income Index	472,050,019	15.85	5.80	4.87	4.67	4.65
BBgBarc US Aggregate TR			8.74	5.32	4.30	3.82
InvMetrics Public DB Total Fix Inc Net Median Core Fixed Composite	314,112,093	10.55	6.65 7.61	<i>4.33</i> 5.33	3.76 4.68	4.09 4.32
BBgBarc US Aggregate TR	514,112,095	10.55	8.74	5.32	4.30	3.82
InvMetrics Public DB US Fix Inc Net Median			7.01	4.42	3.78	3.57
High Yield Composite	157,923,926	5.30	0.10	2.98	4.38	6.55
BBgBarc US High Yield TR	157,925,920	5.50	0.03	3.33	4.79	6.68
InvMetrics Public DB US Fix Inc Net Median			7.01	4.42	3.78	3.57
Alternatives	486,858,165	16.35	-8.56	0.00	0.00	0.00
Alternatives Index	400,000,100	10.55	-4.15	0.00	0.00	0.00
Private Credit	205,432,991	6.90	0.62	5.68	0.00	0.00
Private Credit Index	203,452,771	0.70	5.57	7.18	0.00	0.00
Infrastructure	126,032,832	4.23	4.12	0.00	0.00	0.00
CPI + 4% (Unadjusted)	120,052,052	4.25	4.67	5.78	5.61	5.75
Midstream Energy	125,480,584	4.21	-34.29	0.00	0.00	0.00
Alerian Midstream Energy Index	125,100,501	1.21	-29.45	-8.91	-6.55	0.00
Private Equity	29,911,758	1.00	4.39	0.00	0.00	0.00
Private Equity Index	29,911,700	1.00	-9.91	0.00	0.00	0.00
Real Estate Composite	289,759,007	9.73	-1.34	4.41	6.48	10.24
Real Estate Index	209,109,001	2.15	1.60	4.48	6.73	10.74
InvMetrics Public DB Real Estate Pub+Priv Net Median			0.98	5.16	7.09	10.46
Private Real Estate Composite	289,746,563	9.73	-0.49	4.21	5.99	9.62
NCREIF ODCE	209,140,205	2.15	2.23	5.66	7.31	10.80
Public Real Estate Composite	12,444	0.00	-9.81	2.46	5.81	10.30
Wilshire RESI	12,444	0.00	-12.39	0.21	4.20	9.34
eV US REIT Net Median			-7.08	2.12	4.20 5.20	9.34 9.81
Cash & Equivalents Composite	1,154,472	0.04	1.39	1.68	1.22	0.68
91 Day T-Bills	1,157,472	0.01	1.39	1.66	1.13	0.59

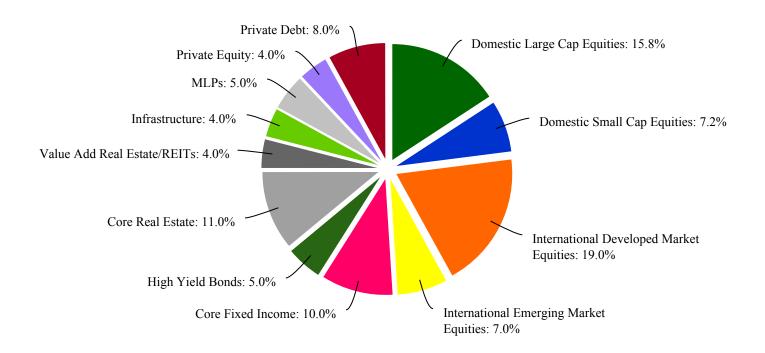
Calculations are prepared by NEPC, LLC using a time-weighted rate of return based on market values.

## Target and Actual Asset Allocation As of June 30, 2020

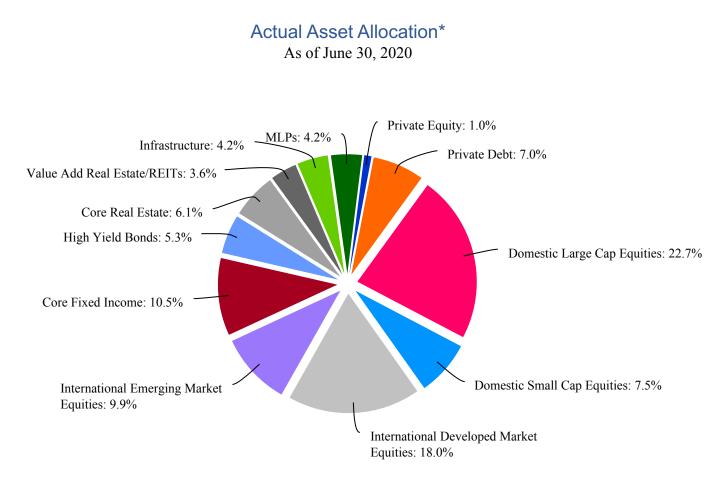
Asset Class	<b>Current Target</b>	Allocation Range	Actual
Domestic Large Cap Equities	15.8%	10.0% - 26.0%	22.7%
Domestic Small Cap Equities	7.2%	2.0% - 12.0%	7.5%
International Developed Market Equities	19.0%	14.0% - 24.0%	18.0%
International Emerging Market Equities	7.0%	3.0% - 9.0%	9.9%
Core Fixed Income	10.0%	7.0% - 15.0%	10.5%
High Yield Bonds*	5.0%	4.0% - 12.0%	5.3%
Core Real Estate	11.0%	7.0% - 15.0%	6.1%
Value Add Real Estate/REITs	4.0%	2.0% - 6.0%	3.6%
Infrastructure	4.0%	2.0% - 6.0%	4.2%
Midstream Energy (MLPs)	5.0%	2.0% - 8.0%	4.2%
Private Equity	4.0%	0.0% - 10.0%	1.0%
Private Debt	8.0%	4.0% - 12.0%	7.0%
Short-Term Investments	0.0%	0%	0%
* 1% High Yield Bonds Managed Within Domestic Fixed Income			

\* 1% High Yield Bonds Managed Within Domestic Fixed Income

## Target Asset Allocation\* As of June 30, 2020



\* Short-Term Investments is 0%.



\* Short-Term Investments is 0%.

# Largest Stock Holdings (by Market Value)

As of June 30, 2020

	Shares	Stock Holding	Μ	arket Value
1)	135,231	TENCENT HLDGS LIMITED COMMON STOCK	\$	8,699,643
2)	430,677	MLP ENTERPRISE PRODS PARTNERS L P COM		7,825,401
3)	168,216	SAMSUNG ELECTRONICS CO KRW5000		7,383,961
4)	675,247	TAIWAN SEMICONDUCTOR MANUFACTURING TWD10		7,163,388
5)	7,169	MERCADOLIBRE INC COM STK		7,066,862
6)	25,841	ADR ALIBABA GROUP HOLDING LTD SPON ADS E		5,573,906
7)	46,916	NESTLE SA CHF0.10(REGD)		5,186,013
8)	717,629	MLP ENERGY TRANSFER LP COMMON UNITS REP		5,109,516
9)	280,934	MLP MPLX LP COM UNIT REPSTG LTD PARTNER		4,854,546
10)	108,786	TC ENERGY CORPORATION		4,658,413
Total l	Largest Stock	x Holdings	\$	63,521,649

## Largest Bond Holdings (by Market Value)

As of June 30, 2020

	Share/Par		Coupon	Maturity		
	Value	Bond Holding	Rate	Date	M	arket Value
1)	3,200,612	SLC STUDENT LN TR 2006-1 ASSET BACKED NT	0.473%	15 Mar 2055	\$	2,921,131
2)	1,662,266	UNITED STATES TREAS BDS 3.625% DUE	3.625%	15 Aug 2043		2,427,947
3)	2,194,515	FNMA POOL #MA3307 4.5% DUE 03-01-2048	4.500%	1 Mar 2048		2,356,154
4)	1,861,571	FEDERAL HOME LN MTG CORP POOL #G61080	4.500%	1 Mar 2047		2,053,882
5)	1,547,627	CHARTER COMMUNICATIONS OPER LLC /	6.484%	23 Oct 2045		2,046,345
6)	1,356,562	UNITED STATES TREAS BDS BD 3.125% DUE	3.125%	15 Feb 2043		1,839,307
7)	1,752,339	PVTPL CCO HLDGS LLC/CAP CORP 4.75% DUE	4.750%	1 Mar 2030		1,792,976
8)	1,778,123	GNMA SER 2017-H22 CL MX-FH	2.178%	20 Nov 2067		1,774,274
9)	1,622,145	FEDERAL HOME LN MTG CORP POOL #Q55948	4.500%	1 May 2048		1,745,442
10)	1,441,176	UBER TECHNOLOGIES INC 7.5% DUE	7.500%	15 Sep 2027		1,444,779
Tota	l Largest B	ond Holdings			\$	20,402,237

## A complete list of portfolio holdings is available upon request.

## **Brokerage Commission Recapture**

The System participates in a commission recapture program offered by Northern Trust Securities Inc. (NTSI). Investment Managers are instructed to seek best execution and to seek to minimize omission and market impact costs when trading securities. Consistent with the pursuit of best execution, equity managers participating in the Brokerage Commission Recapture Program are to give consideration to executing a portion of the trades for their account through brokerage firms identified by NTSI as eligible Broker Dealer firms. The System receives a rebate in the amount of 80 percent for domestic and 70 percent for international of the total commissions directed through the NTSI Network. For fiscal years ended June 30, 2020 and 2019, the net income from Brokerage Commission Recapture was \$4,056 and \$13,773 respectively. During these periods, the overall participating rate by the System's equity managers was 3.38 percent and 5.85 percent, respectively. The percentage of equity trading being executed through the program is generally at a low cost and has resulted over the years in a meaningful cost recapture. Program economics are tough in the lower commission environment and participation by the System's investment managers is voluntary.

## Schedule of Commissions

For The Fiscal Year Ended June 30, 2020

	Total		Number of	Co	mmission
Brokerage Firm	Co	mmissions	Shares Cos		ost/Share
UBS AG LONDON BRANCH	\$	13,201	1,774,191	\$	0.0074
B.RILEY & CO. LLC		11,756	391,850		0.0300
CREDIT SUISSE SECURITIES (USA) LLC		11,372	5,534,581		0.0021
PIPER JAFFRAY & CO		10,176	819,799		0.0124
RBC CAPITAL MARKETS, LLC		9,519	11,777,901		0.0008
MKM PARTNERS LLC		9,075	319,775		0.0284
WELLS FARGO BANK MINNESOTA NA		8,106	5,060,188		0.0016
VIRTU AMERICAS LLC		7,497	293,152		0.0256
GOLDMAN, SACHS & CO.		6,776	10,965,366		0.0006
MERRILL LYNCH INTERNATIONAL LIMITED		6,748	2,988,875		0.0023
	\$	94,226	39,925,678	\$	0.0024
All Other Brokerage Firms		198,501	608,546,219		0.00033
TOTAL	\$	292,727	648,471,897	\$	0.0005

# **Investment Summary**

For The Fiscal Year Ended June 30, 2020

	In	vestment Value	Percent of Fund	Investment nagement Fees
Equity				
Domestic	\$	498,544,872	36.7%	\$ 811,142
International Developed Market		231,930,494	17.0%	1,075,266
International Emerging Market		47,796,689	3.5%	398,799
Fixed Income		210,209,084	15.5%	689,461
Alternatives		221,914,503	16.3%	4,161,213
Real Estate		135,019,443	9.9%	3,300,136
Short-term Investments		13,931,007	1.0%	_
Total	\$	1,359,346,092	100.0%	\$ 10,436,017

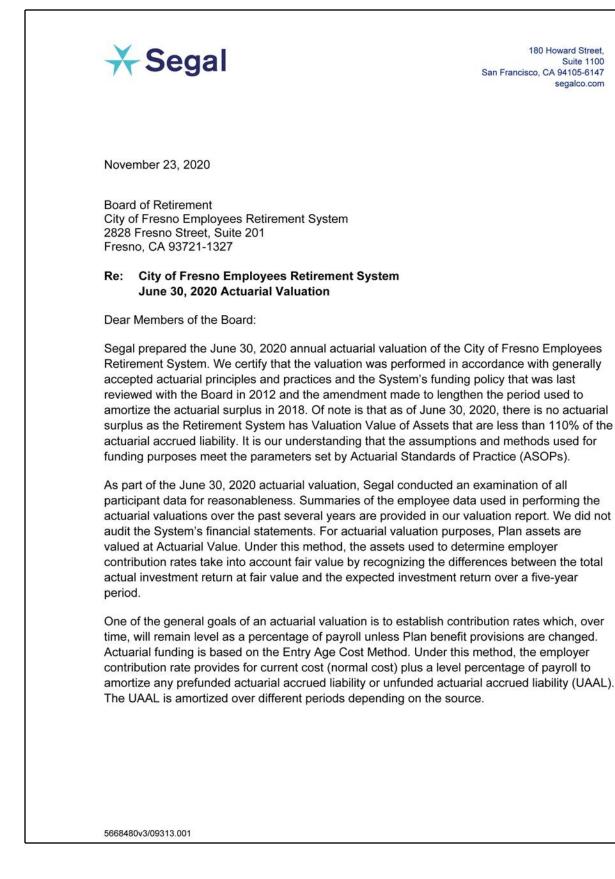
Assets will be invested and administered to balance the need to control risk with superior performance.

We expect excellence in all activities. We will also be accountable and act in accordance with the law.

## ACTUARIAL

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# **Actuarial Certification Letter**



## Actuarial Certification Letter Continued

Board of Retirement City of Fresno Employees Retirement System November 23, 2020 Page 2

Effective with the June 30, 2013 valuation, any new UAAL established as a result of actuarial gains or losses or plan amendments are amortized over separate 15-year declining periods (with the exception of temporary retirement incentives which are amortized over a separate declining period of up to 5 years). Any new UAAL established as a result of changes in actuarial assumptions or methods at each valuation is amortized over separate 25-year declining periods. Any actuarial surplus (when the funded ratio is over 110%) will be amortized over a non-declining 30-year period. The progress being made towards meeting the funding objective through June 30, 2020 is illustrated in the Schedule of Funding Progress.

Notes number 1, 3 and 4 to the Basic Financial Statements and the Required Supplemental Information (RSI) included in the Financial Section were prepared by the System based on the results of the Governmental Accounting Standards Statement No. 67 (GAS 67) actuarial valuation as of June 30, 2020 prepared by Segal. For the Financial Section of the Comprehensive Annual Financial Report (CAFR), Segal provided the Schedule of Funding Progress, Schedule of Changes in Net Pension Liability and Schedule of Employer Contributions as shown in the RSI. A listing of the other supporting schedules Segal prepared for inclusion in the Actuarial and Statistical Sections of the System's CAFR is provided below. These schedules were prepared based on the results of the actuarial valuation as of June 30, 2020 for funding purposes.

- 1. Summary of Actuarial Assumptions and Methods;
- 2. Schedule of Funded Liabilities by Type; and
- 3. Actuarial Analysis of Financial Experience.

The valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on the Analysis of Actuarial Experience During the Period July 1, 2015 through June 30, 2018 and the Review of Economic Actuarial Assumptions for the June 30, 2019 Actuarial Valuation. It is our opinion that the assumptions used in the June 30, 2020 valuation produce results, which, in the aggregate, reflect the future experience of the Plan. Actuarial valuations are performed on an annual basis. An experience analysis is performed every three years. The next experience analysis is due to be performed as of June 30, 2021 and those assumptions will be used in the June 30, 2022 valuation. The Retirement System utilizes the actuarial surplus to provide contribution rate offsets and a Post Retirement Supplemental Benefit (PRSB) benefit. The impact of the application of the actuarial surplus on the future financial condition of the Plan has not been explicitly measured in the valuation.

In the June 30, 2020 valuation, the ratio of the valuation assets to actuarial accrued liabilities decreased from 111.9% to 109.9%. The aggregate employer rate has increased from  $13.03\%^1$  of payroll to 13.35% of payroll, while the aggregate member rate has increased from  $9.04\%^2$  of payroll to 9.49% of payroll.

- <sup>1</sup> This rate has been decreased by 0.39% of payroll as a result of surplus allocation.
- <sup>2</sup> This rate has been decreased by 0.47% of payroll as a result of surplus allocation.



5668480v3/09313.001

## Actuarial Certification Letter Continued

Board of Retirement City of Fresno Employees Retirement System November 23, 2020 Page 3

As a result of using the actuarial value of assets in the actuarial valuation, there were \$53.0 million in unrecognized deferred investment losses as of June 30, 2020, which represented 3.9% of the fair value of assets. This is a deterioration from last year's amount of \$5.0 million in unrecognized deferred investment gains. If the \$53.0 million in deferred investment losses were recognized immediately in the actuarial value of assets, the funded percentage would decrease from 109.9% to 105.3%, but the aggregate employer rate would remain at 13.35% of payroll and the aggregate member rate would remain at 9.49% of payroll.

The undersigned are Members of the American Academy of Actuaries and we meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein.

Sincerely,

Paul Angelo, FSA, MAAA, FCA, EA Senior Vice President & Actuary

JY/jl Enclosures

dy

Andy Yeung, ASA, MAAA, FCA, EA Vice President and Actuary



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## Summary of Actuarial Assumptions and Funding Method

These actuarial assumptions and methods based on June 30, 2020 data were adopted by the City of Fresno Employees Retirement System (the System) Retirement Board on November 24, 2020, and were effective for July 1, 2021.

#### Assumptions

Valuation Interest Rate:	7.00%
Inflation:	2.75%

#### Post-Retirement Mortality

#### (a) Service Retirement

Pub-2010 General Healthy Retiree Amount-Weighted Mortality Table (separate tables for males and females) times 105%, projected generationally with the two-dimensional mortality improvement scale MP-2018.

Beneficiaries

Pub-2010 General Healthy Retiree Amount-Weighted Mortality Table (separate tables for males and females) times 105%, projected generationally with the two-dimensional mortality improvement scale MP-2018.

(b) Disability Retirement

Pub-2010 Non-Safety Disabled Retiree Amount-Weighted Mortality Table (separate tables for males and females), projected generationally with the twodimensional mortality improvement scale MP-2018.

#### Pre-Retirement Mortality

Based upon the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018.

#### Withdrawal Rates

Based upon the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018.

## **Disability Rates**

Based upon the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018.

#### Service Retirement Rates

Based upon the Analysis of Actuarial Experience during the period July 1, 2015 through June 30, 2018.

#### Assets

Five-year smoothed recognition of realized and unrealized capital gains and losses greater or lesser than the actuarial assumed rate of return.

## Funding Method

The System's liability is being funded on the Entry Age Normal Actuarial Cost method. Entry age is the age of the member on their hire date. Normal Cost and Actuarial Accrued Liability are compensation, as if the current benefit formulas have always been in effect (i.e., "replacement life").

The System's funding policy for determining Total Pension Liability (for funding purposes) uses a version of the Entry Age method whereby the Actuarial Accrued Liability is fully accrued when a member retires from employment after participating in DROP (Deferred Retirement Option Program). While for financial reporting purposes only, in accordance with GASB 67 provisions, for determining Total Pension Liability, the Actuarial Accrued Liability is fully accrued when a member either enters DROP or is expected to elect DROP (See page 27 of the Financial Section and pages 55 and 56 of the Required Supplementary Information on the different actuarial assumptions used for financial reporting versus funding progress).

## Summary of Actuarial Assumptions and Funding Method Continued

#### DROP Rates

1st year eligible30% participation2nd year eligible15% participation3rd and 4th year eligible10% participation5th year eligible15% participation6th year eligible10% participationThereafter0% participationMembers are assumed to remain in DROP for six years.

#### Marriage Rates

It is assumed that 80% of all male members and 55% of all female members will be married at retirement.

## Age of Spouse

Male members are three years older than their spouses. Female members are two years younger than their spouses.

# Cost-of-Living Adjustment (COLA) Assumption

3.00% per year; Retiree COLA increases due to Consumer Price Index (CPI) are limited to maximum at 3.00% per year.

## Ultimate Salary Scale

Salary Scale is made up of merit and longevity, and inflation components. The inflation component is equal to 2.75%; plus 0.50% real across-the-board salary increase. The merit and longevity component varies by service and is illustrated below:

Years Since Hire	Merit and Longevity Assumption
< 1 year	8.00%
1 year	5.75%
2 years	4.50%
3 years	3.75%
4 years	3.00%
5 years	1.85%
6 years	1.05%
7 years	0.70%
8 years	0.70%
9 or more years	0.25%

	Rate (%)	
	Mortality	
Age	Male	Female
25	0.04	0.01
30	0.04	0.02
35	0.04	0.03
40	0.05	0.03
45	0.07	0.05
50	0.13	0.09
55	0.22	0.15
60	0.40	0.21
65	0.68	0.30

## Probabilities of Separation Prior to Retirement

All pre-retirement deaths are assumed to be non-service connected.

Ra	ate (%)
Di	sability
Age	All Members
20	0.00
25	0.00
30	0.01
35	0.03
40	0.14
45	0.20
50	0.26
55	0.48
60	0.90
65	1.79

All disabilities are assumed to be non-service connected.

Rate	(%)	Rate (%)		
Total Terr (Less than 5 ye		Total Terminations (5 or more years of service)		
Years of Service	All Members	Age All Memb		
0 – 1	12.00	20	7.50	
1 - 2	10.00	25	7.20	
2 - 3	5.00	30	7.00	
3 – 4	5.00	35	6.40	
4 – 5	5.00	40	4.80	
		45	3.70	
85% of members	are assumed to	50	0.00	

85% of members are assumed to elect a withdrawal of contributions. No termination is assumed after a member is assumed to retire.

45% of members are assumed to elect a withdrawal of contributions. The remaining members are assumed to elect a deferred vested benefit. No termination is assumed after a member is assumed to retire.

Valuation Date	Active/DROP	Number	Annual Payroll		nnual rage Pay	% Increase (Decrease) in Average Pay
June 30, 2020	Active Members	1,952 \$	132,156,485	\$	67,703	4.6%
	<b>DROP</b> Participants	336	24,198,036		72,018	5.4%
	Totals	2,288 \$	156,354,521	\$	68,337	
June 30, 2019	Active Members	1,890 \$	122,353,908	\$	64,738	4.9%
	<b>DROP</b> Participants	338	23,103,904		68,355	3.9%
	Totals	2,228 \$	145,457,812	\$	65,286	
June 30, 2018	Active Members	1,812 \$	111,852,669	\$	61,729	3.4%
,	DROP Participants	351	23,093,533		65,794	3.3%
	Totals	2,163 \$	134,946,202	\$	62,388	
June 30, 2017	Active Members	1,715 \$	102,354,521	\$	59,682	4.4%
	DROP Participants	370	23,560,592	*	63,677	3.9%
	Totals	2,085 \$	125,915,113	\$	60,391	21370
June 30, 2016	Active Members	1,592 \$	91,007,785	\$	57,166	(1.1%)
	DROP Participants	366	22,428,051	Ŧ	61,279	1.3%
	Totals	1,958 \$	113,435,836	\$	57,935	
June 30, 2015	Active Members	1,524 \$	88,090,729	\$	57,802	(0.5%)
2	DROP Participants	364	22,015,866		60,483	(0.5%)
	Totals	1,888 \$	110,106,595	\$	58,319	
June 30, 2014	Active Members	1,512 \$	87,842,034	\$	58,097	(3.8%)
	DROP Participants	347	21,100,432		60,808	(3.6%)
	Totals	1,859 \$	108,942,466	\$	58,603	
June 30, 2013	Active Members	1,528 \$	92,244,313	\$	60,369	3.2%
,	DROP Participants	311	19,610,437		63,056	0.7%
	Totals	1,839 \$	111,854,750	\$	60,824	
June 30, 2012	Active Members	1,620 \$	94,766,049	\$	58,498	0.1%
	DROP Participants	280	17,540,903	<del>.</del>	62,646	(0.4%)
	Totals	1,900 \$	112,306,952	\$	59,109	(0.170)
June 30, 2011	Active Members	1,739 \$	101,597,247	\$	58,423	2.4%
	DROP Participants	254	15,980,093	*	62,914	3.3%
	Totals	1,993 \$	117,577,340	\$	58,995	2.270

# Schedule of Active Member Valuation Data

## Schedule of Retirees and Beneficiaries Added to or Removed from Rolls

		Adde	d to Rolls	Remove	d from Rolls	Rolls at Fi	Rolls at Fiscal Year End		
-	Fiscal Year nded June 30	Number	Annual Allowance	Number	Annual Allowance	Number	Annual Allowance	Average Annual Allowance	% Increase / (Decrease) in Retiree Allowance
Jı	une 30, 2020	95	\$1,796,078	(54)	\$(655,652)	2,076	\$63,591,967	\$30,632	2.50
Jı	une 30, 2019	120	\$1,905,246	(55)	\$(672,253)	2,035	\$60,814,434	\$29,884	4.68
Jı	une 30, 2018	114	\$1,570,066	(60)	\$(834,397)	1,970	\$56,241,911	\$28,549	0.64
Jı	une 30, 2017	135	\$1,458,929	(68)	\$(786,272)	1,916	\$54,350,851	\$28,367	2.44
Ju	une 30, 2016	123	\$1,578,451	(64)	\$(898,105)	1,849	\$51,198,523	\$27,690	1.00
Jı	une 30, 2015	103	\$1,402,353	(62)	\$(718,791)	1,790	\$49,072,063	\$27,415	1.21
Jı	une 30, 2014	110	\$1,518,754	(61)	\$(686,326)	1,749	\$47,376,551	\$27,088	0.36
Jı	une 30, 2013	104	\$1,607,660	(66)	\$(825,889)	1,700	\$45,883,057	\$26,990	4.73
Ju	une 30, 2012	99	\$1,026,077	(59)	\$(640,326)	1,662	\$42,833,718	\$25,772	0.76
Jı	une 30, 2011	160	\$1,810,188	(41)	\$(541,232)	1,622	\$41,487,860	\$25,578	(3.76)

# Solvency Test (In thousands)

					Portion	of Accrued Lial	bilities
		Aggregate Accrue	ed Liabilities for		Covere	ed by Reported A	Asset
Valuation Date As Of June 30	Active Member Contributions	Retirees and Beneficiaries (Includes Deferred Vested)	Active Members (Employer Financed Portion)	Actuarial Valuation Value of Assets	Active Member Contributions	Retirees and Beneficiaries (Includes Deferred Vested)	Active Members (Employer Financed Portion)
6/30/2020	\$97,041	\$847,631	\$210,388	\$1,269,173	100%	100%	100%
6/30/2019	92,076	819,374	195,210	1,238,651	100%	100%	100%
6/30/2018	87,404	798,382	161,906	1,202,691	100%	100%	100%
6/30/2017	84,476	768,142	161,066	1,145,061	100%	100%	100%
6/30/2016	84,142	736,665	156,102	1,087,125	100%	100%	100%
6/30/2015	85,644	704,462	170,258	1,049,093	100%	100%	100%
6/30/2014	85,712	694,761	169,801	993,641	100%	100%	100%
6/30/2013	86,768	663,832	184,347	933,722	100%	100%	100%
6/30/2012	86,590	609,218	176,150	891,366	100%	100%	100%
6/30/2011	87,568	572,959	130,578	920,217	100%	100%	100%

## Actuarial Analysis of Financial Experience (Dollars in Millions)

	Plan Years									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Prior Valuation Actuarial Accrued Liability	\$1,107	\$1,048	\$1,014	\$977	\$960	\$950	\$935	\$872	\$791	\$756
Expected Increase from Prior Valuation	_	_	_	_	_	_	_	_	_	_
Salary Increase (Greater) Less than Expected	3	5	1	5	(7)	(11)	(17)	(3)	(13)	(6)
Asset Return (Less) Greater than Expected	_	_	_	_	_	_	_	_	_	_
COLA Increase Greater (Less) than Expected	(3)	(8)	(6)	(7)	(18)	(18)	(10)	(9)	(1)	(9)
Other Experience	6	3	(2)	3	(6)	(2)	(1)	(2)	(4)	7
Economic Assumption Changes	_	21	3	_	8	_	_	33	_	_
Noneconomic Assumption Changes	_	_	_	_	_	_	_	_	_	_
Normal Cost	31	26	24	21	22	22	23	22	24	22
Interest	76	74	72	70	71	70	69	69	67	60
Payments	(65)	(62)	(58)	(55)	(52)	(51)	(49)	(47)	(44)	(42)
Change in Valuation Programs and Methods	_	_	_	_	(1)	_	_	_	52	3
Ending Actuarial Accrued Liability	\$1,155	\$1,107	\$1,048	\$1,014	\$977	\$960	\$950	\$935	\$872	\$791

## Schedule of Funding Progress (Dollars in Millions)

	(1)	(2)				(6) (Drofundad) /
	(1) Actuarial	(2) Actuarial	(3)	(4) (Prefunded) /	(5)	(Prefunded) / Unfunded AAL
Actuarial	Valuation	Accrued	Percentage	Unfunded	Annual	Percentage of
Valuation	Value of	Liability	Funded	AAL	Covered	<b>Covered Payroll</b>
As of June 30	Assets	(AAL)	(1) / (2)	(3)	Payroll	(4) / (5)
2020	\$1,269	\$1,155	109.9%	(\$114)	\$156	73.00%
2019	\$1,239	\$1,107	111.9%	(\$132)	\$145	90.70%
2018	\$1,203	\$1,048	114.8%	(\$155)	\$135	114.90%
2017	\$1,145	\$1014	113.0%	(\$131)	\$126	104.30%
2016	\$1,087	\$977	111.3%	(\$110)	\$113	(97.20%)
2015	\$1,049	\$960	109.2%	(\$89)	\$110	(80.60%)
2014	\$994	\$950	104.6%	(\$43)	\$109	(39.80%)
2013	\$934	\$935	99.9%	\$1	\$112	1.10%
2012	\$891	\$872	102.2%	(\$19)	\$112	(17.30%)
2011	\$920	\$791	116.3%	(\$129)	\$118	(109.80%)

## Major Benefit Provisions of the Retirement System

#### ELIGIBLE EMPLOYEES

All non-Fire and Police employees who enter service after July 1, 1952, and are certified from a civil service list for permanent employment.

#### FINAL AVERAGE SALARY (FAS)

Highest three consecutive-year average using the rate of pay in effect at the time of retirement.

#### NORMAL RETIREMENT

Requirement: age 55 and 5 years of service.

Benefit: Sum of (1) and (2) times (3)

- 2% of FAS times years of service, not-to-exceed
   25 years
- (2) 1% of FAS times years of service in excess of 25 years
- (3) RETIREMENT AGE FACTOR TABLE

Age	Factor	Age	Factor				
55	1.000	61	1.140				
56	1.020	62	1.180				
57	1.040	63	1.220				
58	1.060	64	1.260				
59	1.080	65	1.300				
60	1.100	Add .01	for every				
		quarter after age 65					

#### EARLY RETIREMENT PROVISION

An employee who is age 50 with 5 years of continuous service may elect an early retirement and shall have his or her retirement allowance reduced by the early retirement actuarial adjustment factor.

#### DEFERRED RETIREMENT OPTION PROGRAM (DROP)

An employee who is age 55 with 5 years of service may enter DROP. The eligibility age may be reduced to age 50 with 5 years of service if the employee elects an early retirement. Retirement amount is calculated and monthly deposits are made to the employee's DROP account while the employee continues to work up to maximum of 10 years.

#### DISABILITY RETIREMENT

Requirement: 10 years of service.

Benefit: 1.8 percent times FAS times years of service, if exceeds 1/3 of FAS; or 33-1/3%, or service retirement, if higher.

#### MEMBER CONTRIBUTIONS RATES

Basic rates are based on a formula reflecting the age at entry into the System. The rates are such as to provide an average annuity, at age 55, of 1/150 of FAS for each of the first 25 years of service, plus 1/300 of FAS for each year of service after 25. Member cost-of-living rates are designed to pay for one-half of the future cost-of-living increases.

#### DEATH BEFORE RETIREMENT

A. Before eligible to retire for disability (less than 5 years):(1) One month's salary for each year of service, not-

to-exceed six months.

- (2) Return of contributions with interest.
- B. While eligible for service retirement:

Fifty percent (50%) of service retirement benefit to eligible beneficiary

C. With 5 or more years:

Fifty percent (50%) of service retirement benefit formula at age 55, based on years of service at death.

#### DEATH AFTER RETIREMENT

Fifty percent (50%) of the member's allowance continued to eligible spouse for life.

#### WITHDRAWAL OF BENEFITS

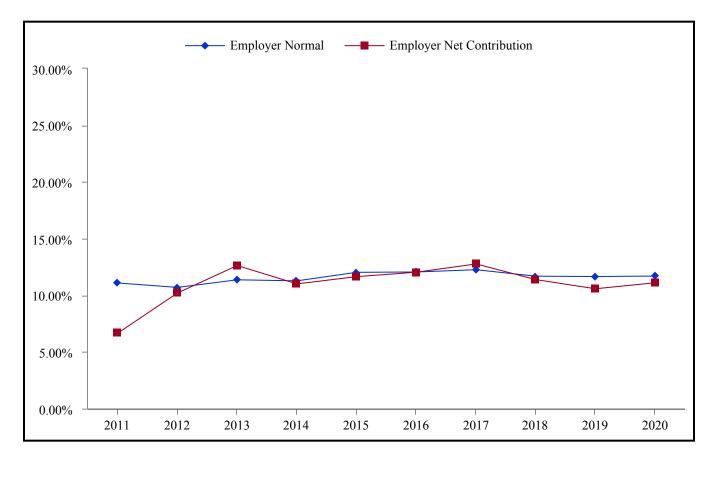
If less than five years of service, return of contributions. If more than five years of service, right to have vested deferred retirement benefit at normal retirement date.

#### POST RETIREMENT SUPPLEMENTAL BENEFIT (PRSB)

On August 27, 1998, the City Council adopted the Post Retirement Supplemental Benefit (PRSB) Program which is intended to provide assistance to retirees to pay for various postretirement expenses. Annually, after an actuarial study has been performed, the Retirement Board will review the availability of surplus earnings in the System and determine whether a benefit can be paid to eligible PRSB recipients. If a surplus is declared by the Board, PRSB benefit payments will be calculated for eligible recipients and payments for the following calendar year will begin in January.

#### COST-OF-LIVING BENEFITS

Based on the percentage change in Consumer Price Index (U.S. city-average for urban wage earners and clerical works –all items), limited to a five percent (5%) maximum change per year each July 1.



# History of Employer Net Contribution Rates

Fiscal Year Ending June 30	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Employer Normal	11.09%	10.70%	11.37%	11.28%	12.03 %	12.06%	12.26 %	11.69%	11.66%	11.70%
Prefunded Liability/Prepaid Contributions	4.42%	0.49%	-1.26%	0.27%	0.38%	0.02 %	(0.51%)	0.30%	1.08%	0.59%
Employer Net Contribution	6.67%	10.21%	12.63%	11.01%	11.65%	12.04%	12.77 %	11.39%	10.58%	11.11%

To create an environment in which Board Members can maximize their performance as trustees.

To improve business processes and our delivery of services provided to members and retirees.

To improve communications with members, retirees and the employer.

#### STATISTICAL

- 88 Statistical Section Review
- 89 Schedule of Changes in Fiduciary Net Position
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#### **Statistical Section Review**

This section provides additional historical perspective, context, and detail in order to provide a more comprehensive understanding of this year's financial statements, note disclosures, and supplementary information which covers the benefits provided by the City of Fresno Employees Retirement System.

It also provides multi-year trend of financial and operation information to facilitate comprehensive understanding of how the organization's financial position and performance has changed over time.

More specifically, the financial and operating information provides contextual data for the System's net position, benefits, refunds, contribution rates and different types of retirement benefits.

The financial and operating trend information is located on the following pages.

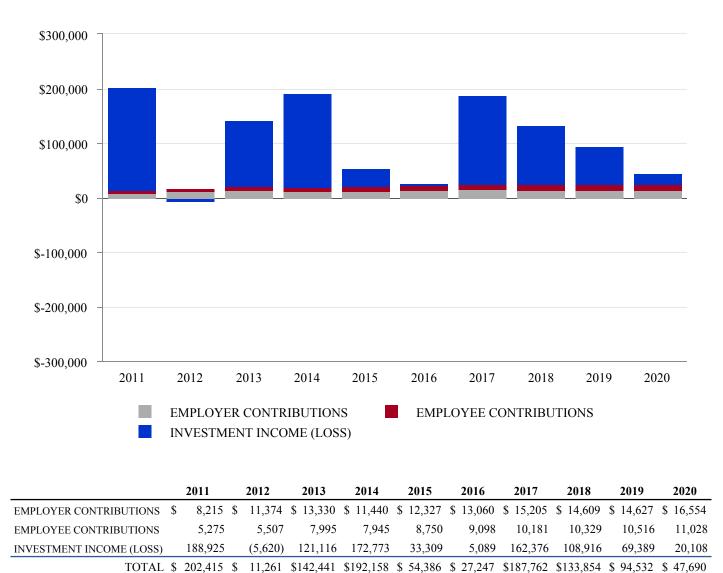
# Schedule of Changes in Fiduciary Net Position

Last Ten Fiscal Years 2011 - 2020

#### (Dollars in Millions)

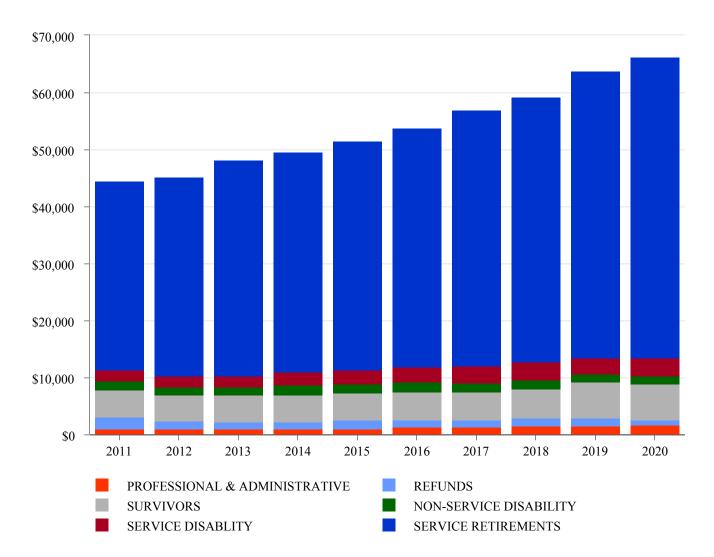
	2020	2019	2018	2017	2016
Additions					
Employer Contributions	\$ 16.6 \$	14.6 \$	14.6	\$ 15.2 \$	5 13.1
Employee Contributions	11.0	10.5	10.3	10.1	9.1
Investment Income (Loss)	 20.1	69.4	109.0	162.3	5.0
Total Additions	47.7	94.5	133.9	187.6	27.2
Deductions					
Benefit Payments	\$ 63.6 \$	60.8 \$	56.2	\$ 54.3 \$	51.2
Post Retirement Supplemental Benefits		—			
Refunds	1.0	1.3	1.5	1.1	1.3
Administrative	 1.7	1.7	1.6	1.3	1.3
Total Deductions	 66.3	63.8	59.3	56.7	53.8
Change in Fiduciary Net Position	\$ (18.6) \$	30.7 \$	74.6	\$ 130.9 \$	\$ (26.6)

	2015	2014	2013	2012	2011
Additions					
Employer Contributions	\$ 12.3	\$ 11.4 \$	13.3	\$ 11.4 \$	8.2
Employee Contributions	8.8	7.9	8.0	5.5	5.3
Investment Income (Loss)	 33.3	172.9	121.1	(5.6)	188.9
Total Additions	54.4	192.2	142.4	11.3	202.4
Deductions					
Benefit Payments	49.1	47.4	45.8	42.7	39.9
Post Retirement Supplemental Benefits	—	0.0	0.1	0.1	1.6
Refunds	1.5	1.2	1.2	1.3	2.1
Administrative	 1.1	1.1	1.1	1.1	1.0
Total Deductions	 51.7	49.7	48.2	45.2	44.6
Change in Fiduciary Net Position	\$ 2.7	\$ 142.5 \$	94.2	\$ (33.9) \$	157.8



#### Schedule and Graph of Additions by Source (In Thousands) Last Ten Fiscal Years 2011 - 2020

# Schedule and Graph of Deductions by Type (In Thousands)



Last Ten Fiscal Years 2011 - 2020

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
SERVICE RETIREMENTS	\$33,193	\$34,944	\$37,748	\$38,677	\$40,261	\$42,031	\$44,883	\$46,548	\$50,237	\$52,798
SERVICE DISABLITY	1,997	1,940	2,042	2,286	2,358	2,625	2,915	3,027	2,913	3,098
NON-SERVICE DISABILITY	1,527	1,338	1,400	1,709	1,579	1,744	1,602	1,654	1,344	1,370
SURVIVORS	4,771	4,612	4,693	4,704	4,874	4,799	4,951	5,013	6,320	6,326
REFUNDS	2,092	1,313	1,157	1,204	1,474	1,330	1,199	1,424	1,330	928
PROFESSIONAL & ADMINISTRATIVE	1,029	1,087	1,138	1,086	1,071	1,346	1,389	1,619	1,663	1,748
TOTAL	\$44,609	\$45,234	\$48,178	\$49,666	\$51,617	\$53,875	\$56,939	\$59,285	\$63,807	\$66,268

#### Schedule of Average Benefit Payments

				<u> </u>	Yea	ars of Cro	edi	ted Servic	e				Fiscal Yea Average/ New
Retirement Effective Dates		5-10		10-15		15-20		20-25		25-30		30+	Retirants
Period 7/1/19 to 6/30/20*													
Average Monthly Pension Benefits	\$	1,142	\$	1,630	\$	2,054	\$	2,627	\$	3,123	\$	3,234	\$ 2,30
Average Monthly DROP Payment		214		321		1,041		2,048		2,685		3,223	1,86
Average Final Average Salary		7,385		5,322		5,029		5,727		5,243		5,238	5,65
Number of New Retired Members		8		25		21		14		6		5	7
Period 7/1/18 to 6/30/19*													
Average Monthly Pension Benefits	\$	1,477	\$	1,791	\$	1,927	\$	2,611	\$	3,447	\$	3,267	\$ 2,42
Average Monthly DROP Payment		_		218		539		1,627		2,323		2,389	1,41
Average Final Average Salary		5,817		6,114		4,750		5,114		6,243		4,825	5,47
Number of New Retired Members		8		29		22		16		13		11	9
Period 7/1/17 to 6/30/18*													
Average Monthly Pension Benefits	\$	822	\$	1,492	\$	1,777	\$	2,820	\$	2,462	\$	3,560	\$ 2,15
Average Monthly DROP Payment		_		277		594		1549		1569		2473	1,29
Average Final Average Salary		5746		5217		4478		6058		4559		5679	5,29
Number of New Retired Members		7		18		22		22		10		10	8
Period 7/1/16 to 6/30/17*													
Average Monthly Pension Benefits	\$	976	\$	1,446	\$	2,448	\$	2,624	\$	2,851	\$	3,648	\$ 2,33
Average Monthly DROP Payment		_		153		901		1,590		1,989		1,718	1,27
Average Final Average Salary		5,707		4,938		5,905		5,403		4,333		5,531	5,30
Number of New Retired Members		12		26		23		20		8		9	9
Period 7/1/15 to 6/30/16*													
Average Monthly Pension Benefits	\$	938	\$	1,567	\$	1,847	\$	2,606	\$	2,596	\$	2,402	\$ 1,99
Average Monthly DROP Payment		1,506		1,046		1,446		2,264		1,684		1,624	1,59
Average Final Average Salary		5,576		5,480		5,048		5,325		4,961		4,395	5,13
Number of New Retired Members		14		23		24		16		20		11	10
Period 7/1/14 to 6/30/15													
Average Monthly Pension Benefits	\$	912	\$	1,409	\$	2,173	\$	2,509	\$	5,125	\$	5,039	\$ 2,86
Number of New Retired Members		13		11		25		6		16		6	7
Period 7/1/13 to 6/30/14													
Average Monthly Pension Benefits	\$	1,060	\$	1,610	\$	2,144	\$	3,586	\$	3,258	\$	6,795	\$ 3,07
Number of New Retired Members		12		12		17		15		10		8	7
Period 7/1/12 to 6/30/13													
Average Monthly Pension Benefits	\$	864	\$	1,476	\$	2,315	\$	3,598	\$	4,335	\$	4,925	\$ 2,91
Number of New Retired Members		16		15		14		12		10		10	7
Period 7/1/11 to 6/30/12													
Average Monthly Pension Benefits	\$	568	\$	1,551	\$	2,341	\$	2,659	\$	4,268	\$	5,167	\$ 2,75
Number of New Retired Members		22	·	13		17		13	·	7		5	7
Period 7/1/10 to 6/30/11						- /				,			,
Average Monthly Pension Benefits	\$	848	\$	1,231	\$	1,966	\$	2,966	\$	3,293	\$	4,409	\$ 2,45
Number of New Retired Members	Ŷ	33	~	31	*	1,900	*	15	*	18	*	19	13
Source: PensionGold Administration System V3		55		51		17		10		10		.,	1.5

\*The Schedule of Average Benefit Payments includes information in accordance with GASB Statement No. 44 for the periods from July 1, 2015 through June 30, 2020. Since implementing PG3 - our new Pension Administration System commencing July 1, 2015, we are now able to capture information prospectively that is necessary for the System to comply with GASB 44 reporting. The System will provide 10 years in the format required by GASB 44 as information becomes available.

### Retirees by Type of Benefit

#### As of June 30, 2020

Amount of	Number of	Т	ype of Retirement	*
Monthly Benefit	Retirees	1	2	3
\$1 - \$1,000	363	257	4	102
\$1,001 - \$2,000	642	399	85	158
\$2,001 - \$3,000	470	373	43	54
\$3,001 - \$4,000	261	237	13	11
\$4,001 - \$5,000	151	139	8	4
\$5,001 - \$6,000	85	75	7	3
\$6,001 - \$7,000	47	46	1	_
> \$7,000	57	57		—
Total	2,076	1,583	161	332

\*Type of Retirement

1 - Service Retiree

2 - Disability Retiree

3 - Beneficiary/Continuant/Survivor

Amount of	Number of		Option Se	elected**	
<b>Monthly Benefit</b>	Retirees	Unmodified	<b>Option 1</b>	<b>Option 2</b>	<b>Option 3</b>
\$1 - \$1,000	363	203	76	67	17
\$1,001 - \$2,000	642	309	170	127	36
\$2,001 - \$3,000	470	211	114	101	44
\$3,001 - \$4,000	261	114	67	61	19
\$4,001 - \$5,000	151	55	36	39	21
\$5,001 - \$6,000	85	42	20	17	6
\$6,001 - \$7,000	47	24	9	9	5
> \$7,000	57	16	12	22	7
Total	2,076	974	504	443	155

#### **\*\*Option Selected**

Unmodified - Beneficiary receives 50% of the member's allowance

Option 1 - Beneficiary receives lump sum of member's unused contributions

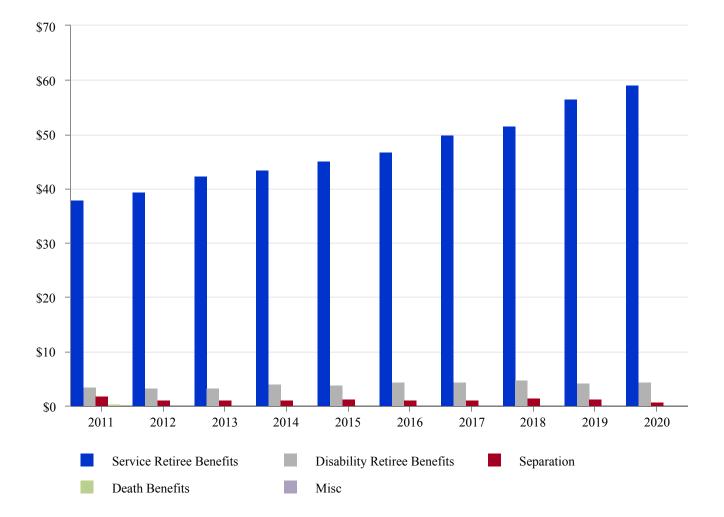
Option 2 - Beneficiary receives 100% of member's reduced monthly benefit

Option 3 - Beneficiary receives 75% of member's reduced monthly benefit

### Schedule and Graph of Pension Benefit Payments Deductions by Type

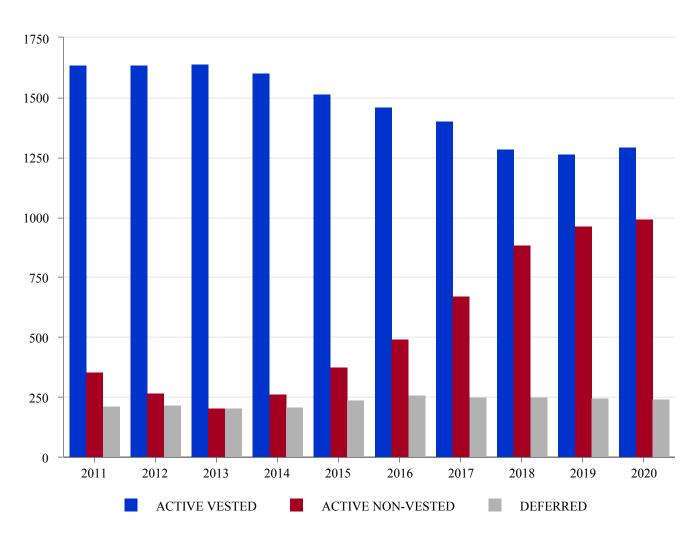
Last Ten Fiscal Years 2011 - 2020

(Dollars in Millions)



	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Service Retiree Benefits	\$38.0	\$39.5	\$42.4	\$43.4	\$45.1	\$46.8	\$49.9	\$51.5	\$56.6	\$59.1
Disability Retiree Benefits	3.5	3.3	3.4	4.0	3.9	4.4	4.5	4.7	4.2	4.5
Separation	1.8	1.1	1.1	1.1	1.3	1.1	1.1	1.4	1.2	0.8
Death Benefits	0.3	0.2	0.1	0.1	0.2	0.2	_	_	0.1	0.1
Misc	—	—	_	_	_	—	_	_	_	
Total Benefit Deductions	\$43.6	\$44.1	\$47.0	\$48.6	\$50.5	\$52.5	\$55.5	\$57.6	\$62.1	\$64.5

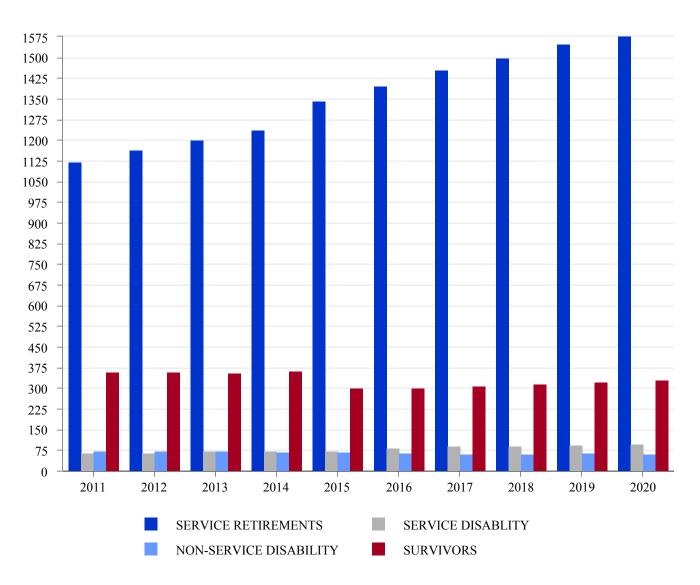
# Schedule and Graph of Active Vested, Active Non-Vested and Deferred Membership History



Last Ten Fiscal Years 2011 - 2020

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
ACTIVE VESTED	1,639	1,638	1,641	1,604	1,517	1,462	1,405	1,285	1,266	1,295
ACTIVE NON-VESTED	354	267	205	263	376	492	674	887	965	993
DEFERRED	212	217	205	209	236	261	251	251	247	243
TOTAL	2,205	2,122	2,051	2,076	2,129	2,215	2,330	2,423	2,478	2,531

### Schedule and Graph of Retirees Pension Benefit Payments by Type of Benefit



Last Ten Fiscal Years 2011 - 2020

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
SERVICE RETIREMENTS	1,123	1,166	1,202	1,237	1,342	1,398	1,454	1,498	1,551	1,583
SERVICE DISABLITY	66	67	71	73	71	82	89	92	95	99
NON-SERVICE DISABILITY	74	71	73	68	68	67	63	63	65	62
SURVIVORS	359	358	354	363	302	302	310	317	324	332
TOTAL	1,622	1,662	1,700	1,741	1,783	1,849	1,916	1,970	2,035	2,076

YEAR	NUMBER OF MEMBERS	PENSIONABLE PAYROLL	ANNUAL AVERAGE SALARY	NET CHANGE IN AVERAGE SALARY
2020	2,288	\$149,402,670	\$65,298	5.26%
2019	2,231	\$138,395,785	\$62,033	4.88%
2018	2,172	\$128,461,461	\$59,144	3.32%
2017	2,079	\$119,006,918	\$57,242	3.05%
2016	1,954	\$108,541,068	\$55,548	(0.63%)
2015	1,893	\$105,820,382	\$55,901	0.46%
2014	1,867	\$103,890,391	\$55,646	(2.64%)
2013	1,846	\$105,508,591	\$57,155	(1.46%)
2012	1,905	\$110,492,026	\$58,001	(3.07%)
2011	1,993	\$119,260,220	\$59,840	6.39%

# Summary of Active Participants

# Summary of Retirees

			ANNUAL	NET CHANGE
		ANNUAL	AVERAGE	IN BENEFITS
	NUMBER	<b>BENEFITS TO</b>	ALLOWANCE	ТО
YEAR	OF RETIREES	PARTICIPANTS	(INDIVIDUAL)	PARTICIPANTS
2020	2,076	\$63,591,967	\$30,632	2.50%
2019	2,035	\$60,814,434	\$29,884	4.68%
2018	1,970	\$56,241,911	\$28,549	0.64%
2017	1,916	\$54,350,851	\$28,367	2.44%
2016	1,849	\$51,198,523	\$27,690	0.61%
2015	1,783	\$49,072,063	\$27,522	1.14%
2014	1,741	\$47,376,551	\$27,212	0.82%
2013	1,700	\$45,883,057	\$26,990	4.73%
2012	1,662	\$42,833,718	\$25,772	0.76%
2011	1,622	\$41,487,860	\$25,578	(3.76%)

# Member and City Contribution Rates

		Ме	ember Ra	tes			City Co	ntribution Rates	
As of J Fiscal Year	June 30 Valuation Date	Basic 20	e at Entry 25	Age 30	Basic	Less Prefunded Actuarial Total Accrued Liability asic COLA City Rate (PAAL)		Net City Contribution Rate	
June 30, 2020	June 30, 2018	4.7%	5.56%	6.7%	9.09%	2.61%	11.70%	(0.59%)	11.11%
June 30, 2019	June 30, 2017	4.84%	5.72%	6.89%	9.14%	2.52%	11.66%	(1.08%)	10.58%
June 30, 2018	June 30, 2016	5.12%	6.05%	7.29%	9.18%	2.51%	11.69%	(0.3%)	11.39%
June 30, 2017	June 30, 2015	5.69%	6.69%	7.99%	9.5%	2.76%	12.26%	0.51%	12.77%
June 30, 2016	June 30, 2014	5.69%	6.68%	7.98%	9.31%	2.75%	12.06%	(0.02%)	12.04%
June 30, 2015	June 30, 2013	5.69%	6.68%	7.98%	9.02%	3.01%	12.03%	(0.38%)	11.65%
June 30, 2014	June 30, 2012	5.33%	6.28%	7.53%	8.63%	2.65%	11.28%	(0.27%)	11.01%
June 30, 2013	June 30, 2011	5.34%	6.29%	7.56%	8.75%	2.62%	11.37%	1.26%	12.63%
June 30, 2012	June 30, 2010	3.47%	4.09%	4.91%	8.2%	2.5%	10.70%	(0.49%)	10.21%
June 30, 2011	June 30, 2009	2.99%	3.59%	4.38%	8.48%	2.61%	11.09%	(4.42%)	6.67%

Last Ten Fiscal Years 2011 - 2020

Data Source: Annual Actuarial Valuation Reports

#### Economic Assumptions and Funding Method

Last Ten Fiscal Years 2011 - 2020

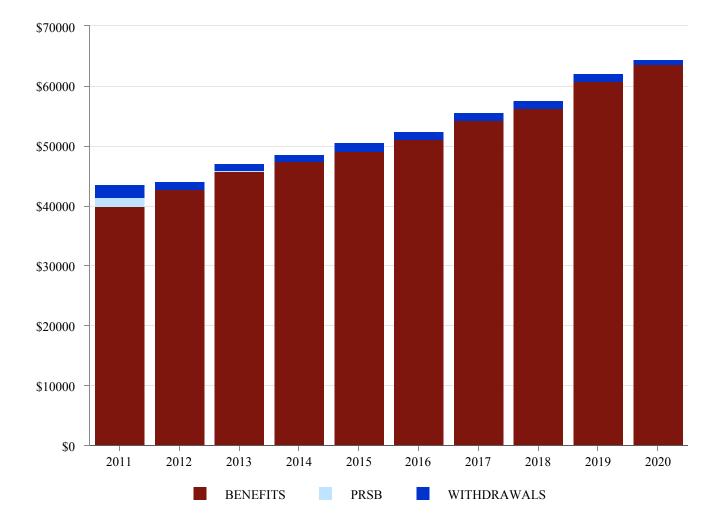
Valuation Date					
as of		Salary	Cost-of-Living	Inflation	Funding
June 30	Interest	Scale	Adjustment (COLA)	Component	Method
June 30, 2020	7.00%	.50 - 8.0%	2.75%	2.75%	Entry Age Normal
June 30, 2019	7.00%	.25 - 8.0%	2.75%	2.75%	Entry Age Normal
June 30, 2018	7.25%	.25 - 8.0%	3.00%	3.00%	Entry Age Normal
June 30, 2017	7.25%	.25 - 8.0%	3.00%	3.00%	Entry Age Normal
June 30, 2016	7.25%	.25 - 8.0%	3.00%	3.00%	Entry Age Normal
June 30, 2015	7.50%	.50 - 8.0%	3.25%	3.25%	Entry Age Normal
June 30, 2014	7.50%	.60 - 8.5%	3.25%	3.25%	Entry Age Normal
June 30, 2013	7.50%	.60 - 8.5%	3.25%	3.25%	Entry Age Normal
June 30, 2012	8.00%	.60 - 8.5%	3.50%	3.50%	Entry Age Normal
June 30, 2011	8.00%	.60 - 8.5%	3.50%	3.50%	Projected Unit Credit

Source: The Segal Company June 30, 2020, Actuarial Valuation Report

#### Benefits and Withdrawals Paid

Last Ten Fiscal Years 2011 - 2020

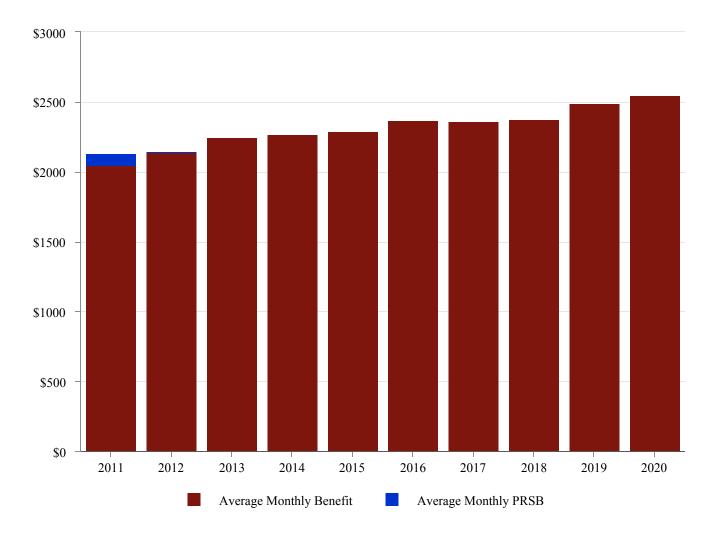
(In Thousands)



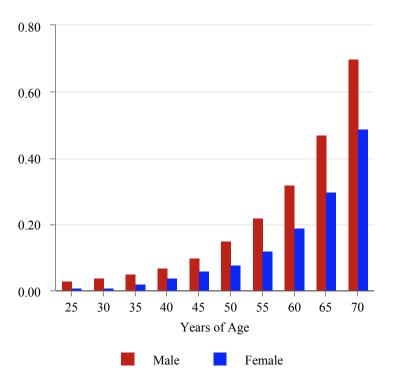
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
BENEFITS	\$ 39,901	\$ 42,696	\$ 45,807	\$ 47,368	\$ 49,072	\$ 51,199	\$ 54,351	\$ 56,242	\$ 60,814	\$ 63,592
PRSB	1,587	138	76	9	_	_	_	_	_	_
WITHDRAWALS	2,092	1,313	1,157	1,204	1,474	1,330	1,199	1,424	1,330	928

# Average Monthly Benefits to Retirees

Last Ten Fiscal Years 2011 - 2020 (In Thousands)



Average Monthly	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Benefit	\$2,050	\$2,141	\$2,245	\$2,267	\$2,294	\$2,367	\$2,363	\$2,379	\$2,490	\$2,552
PRSB	81	7	4							
Total Average Monthly	\$2,131	\$2,148	\$2,249	\$2,267	\$2,294	\$2,367	\$2,363	\$2,379	\$2,490	\$2,552

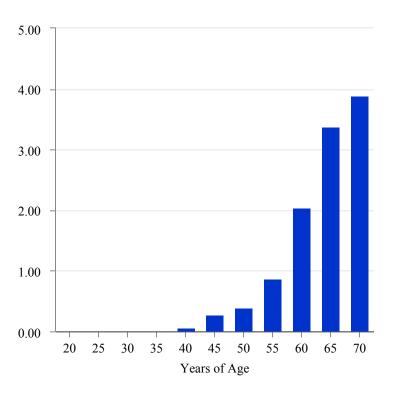


#### EXPECTATION OF LIFE (Age and Service Retirees)

Separatio	Separation Rates Prior to Retirement Due to Death* Rate %					
Age	Male	Female				
25	0.03	0.01				
30	0.04	0.01				
35	0.05	0.02				
40	0.07	0.04				
45	0.10	0.06				
50	0.15	0.08				
55	0.22	0.12				
60	0.32	0.19				
65	0.47	0.30				
70	0.70	0.49				

\*All pre-retirement deaths are assumed to be non-service connected.

#### EXPECTATION OF LIFE (Disabled Retirees)



Sepai	Separation Rates Prior to Retirement Due to Disability Rate %								
Age	Age Rate (%)								
20	0.00								
25	0.00								
30	0.00								
35	0.00								
40	0.06								
45	0.28								
50	0.40								
55	0.88								
60	2.04								
65	3.38								
70	3.90								

To attract, develop and retain competent and professional staff.

To achieve and maintain superior investment performance on a risk controlled basis measured by the Public Fund Universe.

#### COMPLIANCE

103 Independent Auditor's Report on Internal Control Over
 Financial Reporting and On Compliance and Other Matters
 Based on an Audit of Financial Statements Provided in
 Accordance with *Government Auditing Standards*

# Independent Auditor's Internal Control Letter



### BROWN ARMSTRONG

Certified Public Accountants

#### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Retirement City of Fresno Employees Retirement System Fresno, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the City of Fresno Employees Retirement System (the System), as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the System's basic financial statements, and have issued our report thereon dated November 30, 2020.

#### Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the System's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the System's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the System's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Independent Auditor's Internal Control Letter Continued

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the System's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the System's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the System's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

> BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Secountancy Corporation

Bakersfield, California November 30, 2020